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ANNUAL REPORT



MERRIMACK

New Hampshire

1981

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Library of New Hampshire Library

MUNICIPAL SERVICES

Telephone Directory

James A. McSweeney-Town Manager	424.2331
David A. Hodgen-Adm. Assistant	424-2331
Assessors	424-5136
Building Inspector	424-3531
District Court	424-9916
Fire Department	424-3690 or 424-4704
Highway Garage	424-9411
Planning Board	424-3531
Police Department	424-3774 or 424-2378
Probation Department	424-9916
Public Library	424-5021
Public Works	424-5137
Selectmen	424-2331
Tax Collector	424-3651
Town Clerk	424-3651
Waste Treatment Facility	883-8196
Water District	424-9241

EMERGENCY TELEPHONE NUMBERS

Ambulance	424-2222
Fire	424-5571 or 424-5557
Police	424-2222

OFFICE HOURS

Town Clerk-Tax Collector and the Assessor's Office

Monday-Friday	9:00 a.m.-4:30 p.m.
Monday Evening*	7:00 p.m.-9:00 p.m.
Saturday	CLOSED ALL DAY

*Summer Schedule: June through September - Every other

Monday evening 7:00 p.m.-9:00 p.m. except holidays

Building Inspector	Mon.-Fri. 8:30 a.m.-4:30 p.m.
District Court	Mon.-Fri. 8:30 a.m.-4:30 p.m.
Dump	Tues-Sat. 8:00 a.m.-4:00 p.m.
Planning Board	Mon.-Fri. 8:30 a.m.-4:30 p.m.
Probation Department	Mon.-Fri. 8:30 a.m.-4:30 p.m.
Public Works	Mon.-Fri. 8:30 a.m.-4:30 p.m.
Water District	Mon.-Fri. 8:00 a.m.-4:30 p.m.
Selectmen's Office	Mon.-Fri. 8:30 a.m.-4:30 p.m.
Library Hours	Mon.-Thur. 9:00 a.m.-9:00 p.m. Fri.-Sat. 9:00 a.m.-5:00 p.m.

Annual Reports

OF THE TOWN OF

MERRIMACK, N. H.

For the Year Ending June 30, 1981

**Printed by
Maxfield Press, Inc.
Nashua, N.H.**

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DEDICATION



Franklin L. Haseltine served the Town of Merrimack in many capacities over many years. He served as a Library Trustee continuously from 1928 to 1981; as Town Auditor from 1924 to 1933; on the Budget Committee from 1928 to 1931, in 1928, and from 1947 to 1974; as Fire Chief from 1948 to 1955; as Forest Fire Warden from 1948 to 1955; on the Zoning Board from 1954 to 1957; on the Zoning Board of Adjustment from 1967 to 1978; and on the Sanitation Committee from 1967 to 1971. He was a veteran of World War I.

Truely, Franklin stands as an example of tireless, dedicated service to the Town. We are grateful to him for that service.

Franklin L. Haseltine passed away on August 31, 1981.

TOWN WARRANT

TOWN WARRANT

THE STATE OF NEW HAMPSHIRE

To the Inhabitants of the Town of Merrimack in the County of Hillsborough in said State, qualified to vote in town affairs:

You are hereby notified that the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School, All Purpose Room, on Baboosic Lake Road in said Merrimack on Tuesday, May 11, 1982, at 8:00 o'clock in the forenoon for the choice of town officers elected by official ballot and other action required to be inserted on said official ballot. The polls for the election of town officers and other action required to be inserted on said ballot will open on said date at 8:00 o'clock in the forenoon and will not close earlier than 8:00 o'clock in the evening.

You are hereby notified that the second session of the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School, All Purpose Room, on Baboosic Lake Road in said Merrimack on Thursday, May 13, 1982, at 7:30 o'clock in the evening to act on the matters not to be voted upon by official ballot.

1. To choose all necessary town officers for the ensuing year. (Vote by official ballot)
2. To choose all necessary school district officers for the ensuing year. (Vote by official ballot)

3. Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the town zoning ordinance as follows?

Amend the zoning ordinance and building code by providing for construction and enclosure specifications for outside liquified petroleum gas storage containers which exceed a 499 gallon liquid full water capacity, in order to insure the protection of the public safety. (Vote by official ballot)

4. Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the town zoning ordinance as follows?

Amend the zoning ordinance and building code to allow the use of

PVC schedule 40 or PVC gravity sewer pipe in the construction of sewer connections. (Vote by official ballot)

5. Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the town zoning ordinance as follows?

Amend Section 4 of the zoning ordinance to provide for the regulation and use of mobile homes, mobile home parks and mobile home subdivisions within the town. It would allow mobile homes to be located in existing mobile home parts as well as in newly created mobile home parks or mobile home subdivisions as may be approved by the Planning Board, and subject to certain conditions contained in the amendment. (Vote by official ballot)

6. Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the town zoning ordinance as follows?

Amend the zoning ordinance in order to reinforce and emphasize the importance of open space and recreational use as essential elements of planned unit development design, and subject to certain conditions contained in the amendment. (Vote by official ballot)

7. Are you in favor of the adoption of Amendment No. 5 as proposed by petition of the voters for this town?

Amend the zoning ordinance by allowing planned unit developments already permitted on twelve (12) acre tracts east of the F.E. Everett Turnpike, on tracts of land having a minimum size of fifty (50) acres, being serviced by municipal water, sewage or subsurface disposal and having frontage on Route 101A. Further to revise the standards for residential densities of planned unit developments with municipal water and subsurface sewage systems in accordance with Section 3.02 with respect to soil classification. (By petition) (Vote by official ballot) (Not approved by the Planning Board)

8. Shall we adopt the provisions of RSA 72:43-f for the adjusted elderly exemptions from property tax? These statutes provide for the following exemptions based on assessed value for qualified taxpayers: For a person 65 years of age up to 75 years, \$10,000. For a person 75 years of age up to 80 years, \$15,000. For a person 80 years of age or older, \$20,000.00 To qualify, the person must have been a New Hampshire resident for at least five years: own the real estate individually or jointly, or if the real estate is owned by his spouse,

they must have been married for at least five years. In addition, the taxpayer must have a net income of less than \$10,000 or, if married, a combined net income of less than \$12,000, and own net assets of \$30,000 or less, excluding the value of the person's residence. (By petition) (Vote by official ballot)

9. Do you favor the continuation of the town manager plan as now in force in this town? (By petition) (Vote by official ballot)
10. To see if the town will vote to rescind that portion of Warrant Article 18 of the 1976 town meeting which provided that: Fifty percent of the revenues received from the operation of the ambulance service be allocated towards a capital reserve fund towards the purchase of additional equipment and apparatus and fifty percent to be directed to the general fund to offset the operating cost for said ambulance service; and to substitute the following in lieu thereof: To see if the town will vote to authorize that from the revenues received from the operation of the ambulance service the sum of twelve thousand dollars (\$12,000) annually shall be allocated for the ambulance capital reserve fund for the financing of the costs of additional ambulance equipment and apparatus, and that the balance of any funds received from the operation of the ambulance service shall be directed to the general fund. The effective date of these actions to be July 1, 1982. (Recommended by the Budget Committee)
11. To see if the town will vote to raise and appropriate the sum of ten thousand dollars (\$10,000) to establish a capital reserve fund for the purpose of acquiring voting machines and further to designate the Board of Selectmen as agents for said capital reserve fund. (Not recommended by the Budget Committee)
12. To see if the town will vote to raise and appropriate such sums of monies as may be necessary to defray town charges for the ensuing year:
 - a. Town officers' salaries
 - b. Town officers' expenses
 - c. Election and registration
 - d. District Court
 - e. Town Hall and other buildings
 - f. Historical Society
 - g. Assessing Department

- h. Police Department and Communications
- i. Civil Defense
- j. Fire Department
- k. Planning & Zoning and Building Inspection
- l. Damages and legal expenses
- m. Ambulance service
- n. Merrimack Valley Home Health Care
- o. Sewer Division
- p. Sanitary Landfill
- q. Highway Maintenance & Cemetery; DPW; Administration
- r. Library
- s. Town Poor
- t. Old age assistance
- u. Fourth of July and Memorial Day
- v. Parks and playgrounds
- w. Conservation Commission
- x. Pennichuck Water Works
- y. Advertising and regional association
- z. Interest:
 - Temporary loans
 - Long-term notes and bonds
- aa. Principal: long-term notes and bonds
- bb. Capital reserve:
 - Wastewater Treatment plant
 - Bulldozer fund
 - Fire equipment
 - Grader fund
- cc. Government grants
- dd. New equipment:
 - Operating equipment
 - Office equipment
 - Police cruisers
 - Highway Department equipment
 (see budget detail) (Recommended by the Budget Committee)

13. To see if the town will authorize the selectmen to apply for, receive and expend federal or state grants which may become available during the course of the year, and also to accept and expend money from any other governmental unit or private source to be used for purposes for which the town may legally appropriate money provided: (1) that such grants and other monies do not require the expenditure of other

town funds, (2) that a public hearing shall be held by the selectmen prior to the receipt and expenditure of such grants and monies; and (3) that such items shall be exempt from all provisions of RSA 32 relative to limitation and expenditure of town monies, all as provided by RSA 31:95-b.

14. To see if the town will vote to raise and appropriate the sum of two thousand eight hundred ninety-five dollars (\$2,895) as the town's share of Town Road Aid, Apportionment A, the State of New Hampshire to contribute nineteen thousand two hundred ninety-seven dollars (\$19,297) as the state share as provided by law, or act on anything relative thereto. (Recommended by the Budget Committee)
15. To see if the town will vote to raise and appropriate the sum of three thousand six hundred twenty dollars (\$3,620) for Town Road Aid Apportionment B. Funds, pursuant to the provisions of RSA 241:2, or act on anything relative thereto. (Recommended by the Budget Committee)
16. To see if the town will vote to authorize the Board of Selectmen to offset Highway Division maintenance budgeted items with anticipated highway subsidy funds in the amount of fifty-seven thousand seven hundred thirty dollars (\$57,730) or act on anything relative thereto. (Recommended by the Budget Committee)
17. To see if the town will vote to raise and appropriate the sum of forty-five thousand seven hundred ninety dollars (\$45,790) to reconstruct the intersection of Baboosic Lake Road and Route 3 and to offset this expenditure with anticipated additional highway subsidy funds, or act on anything relative thereto. (Recommended by the Budget Committee)
18. To see if the town will vote to appropriate and authorize the withdrawal from the Revenue Sharing Fund the sum of thirty thousand dollars (\$30,000) to reconstruct the intersection of Turkey Hill and Amherst Roads, or act on anything relative thereto. (Recommended by the Budget Committee)
19. To see if the town will vote to appropriate and authorize the withdrawal from the Revenue Sharing Fund the sum of one hundred four thousand dollars (\$104,000) to reconstruct Baboosic Lake Road

South, and to resurface Carter Road and Shore Drive from Carter Road to Donald Road, or act on anything relative thereto. (Recommended by the Budget Committee)

20. To see if the town will vote to authorize the withdrawal from the federal Revenue Sharing Fund for use as setoffs against budgeted appropriations in the amount indicated and set forth below and, further, to authorize the Board of Selectmen to make pro-rata reductions in the amounts if estimated entitlements are reduced, or take any other action hereon:

General Government	\$16,000
Police Department	16,000
Fire Department	16,000
Highway Division	16,000

(Recommended by the Budget Committee)

21. To see if the town will vote in accordance with the provisions of RSA 50:1 to establish a park and recreation area within the town-owned Lake Naticook recreation area (formerly known as the Fisher Property) and to dedicate and name the said park and recreation area as the “Veterans Memorial Park.” That the Board of Selectmen are further authorized to name areas within the park as may be reasonable and prudent.
22. To see if the town will vote to authorize the Board of Selectmen to receive and expend the sum of two hundred fifty thousand dollars (\$250,000) and other gifts from the Veterans of Foreign Wars and other private and public organizations and individuals for the use of the town in the establishment of the proposed recreation park “Veterans Memorial Park” (formerly known as the Fisher Property). (Recommended by the Budget Committee)
23. To see if the town will vote to raise and appropriate the sum of ninety thousand dollars (\$90,000) for the purpose of erecting a two-lane bridge over the Souhegan River at the same location as the former Seaverns Bridge; and authorize the Board of Selectmen to accept and expend private funds donated to the town for the project with the further condition and understanding that Woodland Park, Inc., or its successor or assignees, will donate to the town all sums that may be required as the town’s share of the project. (Recommended by the

Budget Committee)

24. To see if the town will vote to raise and appropriate the sum of five hundred dollars (\$500) for the purpose of providing financial assistance to the Souhegan Valley Workshop, Milford, which provides sheltered employment, basic living skills, fundamental academic skills, essential support services to developmentally disabled adults of Merrimack. (By petition) (Recommended by the Budget Committee)
25. To see if the town will vote to authorize the Health Officer to adopt regulations pursuant to RSA 147:1 and RSA 31:39(j) concerning sanitary conditions of restaurants and other food service establishments within the town, subject to approval by the Board of Selectmen in accordance with RSA 147:1.
26. To see if the town will vote to authorize the Health Officer to issue licenses and establish regulations for such licensing for the operation of restaurants and other food service establishments within the town and to authorize the Board of Selectmen to establish a reasonable fee for such licenses, all in accordance with RSA 31:39(k).
27. To see if the town will vote to authorize the Board of Selectmen to act as a franchising authority, pursuant to RSA 53-C, for the purposes of franchising and regulating cable television systems within the town of Merrimack.
28. To see if the town will vote to adopt an ordinance pertaining to conflict of interest, in accordance with the provisions of RSA 31:39(a), as follows:

ORDINANCE

For the purpose of promoting the health, safety and general welfare of the Town of Merrimack, and pursuant to the authority of RSA 31:39(a), the Town of Merrimack hereby adopts the following ordinance regulating conflicts of interest.

i. Definitions

Official or employee shall mean any person elected or appointed to,

or employed or retained by, any public office or public body of the Town of Merrimack, whether paid or unpaid and whether part-time or full-time, but shall not mean any person employed by the town as an independent contractor.

Immediate family shall mean a spouse and child, parent, grandparent, brother or sister of either spouse.

Financial interest shall mean any interest which shall yield, directly or indirectly, a monetary or other material benefit (other than the duly authorized compensation for his or her services to the town) to the official or employee.

Personal interest shall mean any interest arising from blood or marriage relationships or from close business or personal association where a financial interest is involved.

Town body shall mean any agency, board, commission, committee, department or office of the Town of Merrimack.

- ii. Any official or employee who himself, herself, or a member of his or her immediate family has a financial or personal interest in any matter before the town body of which he or she is a member shall not participate in discussion or vote on the matter.
- iii. Any official or employee who shall have a conflict of interest as defined in paragraph two, shall make full disclosure to the town body of which he or she is a member, of the nature and extent of such interest. If the interest becomes known to him or her after discussion has commenced, he or she shall make the fact of his or her conflict known to the town body and shall not discuss the matter or vote on it thereafter. Failure to make such disclosure shall be a violation of this ordinance.
- iv. Any citizen of Merrimack may inquire whether a possible conflict of interest might exist with respect to an official or employee as set forth in paragraph two. Within a practicable time after notification of a possible conflict of interest, a determination shall be made by a majority vote of the interested town body as to whether to allow the employee or official to vote or engage in the acts specified in paragraph two.

- v. If an official ineligible to vote under paragraph two above votes in a manner prohibited by paragraph two, the vote will not be rendered invalid, unless the matter passed on the strength of the ineligible person's vote, and then it shall be rendered invalid only if innocent third persons have not relied on said vote to their detriment.
- vi. No official or employee shall sell to or buy from the town real estate, services, labor and/or materials or products, except at public auction or by open competitive bidding unless otherwise determined by the Board of Selectmen.
- vii. No official or employee shall use any town property, vehicle, equipment, materials, labor or services for his or her own financial or personal interests. This rule shall not be deemed to prohibit an official or employee from requesting, using or permitting the use of such property, vehicle or equipment, material, labor or service which is the general practice to make available to the public at large or which is provided as a matter of stated policy for the use of officials and employees in the conduct of official business.
- viii. No official or employee shall claim to act on behalf of any town body without prior authorization from said body.
- iv. No official or employee shall, without prior formal authorization of the public body having jurisdiction, disclose any confidential information concerning any other official, employee, or any of the governmental affairs of the town.
- x. Whether or not it shall involve disclosure as in paragraph nine, no official or employee shall use or permit the use of any such confidential information to advance the financial interests of himself, herself, or any other person.
- xi. Any citizen of Merrimack may inquire whether a possible conflict of interest might exist with respect to an official or employee as set forth in paragraphs six through ten. If a possible conflict of interest exists which would be in violation of this ordinance, any town body shall notify the Board of Selectmen in writing, and the Board of Selectmen may take action in accordance with paragraph thirteen hereunder.
- xii. Any contract or transaction which was the subject of an act by an official or employee in which there is an interest prohibited by this

ordinance or which involved violation of this ordinance shall be void at the option of the town.

- xiii. The Board of Selectmen shall have the authority to determine if any official or employee has violated the provisions of this ordinance. If the Board of Selectmen find it appropriate to remove an officer or employee, then the Board of Selectmen shall be authorized to commence removal proceedings by petition to the Hillsborough County Superior Court.
- xiv. If any section or part of this ordinance is held to be invalid or unconstitutional, such invalidity or unconstitutionality shall not affect the validity or constitutionality of the remaining sections or parts thereof.
- xv. The effective date of this ordinance with respect to affected officers and employees who are in office or employed at the time this ordinance shall be adopted, shall be July 1, 1982.
- 29. Shall the citizens of Merrimack ask members of the New Hampshire Congressional delegation to support or co-sponsor a resolution in the United States Congress to:

Request the President of the United States to propose to the Soviet Union that the United States and the Soviet Union adopt a mutual freeze on the testing, production and deployment of nuclear and biological weapons and of missiles and new aircraft designed primarily to deliver nuclear and/or biological weapons, with verification safeguards satisfactory to both countries. (By petition)

Given under our hands and seal this fifteenth day of April in the year of Our Lord nineteen hundred and eighty-two.

Robert W. Brundige
Donald H. Botsch
Frederick G. Ahrens
Nancy R. Gagnon
David L. Jordan

A true copy of Warrant, Attest:

Robert W. Brundige
Donald H. Botsch
Frederick G. Ahrens
Nancy R. Gagnon
David L. Jordan

**BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED THE
PROVISIONS OF THE MUNICIPAL BUDGET LAW**

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
Municipal Services Division



BUDGET OF THE TOWN

OF Merrimack **N.H.**

Appropriations and Estimates of Revenue for the Ensuing Year ~~January 1, 1982 to December 31, 1982 or for Fiscal~~

Year From July 1, 19 82 to June 30, 19 83

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

RSA 31:95 and 32:5

Budget Committee: (Please sign in ink)

Date April 14 1982

Robert H. Kelley
Linda Kandelius
Thomas L. Duggan

Charles C. White
Frederick J. Brown
Martha J. Fawcett

PURPOSES OF APPROPRIATION (RSA 31:4)	Appropriations 1981 (1981-82)	Selectmen's Budget 1982 (1982-83)	Budget Committee	
			Recommended 1982 (1982-83)	Not Recom- mended
GENERAL GOVERNMENT:				
1. Town Officers' Salary	143,922	132,464	129,546	
2. Town Officers' Expenses	208,216	244,388	230,449	
3. Election and Registration Expenses	4,705	5,205	5,205	
4. Cemeteries		8,090	8,090	
5. General Government Buildings	61,323	55,734	55,644	
6. Reappraisal of Property-Asses. Dept.	83,860	83,302	80,438	
7. Planning and Zoning	74,249	58,432	58,656	
8. Legal Expenses	36,675	41,130	41,130	
9. Advertising and Regional Association	6,093	5,392	5,392	
10. Contingency Fund	23,500	—	20,000	
11. Historical Society	250	250	250	
12. Voting Machine Cap. Res. WA 11	—	10,000	—	10,000
13.				
14.				
PUBLIC SAFETY				
15. Police Department	791,182	869,103	864,682	
16. Fire Department	515,748	530,530	517,590	
17. Civil Defense	2,875	3,220	3,220	
18. Building Inspection	64,153	71,667	70,237	
19. Communications	77,538	96,066	96,258	
20. Tree Care	4,500	—	—	

21. Dog Damage	160.00	—	—
22.			

HIGHWAYS, STREETS & BRIDGES:

23. Town Maintenance	627,592	565,068	602,384
24. General Hwy. Dept. Expenses	73,037	81,473	80,930
25. Town Road Aid WA 14 & WA 15	3,620	6,515	6,515
26. Highway Subsidy WA 16	—	57,730	57,730
27. Equipment Maintenance	58,937	66,428	64,985
28. Additional Highway Subsidy, WA 17	40,490	45,790	45,790
29. Street Lighting	44,300	—	—
30. Highway Repairs	84,400	—	—

SANITATION

31. Solid Waste Disposal	60,522	70,544	70,315
32. Garbage Removal			
33.			
34.			
35.			
36.			

HEALTH

37. Health Department	—	3,662	3,662
38. Hospitals and Ambulances	59,871	63,165	62,009
39. Animal Control			
40. Vital Statistics			
41. Merrimack Valley Home Health Care	19,296	20,798	20,798
42. Ambulance Capital Reserve, WA 10		12,000	12,000
43.			

WELFARE

44. General Assistance	36,638	38,285	31,285
45. Old Age Assistance	7,000	8,000	8,000
46. Aid to the Disabled			
47.			
48.			

CULTURE AND RECREATION

49. Library	168,291	185,523	184,923
50. Parks and Recreation	54,250	50,647	49,827
51. Patriotic Purposes	2,250	2,750	2,750
52. Conservation Commission	595	770	770
53. Veterans Memorial Park, WA 22	—	250,000	250,000
54.			
55.			
56.			

DEBT SERVICE

57. Principal of Long-Term Bonds & Notes	870,000	870,000	870,000
58. Interest Exp-Long-Term Bonds & Notes	585,920	492,035	492,035
59. Interest Exp-Tax Anticipation Notes	50	50	50
60. Interest Exp-Other Temporary Loans			
61. Fiscal Charges on Debt			
62. Interest, Compost Bonds	31,500	—	—

CAPITAL OUTLAY

63. Turkey Hill Rd. Int-Rev. Shar. WA 18	—	30,000	30,000
64. Baboosic Lake Rd. S., Rev. Shar. WA 19	—	104,000	104,000

65. Seavern's Bridge Replacement WA 23	—	90,000	90,000
66. Misc. Capital Outlay - 1981/82	1,159,800	—	—
67.			
68.			
69.			

OPERATING TRANSFERS OUT

70. Payments to Capital Reserve Funds	50,000	92,000	92,000
71. Municipal and District Court Expenses	91,985	84,294	84,294
72.			
73.			
74.			
75.			

MISCELLANEOUS

76. Municipal Water Department	26,562	26,457	26,457
77. Municipal Sewer Department	1,833,110	1,391,848	1,386,921
78. FICA, Retirement & Pension Contributions	55,073	44,031	43,172
79. Insurance			
80. Unemployment Compensation			
81. Budget Offset, Rev. Shar. WA 20	—	64,000	64,000
82. Souhegan Valley Workshop WA 24	—	500	500
83.			
84.			

85. TOTAL APPROPRIATIONS	8,144,038	7,033,336	7,024,889
Less: Amount of Estimated Revenues, Exclusive of Taxes (Line 134)			<u>4,621,021</u>
Amount of Taxes to be Raised (Exclusive of School and County Taxes)			2,403,868

SOURCES OF REVENUE	Estimated Revenues 1981 (1981-82)	Actual Revenues 1981 (1981-82)	Selectmen's Budget 1982 (1982-83)	Estimated Revenues 1982 (1982-83)
TAXES				
86. Resident Taxes	101,000		105,000	105,000
87. National Bank Stock Taxes	100		100	100
88. Yield Taxes	5,000		5,000	5,000
89. Interest and Penalties on Taxes	65,000		100,000	100,000
90. Inventory Penalties	4,500		—	—
91. Land Use Change Tax	5,000		5,000	5,000
92.				
INTERGOVERNMENTAL REVENUES				
93. Meals and Rooms Tax	165,000		180,000	180,000
94. Interest and Dividends Tax	120,000		145,000	145,000
95. Savings Bank Tax	24,000		25,000	25,000
96. Highway Subsidy	53,000		57,730	57,730
97. Railroad Tax	700		—	—
98. Town Road Aid	19,000		7,890	7,890
99. Class V Hwy. Maintenance (Duncan)				
100. State Aid Water Pollution Projects	412,398		396,375	396,375
101. Reimb. a/c State-Federal Forest Land				
102. Other Reimbursements	2,000		—	—
103. Business Profits Tax	100,000		75,000	75,000
104. Forest Fires	200		—	—
105. Additional Highway Subsidy	40,500		45,790	45,790

106.			
107.	Federal Grants		
108.	Water Pollution Projects	174,830	187,615
109.			
110.			
111.			

LICENSES AND PERMITS

112.	Motor Vehicle Permit Fees	410,000	450,000
113.	Dog Licenses	7,000	6,000
114.	Business Licenses, Permits & Filing Fees	31,500	30,000
115.			
116.			
117.			

CHARGES FOR SERVICES

118.	Income from Departments	170,500	170,000
119.	Rent of Town Property	52,300	3,600
120.	District Court	85,000	45,000
121.	Hydrant Charges	26,562	—
122.			

MISCELLANEOUS REVENUES

123.	Interest on Deposits	450,000	600,000
124.	Sale of Town Property	—	—
125.	Gift, Veterans' Memorial Park	—	250,000
126.	Gift, Seavern's Bridge	—	90,000

OTHER FINANCING SOURCES

127. Proceeds of Long-Term Debt			
128. Income from Water & Sewer Departments	1,833,110	1,436,921	1,436,921
129. Withdrawal from Capital Reserve	—	—	—
130. Revenue Sharing Fund	315,000	198,000	198,000
131. Fund Balance	—	—	—
132. Income from Trust Funds	6,000	6,000	6,000
133.			

134. TOTAL REVENUES AND CREDITS

4,679,200	4,621,021	4,621,021
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Town of Merrimack, New Hampshire 03054

TO: CITIZENS OF MERRIMACK
MERRIMACK BUDGET COMMITTEE
BOARD OF SELECTMEN

FROM: James A. McSweeney, Town Manager

RE: General Budget Information 1982-83

DATE: March 30, 1982

The proposed municipal operating budget for 1982-83 is being submitted to you for your consideration. This budget document covers the fiscal period July 1, 1982 through June 30, 1983. The budgets detailed in this document by departments, divisions, programs and line item estimate proposed expenditures totalling \$6,486,084 (\$417,944 under 1981-82 appropriations). These figures represent a 6.1% decrease in proposed expenditures over the 1981-82 appropriations. The operating budget total, after removing the "self-supporting" budget (Public Works, Sewer Division(WWTF/Incinerator) reflects an overall decrease of .004% in proposed expenditures from the current 1981-82 operating budget.

REVENUE:

Revenue estimates, as always at this point in the budget process, are subject to constant adjustment. This year, in particular, with State and Federal revenues on the decline, it has become necessary to be even more conservative with our revenue projections. This revenue decline is pointed out in the Combined Revenue sheets (pages C and D) that follow this report. The following are some of the major areas of declining revenues:

	Actual 1980-81	Anticipated 1981-82	Actual 1981-82
Business Profits Tax	536,719.	536,719.	400,934.
Rooms & Meals Tax	169,996.	165,000.	103,069.
Sweepstakes	92,820.	92,820.	73,759.
District Court	47,632.	85,000.	47,000.
Highway Subsidy	52,528.	53,000.	40,492.
Additional Highway Subsidy	39,457.	40,500.	27,400.
	939,152.	973,039.	692,654.

The story goes on and on. It is also true, however, that some of our local revenues are on the rise, pointing out again that perhaps the burden is shifting from Federal and State to local effort. This shift may more emphatically point out the need to dictate further increases in our local revenues while decreasing our level of expenditures.

We are projecting an overall property valuation increase of approximately eighteen million dollars. It is anticipated at this time that our current valuation of \$363,400,000 will increase to \$381,000,000 as of April 1, 1982. This represents a 5% increase in the town's net assessed valuation. This fact, combined with the projected decrease in spending without further cutbacks in revenue, will have a substantial effect toward stabilizing our tax rate. Our efforts to "manage more with less" are beginning to show. Our goal now is to sustain these efforts.

DEBT SERVICE:

In 1981-82 Debt Service totalled \$868,742 (net effect on tax rate). In 1982-83, the proposed amount totals \$782,563. The debt service amount of \$782,563 represents a net amount having been offset with Federal and State revenues by \$577,558.

Amortization of our debt service, in addition to not having to budget principal and interest for the Naticook/Maycrest sewer project, has contributed to the substantial decrease in this account. Our cash flow and tighter management of this account, at least to this point, has shown that there may not be a need to bond this particular project. This area, however, is constantly being reassessed to insure that sufficient funds will be available to complete all planned projects.

PERSONNEL:

No new full-time personnel are being requested in the proposed 1982-83 tax-supported operating budget. The Police Department clerical staff has been reduced by one full-time position and replaced with a part-time position. Some minor shifting of personnel and the shifting of positions in various budgets have occurred in an attempt to improve accountability. However, no other new positions are in the tax-supported budget area.

An additional clerical position was also eliminated by the Board of Selectmen. This position was shared and budgeted accordingly in the Finance and Manager's budgets.

A full-time position has been added in the Sewer Division to support the new compost project. The balance of the staffing for this project will come from the existing incinerator personnel.

PERSONNEL BENEFITS AND WAGES:

A nine percent (9%) allowance is being proposed in each affected salary account in the form of merit wage increases to be earned by each of our employees. Benefit costs have also been included in each of the department budgets.

The corresponding contract increase for Police and Public Works (Highway and Sewer divisions) has also been included in the budget for the ensuing year.

Contract negotiation with the Public Works (Highway and Sewer divisions) and the Police Department are scheduled to begin in the Fall of 1982. The results of these negotiations will take effect during the 1983-84 budget year.

GENERAL INFORMATION:

Our spending level in the operation and maintenance portion of the budget has decreased dramatically over the last several years. For example, in the proposed budget for 1980-81 increased spending at that time was \$1.1 million, with the greatest share of that increase attributed to debt service and "general increase in prices." In 1981-82, our spending level increase dropped to \$491,711 over the 1980-81 budget year. The proposed spending level in this year's proposed operating budget will decrease spending by \$417,944 from the 1981-82 level.

In addition to our decreased spending levels, the portion of the Town's share of the tax dollar to be raised is also dropping. I am happy to report that my last year's projection of a downward trend of the Town share of the tax dollar has materialized. In a letter dated June 17, 1981, from the Town's auditors, who at the time were researching the causes for a drop in Revenue Sharing funds, it was noted " . . . tax revenues for the year ending June 30, 1980, were down from the two preceding periods.

	1978 (18 months)	1979 (12 months)	1980 (12 months)
Current year property taxes	\$8,369,237	\$10,273,346	\$5,488,616
Town's share of tax rate	32.8%	28.4%	26.1%

“... the Town’s share of total taxes levied has declined steadily over the past three years and therefore the Town’s share of the property tax revenue has decreased as well.” The Town’s share of the tax rate has further decreased to 23.1% for 1981 and it appears that a drop in the 1982 share is imminent.

The information below shows the effort and the results that have occurred from the use of the tax dollar that has had to be raised to provide municipal and other services.

COMPARATIVE TAX RATE AND VALUATION IN DOLLARS

<u>Year</u>	<u>School Tax Rate</u>	<u>School Tax Dollar</u>	<u>TOWN TAX RATE</u>	<u>TOWN TAX DOLLAR</u>	<u>County Tax Rate</u>	<u>County Tax Dollar</u>
1977	40.70	5,422,272.	20.80	2,771,087.	2.00	266,450.
1978	39.20	5,730,673.	16.40	2,397,526.	2.20	321,619.
1979*	16.90	5,890,768.	6.40	2,230,823.	1.20	418,279.
1980	19.00	6,837,426.	6.20	2,231,160.	1.30	467,824.
1981	20.90	7,595,784.	6.70	2,435,012.	1.40	508,808.

We are accomplishing tight control over our spending procedures and it is improving. It has not been an easy job, but no one said that it was going to be. Some sacrifices have been made and others are yet to be made in many areas. We may experience a lower level of service in some of these areas; however, that is to be expected if we are to continue holding to the lower level of spending.

I stated last year that “There are still areas of improvements that need attention, such as better investment procedures, tighter control on purchasing methods and control of our cash flow management program.” The same holds true to this date. Our efforts will be “beefed up” in order to continue our improvements in this area. With continued positive and progressive thinking we can accomplish our goal to “manage more with less.”

Sincerely,

James A. McSweeney
Town Manager

**TOWN OF MERRIMACK
PROPOSED BUDGET 1982/83**

GENERAL GOVERNMENT

ACCT. NO.	DESCRIPTION	80/81 EXP	81/82 BUDGET	Dept. REQ	T.M. REC	BOS REC	BUD COMM	VOTED
18-01-000	General Govt							
68-01-000	Debt Service							
	SERIES 0 TOTAL	.00	.00	.00	.00	.00	.00	.00
18-01-101	Town Officials	35,375.03	12,700.00	11,400.00	11,400.00	11,000.00	11,000.00	
18-01-102	Clerical Salaries	66,968.41	36,204.00	22,149.00	23,945.00	23,945.00	23,261.00	
18-01-103	Super/Prof. Salaries	19,464.29	21,302.00	22,826.00	23,950.00	23,950.00	23,114.00	
18-01-111	Overtime	3,572.98	864.00	875.00	875.00	875.00	875.00	
18-01-122	Insurance		39,000.00	49,537.00	52,892.00	52,784.00	39,322.00	
18-01-125	Social Security		4,620.00	3,836.00	4,031.00	4,031.00	3,172.00	
18-01-128	Town Retirement	1,320.53	51,390.00	36,529.00	40,000.00	40,000.00	40,000.00	
	SERIES 1 TOTAL	126,701.24	166,080.00	147,152.00	157,093.00	156,585.00	140,844.00	.00
18-01-201	Office Supplies	4,189.67	2,000.00	2,289.00	2,090.00	2,090.00	2,090.00	
18-01-212	Rental Equip.	50.00	50.00	50.00	50.00	50.00	50.00	
18-01-220	Printing	7,357.82	5,520.00	5,650.00	5,650.00	5,650.00	5,650.00	
18-01-230	Postage	8,051.26	2,500.00	2,090.00	2,090.00	2,090.00	2,090.00	
18-01-260	Telephone	5,470.92	2,600.00	2,952.00	2,382.00	2,382.00	2,382.00	
18-01-270	Dues & Fees	2,929.56	3,137.00	13,293.00	3,862.00	13,293.00	13,293.00	
18-01-280	Insurance	6,008.00	6,106.00	4,909.00	5,000.00	5,000.00	5,000.00	
18-01-290	Legal Expense		19,150.00	24,000.00	24,000.00	18,000.00	18,000.00	
18-01-291	Legal Exp. P.B.	61,238.90	4,800.00	11,400.00	11,400.00	11,400.00	11,400.00	
18-01-292	Legal Exp. ZBA		2,500.00	4,076.00	4,076.00	4,076.00	4,076.00	

18-01-293 Legal Exp. G.G.Lit.	10,225.00	7,654.00	7,654.00	7,654.00	7,654.00	.00
SERIES 2 TOTAL	95,296.13	58,588.00	78,363.00	68,254.00	71,685.00	.00
18-01-300 Travel & Metgs.	1,677.88	1,750.00	1,250.00	1,250.00	1,250.00	1,250.00
18-01-334 Maint.-Equip.	1,238.39	900.00	990.00	990.00	990.00	990.00
18-01-351 Consultants	23,165.81	4,550.00	11,500.00	11,500.00	10,500.00	10,500.00
18-01-352 Education & Trng.	478.90	150.00	150.00	150.00	150.00	150.00
18-01-353 Computer	21,860.03	21,119.00	37,377.00	30,412.00	30,412.00	30,412.00
18-01-359 Other Outside Serv.	9,134.20	7,800.00	8,300.00	8,300.00	8,300.00	8,300.00
18-01-362 Pennichuck Water Works	26,302.96	26,562.00	26,457.00	26,457.00	26,457.00	26,457.00
18-01-393 Conservation Comm.	703.25	595.00	1,172.00	720.00	770.00	770.00
SERIES 3 TOTAL	84,561.42	63,426.00	87,196.00	79,779.00	78,829.00	.00
18-01-402 M.V.H.H.C.	18,750.00	19,296.00	20,798.00	20,798.00	20,798.00	20,798.00
18-01-404 Welfare	28,058.39	.00	.00	.00	.00	.00
18-01-405 Old Age Assistance	7,344.70	.00	.00	.00	.00	.00
18-01-406 Civil Defense	733.89	2,875.00	4,025.00	3,220.00	3,220.00	3,220.00
18-01-407 Historical Society	250.00	250.00	250.00	250.00	250.00	250.00
18-01-408 Flood Damage	.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
18-01-410 Election & Reg.	5,879.51	4,200.00	4,700.00	4,700.00	4,700.00	4,700.00
18-01-411 Health Officer	.00	.00	3,562.00	3,562.00	3,662.00	3,662.00
18-01-420 Advertising	845.30	1,000.00	600.00	600.00	600.00	600.00
18-01-430 Dogs	1,076.66	.00	.00	.00	.00	.00
18-01-460 Misc. Operating Exp.	418.44	200.00	400.00	400.00	400.00	400.00
18-01-461 Contingency	.00	23,500.00	.00	20,000.00	.00	20,000.00
SERIES 4 TOTAL	63,356.89	52,321.00	35,335.00	54,530.00	34,630.00	54,630.00
18-01-504 Office Equipment	2,105.13	3,275.00	2,655.00	2,655.00	2,340.00	2,340.00
SERIES 5 TOTAL	2,105.13	3,275.00	2,655.00	2,655.00	2,340.00	2,340.00

68-01-601 Interest - Tan	.00	50.00	50.00	50.00	50.00	50.00
68-01-602 Interest - Notes & Bond	486,734.10	585,920.00	492,035.00	492,035.00	492,035.00	492,035.00
68-01-603 Principal - T.A.N.		.00	.00	.00	.00	.00
68-01-604 Principal - Notes & Bond	815,000.00	870,000.00	870,000.00	870,000.00	870,000.00	870,000.00
SERIES 6 TOTAL	1,301,734.10	1,455,970.00	1,362,085.00	1,362,085.00	1,362,085.00	1,362,085.00
	1,673,754.91	1,799,660.00	1,712,786.00	1,724,396.00	1,706,154.00	1,710,413.00
						.00

ASSESSING DEPARTMENT

18-02-102 Clerical Salaries	18,240.10	20,256.00	20,965.00	22,270.00	22,270.00	21,544.00
18-02-103 Super/Prof. Salaries	13,358.50	34,029.00	36,857.00	39,363.00	39,363.00	38,486.00
18-02-104 Hourly Wages	2,880.79	4,240.00	3,484.00	.00	.00	.00
18-02-111 Overtime	119.12	750.00	402.00	400.00	400.00	400.00
18-02-122 Insurance		3,790.00	4,041.00	4,000.00	4,980.00	5,100.00
18-02-125 Social Security		3,970.00	4,134.00	4,150.00	4,150.00	4,049.00
SERIES 1 TOTAL	34,598.51	67,035.00	69,883.00	70,183.00	71,163.00	69,579.00
18-02-201 Office Supplies	821.33	1,000.00	1,000.00	800.00	800.00	800.00
18-02-203 Operating Supplies	258.82	600.00	600.00	600.00	600.00	600.00
18-02-220 Printing	3,045.94	75.00	115.00	115.00	115.00	115.00
18-02-230 Postage	1,148.25	2,000.00	1,980.00	1,830.00	1,830.00	550.00
18-02-250 Gas & Oil	.00	.00	394.00	390.00	390.00	390.00
18-02-260 Telephone	1,194.00	1,130.00	1,768.00	1,215.00	1,215.00	1,215.00
18-02-270 Dues & Fees	70.00	100.00	260.00	260.00	260.00	260.00
18-02-280 Insurance	.00	.00	350.00	350.00	350.00	350.00
SERIES 2 TOTAL	6,538.34	4,905.00	6,467.00	5,560.00	5,560.00	4,280.00
18-02-300 Travel & Meetings	810.34	2,180.00	1,200.00	1,000.00	1,000.00	1,000.00
18-02-332 Maint.- Vehicles	.00	.00	150.00	150.00	150.00	150.00
18-02-334 Equipment Maint.	268.85	340.00	254.00	254.00	254.00	254.00
18-02-350 Outside Services	1,592.63	8,260.00	5,340.00	3,900.00	3,900.00	3,900.00
18-02-351 Consultants	.00	.00	2,000.00	.00	.00	.00
18-02-352 Education & Training	80.00	600.00	1,245.00	1,245.00	1,125.00	1,125.00
SERIES 3 TOTAL	2,751.82	11,380.00	10,189.00	6,549.00	6,429.00	6,429.00
18-02-420 Advertising	31.50	100.00	150.00	150.00	150.00	150.00
SERIES 4 TOTAL	31.50	100.00	150.00	150.00	150.00	150.00
18-02-504 Office Equipment	353.06	440.00	450.00	.00	.00	.00
SERIES 5 TOTAL	353.06	440.00	450.00	.00	.00	.00
	44,273.23	83,860.00	87,139.00	82,442.00	83,302.00	80,438.00

FIRE DEPARTMENT

18-03-102 Clerical Salaries	11,181.58	13,351.00	14,115.00	14,547.00	14,547.00	14,349.00
18-03-103 Super/Prof. Salaries	50,771.78	56,722.00	59,046.00	64,360.00	64,360.00	62,514.00
18-03-104 Hourly Wages	205,117.89	226,822.00	229,198.00	249,285.00	249,285.00	239,565.00
18-03-107 Part-Time Wages	6,845.65	19,000.00	21,000.00	21,000.00	21,000.00	21,000.00
18-03-112 Overtime	10,463.42	24,192.00	20,000.00	20,000.00	20,000.00	20,000.00
18-03-122 Insurance		47,611.00	55,000.00	55,883.00	63,575.00	63,575.00
18-03-123 Sick Pay	6,852.14	.00	.00	.00	.00	.00
18-03-124 Vacation & Holiday	10,380.92	.00	.00	.00	.00	.00
18-03-125 Social Security		2,160.00	2,353.00	2,382.00	2,382.00	2,382.00
18-03-128 Insurance - NHRS	23,854.30	34,387.00	37,164.00	40,200.00	40,200.00	38,024.00
SERIES 1 TOTAL	325,467.68	424,245.00	437,876.00	467,657.00	475,349.00	461,409.00
18-03-201 Office Supplies	732.13	800.00	923.00	923.00	923.00	923.00
18-03-202 Maint. Supplies	1,039.95	1,530.00	1,681.00	1,598.00	1,598.00	1,598.00
18-03-203 Operating Supplies	1,140.15	1,528.00	1,866.00	1,566.00	1,566.00	1,566.00
18-03-204 Uniforms	5,373.76	6,944.00	7,364.00	6,434.00	6,434.00	6,434.00
18-03-220 Printing	286.24	550.00	450.00	450.00	450.00	450.00
18-03-230 Postage	203.93	383.00	350.00	350.00	350.00	350.00
18-03-241 Electricity	3,889.23	6,000.00	4,428.00	4,428.00	4,428.00	4,428.00
18-03-242 Gas	659.35	800.00	830.00	830.00	830.00	830.00
18-03-243 Heating Oil	4,197.93	7,500.00	4,950.00	4,950.00	4,950.00	4,950.00
18-03-244 Water	130.00	200.00	195.00	195.00	195.00	195.00
18-03-245 Sewer	130.17	145.00	145.00	145.00	145.00	145.00
18-03-250 Gas & Oil	7,625.01	10,630.00	7,840.00	7,840.00	6,000.00	7,000.00
18-03-260 Telephone	3,668.11	5,275.00	4,810.00	4,810.00	4,810.00	4,810.00
18-03-270 Dues & Fees	484.00	640.00	660.00	660.00	660.00	660.00
18-03-280 Insurance	2,722.00	5,500.00	6,000.00	6,000.00	6,000.00	6,000.00
SERIES 2 TOTAL	32,281.96	48,425.00	42,492.00	41,179.00	39,339.00	40,339.00
						.00

18-03-300 Travel and Meetings	728.00	800.00	1,000.00	800.00	800.00
18-03-321 Maint. Bldg. & Gr.	1,805.64	4,166.00	2,650.00	1,150.00	1,150.00
18-03-331 Maint. Machinery	.00	980.00	990.00	990.00	990.00
18-03-332 Maint. Vehicles	13,835.72	14,235.00	7,939.00	6,600.00	6,600.00
18-03-334 Maint. Office Equip.	127.30	200.00	100.00	100.00	100.00
18-03-335 Maint. Communications	2,160.81	2,360.00	2,400.00	2,400.00	2,400.00
18-03-336 Maint. Other	1,469.45	3,030.00	3,250.00	3,250.00	3,250.00
18-03-352 Education & Training	3,648.48	4,315.00	4,640.00	4,162.00	4,162.00
18-03-358 Dive Squad	990.50	1,400.00	2,010.00	2,010.00	2,010.00
SERIES 3 TOTAL	24,765.90	31,486.00	24,979.00	21,462.00	21,462.00
18-03-406 Civil Defense-Rescue	202.17	725.00	360.00	360.00	360.00
18-03-420 Advertising	188.15	200.00	200.00	200.00	200.00
18-03-460 Physical Exams	1,155.00	1,800.00	1,800.00	1,800.00	1,800.00
SERIES 4 TOTAL	1,545.32	2,725.00	2,360.00	2,360.00	2,360.00
18-03-504 Office Equipment	.00	.00	3,375.00	1,890.00	1,890.00
18-03-506 Communications Equip.	1,255.00	2,910.00	2,425.00	2,425.00	2,425.00
18-03-508 Operating Equip.	5,560.15	5,957.00	8,380.00	3,705.00	3,705.00
18-03-552 Capital Reserve	12,000.00	12,000.00	12,000.00	15,000.00	15,000.00
SERIES 5 TOTAL	18,815.15	20,867.00	26,180.00	23,020.00	23,020.00
	402,876.01	527,748.00	533,887.00	555,678.00	561,530.00
					548,590.00

POLICE DEPARTMENT

18-04-102 Clerical Salaries	33,645.65	45,310.00	38,165.00	41,413.00	41,413.00	41,217.00
18-04-103 Super/Prof. Salaries	100,257.49	115,960.00	101,716.00	110,871.00	110,871.00	107,403.00
18-04-104 Hourly Wages	247,463.80	302,728.00	346,219.00	338,892.00	338,892.00	338,892.00
18-04-107 Part-Time Wages	27,363.98	21,700.00	19,718.00	28,954.00	28,954.00	28,954.00
18-04-108 Other Wages	39,654.48	37,500.00	41,250.00	37,500.00	37,500.00	37,500.00
18-04-112 Overtime-NHRS	13,267.35	16,738.00	29,715.00	21,500.00	21,500.00	21,500.00
18-04-122 Insurance	.00	65,196.00	75,820.00	70,362.00	78,894.00	78,656.00
18-04-123 Sick Pay	20,571.48	.00	4,256.00	.00	.00	.00
18-04-124 Vacation & Holiday		.00	18,301.00	.00	.00	.00
18-04-125 Social Security		1,556.00	1,520.00	2,055.00	2,055.00	2,055.00
18-04-128 Town Retirement	36,407.09	54,081.00	83,851.00	79,392.00	79,392.00	78,873.00
SERIES 1 TOTAL	518,631.32	660,769.00	760,531.00	730,939.00	739,471.00	735,050.00
18-04-201 Office Supplies	2,607.62	3,000.00	3,612.00	2,700.00	2,000.00	2,000.00
18-04-203 Operating Supplies	6,518.81	7,745.00	7,020.00	7,000.00	7,000.00	7,000.00
18-04-204 Uniforms	6,686.08	8,725.00	9,000.00	8,100.00	8,100.00	8,100.00
18-04-206 Bicycle Reg.	.00	.00	300.00	300.00	300.00	300.00
18-04-220 Printing	1,381.85	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00
18-04-230 Postage	757.29	1,179.00	1,200.00	1,000.00	1,000.00	1,000.00
18-04-250 Gas & Oil	40,328.23	58,000.00	41,078.00	41,000.00	41,000.00	41,000.00
18-04-260 Telephone	3,049.42	6,725.00	7,260.00	7,260.00	7,260.00	7,260.00
18-04-270 Dues & Fees	80.00	130.00	150.00	150.00	150.00	150.00
18-04-280 Insurance	2,669.00	5,177.00	5,358.00	5,358.00	5,358.00	5,358.00
SERIES 2 TOTAL	64,078.30	93,681.00	77,978.00	75,868.00	75,168.00	75,168.00
18-04-300 Travel & Meetings	28.22	570.00	570.00	570.00	570.00	570.00
18-04-321 Maint.-Bldg. & Gr.	180.07	.00	.00	.00	.00	.00
18-04-332 Vehicle Maintenance	10,280.91	15,520.00	15,211.00	15,000.00	15,000.00	15,000.00
18-04-34 Maint.-Office Equip.	1,090.10	2,248.00	1,870.00	1,820.00	1,820.00	1,820.00
18-04-335 Maint. Communications	310.67	400.00	500.00	500.00	500.00	500.00
18-04-351 Consultants	2,345.08	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
18-04-352 Education & Training	866.83	1,300.00	3,634.00	1,100.00	1,100.00	1,100.00

SERIES 3 TOTAL	15,101.88	22,038.00	23,785.00	20,990.00	20,900.00	20,900.00	.00s,
18-04-406 Civil Defense	1,385.73	3,100.00	.00	.00	.00	.00	
18-04-420 Advertising	108.93	300.00	300.00	300.00	300.00	300.00	
18-04-430 Dog Pound	2,347.29	7,039.00	6,124.00	6,124.00	6,124.00	6,124.00	
18-04-460 Misc. Operating Expen	1,403.94	1,650.00	1,500.00	1,500.00	1,500.00	1,500.00	
SERIES 4 TOTAL	5,245.89	12,089.00	7,924.00	7,924.00	7,924.00	7,924.00	.00
18-04-503 Vehicles	20,526.06	33,800.00	44,100.00	41,100.00	41,100.00	41,100.00	
18-04-504 Office Equipment	1,750.09	605.00	450.00	450.00	450.00	450.00	
SERIES 5 TOTAL	22,276.15	34,405.00	44,550.00	41,550.00	41,550.00	41,550.00	.00
18-04-707 Government Grants	1,500.00	2,000.00	.00	.00	.00	.00	
SERIES 7 TOTAL	1,500.00	2,000.00	.00	.00	.00	.00	.00
	626,833.54	824,982.00	914,768.00	877,271.00	885,103.00	880,682.00	.00s,

POLICE DEPARTMENT – COMMUNICATIONS DIVISION

18-05-103 Super/Prof. Salaries	12,947.68	13,480.00	14,040.00	15,305.00	15,305.00	15,063.00
18-05-104 Hourly Wages	30,358.14	32,238.00	47,403.00	36,450.00	36,450.00	34,726.00
18-05-107 Part-Time	336.32	4,000.00	1,872.00	3,700.00	3,700.00	3,700.00
18-05-108 Outside Wages	6,216.00	8,000.00	12,480.00	7,800.00	7,800.00	7,800.00
18-05-112 Overtime-NHRS	5,235.52	2,000.00	1,976.00	2,040.00	2,040.00	2,040.00
18-05-122 Insurance		4,473.00	6,360.00	6,260.00	7,566.00	7,255.00
18-05-123 Sick Pay	.00	.00	1,800.00	.00	.00	.00
18-05-124 Vacations & Holidays	.00	.00	3,519.00	.00	.00	.00
18-05-125 Social Security		267.00	1,765.00	985.00	985.00	985.00
18-05-127 Personal Time	.00	.00	454.00	.00	.00	.00
18-05-128 Retirement	3,743.97	4,535.00	4,927.00	8,725.00	8,725.00	8,444.00
SERIES 1 TOTAL	58,837.63	68,993.00	96,596.00	81,265.00	82,571.00	80,013.00
.00						.00
18-05-201 Office Supplies	80.60	250.00	275.00	275.00	275.00	275.00
18-05-203 Operating Supplies	367.84	1,110.00	1,186.00	970.00	970.00	970.00
18-05-204 Uniforms	699.43	700.00	875.00	700.00	700.00	700.00
18-05-212 Equipment Rental	744.33	920.00	940.00	940.00	940.00	940.00
18-05-220 Printing	50.00	200.00	220.00	220.00	220.00	220.00
18-05-260 Telephone	522.26	684.00	640.00	575.00	575.00	575.00
18-05-280 Insurance	1,260.00	431.00	1,403.00	450.00	450.00	450.00
SERIES 2 TOTAL	3,724.46	4,295.00	5,539.00	4,130.00	4,130.00	4,130.00
.00						.00
18-05-334 Office Equipment	.00	1,500.00	1,415.00	1,415.00	1,415.00	1,415.00
18-05-335 Communications Equip.	1,846.14	2,000.00	1,600.00	1,600.00	1,600.00	1,600.00
18-05-336 Other	.00	400.00	400.00	.00	.00	.00
18-05-352 Education & Training	.00	100.00	150.00	100.00	100.00	100.00
SERIES 3 TOTAL	1,846.14	4,000.00	3,565.00	3,115.00	3,115.00	3,115.00
.00						.00
18-05-504 Office Equipment	279.00	250.00	3,500.00	3,500.00	3,500.00	3,500.00
18-05-506 Communications Equip.	3,987.00	.00	5,500.00	2,750.00	2,750.00	5,500.00
18-05-557 Capital Reserve	13,000.00	.00	.00	.00	.00	.00
SERIES 5 TOTAL	17,266.00	250.00	9,000.00	6,250.00	6,250.00	9,000.00
.00						.00
81,674.23	77,538.00	114,700.00	94,760.00	96,066.00	96,258.00	96,258.00

FIRE DEPARTMENT — AMBULANCE DIVISION

18-06-103 Super/Prof. Salaries	916.63	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
18-06-104 Hourly Wages	21,585.43	24,192.00	21,840.00	26,307.00	26,307.00	25,209.00
18-06-111 Overtime	5,919.12	7,884.00	8,190.00	8,633.00	8,633.00	8,633.00
18-06-122 Insurance		3,191.00	3,666.00	3,891.00	4,347.00	4,296.00
18-06-123 Sick Pay	318.06	.00	874.00	.00	.00	.00
18-06-124 Vacations & Holidays	482.72	.00	1,747.00	.00	.00	.00
18-06-125 Social Security		2,208.00	2,255.00	2,341.00	2,341.00	2,334.00
SERIES 1 TOTAL	29,221.96	38,475.00	39,572.00	42,172.00	42,628.00	41,472.00
18-06-201 Office Supplies	278.83	80.00	50.00	50.00	50.00	50.00
18-06-202 Maintenance Supplies	175.00	175.00	200.00	200.00	200.00	200.00
18-06-203 Operating Supplies	1,811.48	2,400.00	2,600.00	2,600.00	2,600.00	2,600.00
18-06-204 Uniforms	536.24	575.00	560.00	560.00	560.00	560.00
18-06-220 Printing	15.00	20.00	.00	.00	.00	.00
18-06-230 Postage	24.96	190.00	25.00	25.00	25.00	25.00
18-06-241 Electricity	890.51	1,500.00	1,000.00	1,000.00	1,000.00	1,000.00
18-06-243 Heating Oil	1,549.16	1,350.00	990.00	990.00	990.00	990.00
18-06-244 Water	76.76	100.00	100.00	100.00	100.00	100.00
18-06-245 Sewer	90.00	100.00	100.00	90.00	90.00	90.00
18-06-250 Gas & Oil	2,348.77	3,000.00	2,200.00	2,200.00	2,200.00	2,200.00
18-06-260 Telephone	.00	.00	300.00	300.00	300.00	300.00
18-06-270 Dues & Fees	95.00	300.00	390.00	390.00	390.00	390.00
18-06-280 Insurance	1,085.00	1,811.00	2,132.00	2,132.00	2,132.00	2,132.00
18-06-290 Legal	695.00	350.00	540.00	540.00	540.00	540.00
SERIES 2 TOTAL	9,671.71	11,951.00	11,187.00	11,177.00	11,177.00	11,177.00
SERIES 2 TOTAL						.00
18-06-300 Travel & Meetings	210.29	495.00	615.00	415.00	415.00	415.00
18-06-321 Maint. Bldg. & Gr.	152.16	1,550.00	1,870.00	1,600.00	100.00	100.00
18-06-31 Machinery Maintenance	81.57	150.00	150.00	150.00	150.00	150.00
18-06-332 Vehicle Maintenance	1,281.32	700.00	900.00	900.00	900.00	900.00
18-06-334 Maint. Office Equip.	24.49	50.00	.00	.00	.00	.00
18-06-335 Maint. Communications	713.04	1,000.00	750.00	750.00	750.00	750.00

18-06-352 Outside Services-Trai	1,565.11	2,310.00	2,150.00	1,820.00	1,820.00	1,820.00
18-06-372 Fourth of July	96.35	120.00	140.00	140.00	140.00	140.00
SERIES 3 TOTAL	4,124.33	6,375.00	6,575.00	5,775.00	4,275.00	4,275.00
18-06-420 Advertising	25.23	30.00	30.00	30.00	30.00	30.00
18-06-460 Misc. Operating Exp.	37.50	40.00	.00	.00	.00	.00
SERIES 4 TOTAL	62.73	70.00	30.00	30.00	30.00	30.00
18-06-506 Capital-Communication	1,268.00	3,000.00	945.00	945.00	2,445.00	2,445.00
18-06-508 Operations Equipment	.00	.00	.00	.00	2,610.00	2,610.00
18-06-551 Capital Reserve	8,528.00	8,000.00	12,000.00	12,000.00	12,000.00	12,000.00
SERIES 5 TOTAL	9,796.00	11,000.00	12,945.00	12,945.00	17,055.00	17,055.00
	52,876.73	67,871.00	70,309.00	72,099.00	75,165.00	74,009.00
						.00

PUBLIC WORKS – ADMINISTRATION

18-07-102 Clerical Salaries	4,476.21	11,480.00	11,170.00	12,175.00	12,175.00	12,251.00
18-07-103 Super/Prof. Salaries	40,314.94	45,694.00	47,205.00	51,453.00	51,453.00	50,809.00
18-07-122 Insurance		3,360.00	4,753.00	4,783.00	5,335.00	5,398.00
18-07-125 Social Security		3,816.00	3,911.00	4,263.00	4,263.00	4,225.00
SERIES 1 TOTAL	44,791.15	64,350.00	67,039.00	72,674.00	73,226.00	72,683.00
18-07-201 Office Supplies	943.48	1,300.00	1,500.00	1,300.00	1,300.00	1,300.00
18-07-220 Printing	30.21	150.00	150.00	150.00	150.00	150.00
18-07-230 Postage	243.56	350.00	330.00	330.00	330.00	330.00
18-07-250 Gas & Oil	771.64	1,500.00	1,100.00	980.00	980.00	980.00
18-07-260 Telephone	1,403.25	1,125.00	1,548.00	1,385.00	1,385.00	1,385.00
18-07-270 Dues & Fees	122.00	250.00	250.00	250.00	250.00	250.00
18-07-280 Insurance	112.00	282.00	282.00	282.00	282.00	282.00
SERIES 2 TOTAL	3,626.14	4,957.00	5,160.00	4,677.00	4,677.00	4,677.00
18-07-300 Travel & Meetings	155.32	200.00	200.00	200.00	200.00	200.00
18-07-332 Maint. Vehicles	474.85	300.00	300.00	300.00	300.00	300.00
18-07-334 Maint. Office Equip.	116.65	130.00	100.00	100.00	100.00	100.00
18-07-351 Consultants	1,870.69	2,000.00	2,000.00	1,000.00	1,000.00	1,000.00
18-07-352 Education & Training	561.34	800.00	800.00	800.00	800.00	800.00
SERIES 3 TOTAL	3,178.85	3,430.00	3,400.00	2,400.00	2,400.00	2,400.00
18-07-420 Advertising	133.80	300.00	500.00	100.00	100.00	100.00
SERIES 4 TOTAL	133.80	300.00	500.00	100.00	100.00	100.00
18-07-504 Capital-Office Equip.	301.78	.00	1,093.00	1,070.00	1,070.00	1,070.00
SERIES 5 TOTAL	301.78	.00	1,093.00	1,070.00	1,070.00	1,070.00
	52,031.72	73,037.00	77,192.00	80,921.00	81,473.00	80,930.00

PUBLIC WORKS — HIGHWAY DIVISION

18-08-102 Clerical Salaries	.00	5,550.00	5,668.00	6,178.00	6,178.00	6,178.00
18-08-103 Super/Prof. Salaries	49,951.04	54,548.00	53,207.00	57,995.00	57,995.00	56,485.00
18-08-104 Hourly Wages	105,597.02	135,568.00	148,281.00	148,281.00	148,281.00	148,281.00
18-08-107 Part-Time Wages	18,106.00	12,600.00	14,828.00	12,600.00	12,600.00	12,600.00
18-08-108 Cem. & Parks Maint. W	4,207.97	7,035.00	9,180.00	8,090.00	8,090.00	8,090.00
18-08-111 Overtime	16,549.41	20,118.00	20,319.00	20,319.00	20,319.00	20,319.00
18-08-122 Insurance		28,778.00	38,155.00	36,345.00	40,092.00	40,866.00
18-08-125 Social Security		15,715.00	16,849.00	16,982.00	16,982.00	16,881.00
SERIES 1 TOTAL	194,411.44	279,912.00	306,487.00	306,790.00	310,537.00	309,700.00
18-08-201 Office Supplies	488.03	600.00	600.00	500.00	500.00	500.00
18-08-202 Maintenance Supplies	390.96	450.00	450.00	450.00	450.00	450.00
18-08-203 Operating Supplies	2,462.53	2,100.00	2,500.00	2,500.00	2,500.00	2,500.00
18-08-204 Uniforms	2,190.71	2,775.00	2,775.00	2,775.00	2,775.00	2,775.00
18-08-212 Rental Equipment	1,852.30	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00
18-08-220 Printing	13.00	50.00	50.00	50.00	50.00	50.00
18-08-230 Postage	50.00	50.00	50.00	50.00	50.00	50.00
18-08-241 Electricity	4,192.49	4,500.00	4,978.00	4,978.00	4,978.00	4,978.00
18-08-243 Heating Oil	4,469.06	4,900.00	4,800.00	4,800.00	4,800.00	4,800.00
18-08-244 Water	85.00	100.00	100.00	100.00	100.00	100.00
18-08-250 Gas & Oil	48,063.83	52,000.00	57,500.00	55,000.00	55,000.00	55,000.00
18-08-260 Telephone	1,314.22	1,550.00	1,100.00	1,100.00	1,100.00	1,100.00
18-08-270 Dues & Fees	.00	100.00	100.00	100.00	100.00	100.00
18-08-280 Insurance	5,159.00	9,985.00	10,778.00	10,778.00	10,778.00	10,778.00
SERIES 2 TOTAL	70,731.13	81,660.00	88,281.00	85,681.00	85,681.00	85,681.00
18-08-300 Travel & Meetings	49.00	200.00	200.00	200.00	200.00	200.00
18-08-321 Maint.-Buildings	808.02	500.00	1,100.00	1,100.00	1,100.00	1,100.00
18-08-331 Maint.-Machinery	7,590.77	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
18-08-332 Maint.-Vehicles	19,516.21	26,000.00	26,000.00	26,000.00	26,000.00	26,000.00
18-08-334 Maint.-Office Equip.	147.90	160.00	160.00	160.00	160.00	160.00
18-08-335 Maint.-Communication	832.63	700.00	700.00	700.00	700.00	700.00

18-08-341 Salt & Sand	18,268.52	35,000.00	82,140.00	45,100.00	45,100.00	80,940.00
18-08-342 Cold Patch	4,109.80	3,750.00	5,600.00	5,600.00	5,600.00	5,600.00
18-08-344 Hot Top	27,321.52	8,000.00	5,000.00	11,000.00	11,000.00	11,000.00
18-08-346 Road Material	23,807.41	18,000.00	18,875.00	18,875.00	18,875.00	20,188.00
18-08-350 Outside Services	3,047.15	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
18-08-351 Consultants	.00	800.00	1,900.00	1,900.00	1,900.00	1,900.00
18-08-352 Education & Training	381.00	500.00	500.00	500.00	500.00	500.00
18-08-361 Street Lights	37,119.15	44,300.00	48,720.00	48,720.00	49,440.00	49,440.00
18-08-382 Tree Service	3,466.00	4,500.00	4,500.00	4,500.00	3,500.00	4,500.00
18-08-383 Vehicle Contracts	10,434.50	40,000.00	40,000.00	32,400.00	32,400.00	32,400.00
18-08-384 Road Seal	80,094.30	80,000.00	5,000.00	5,000.00	5,000.00	5,000.00
18-08-386 Bridge Repairs	5,336.50	22,000.00	2,000.00	2,000.00	2,000.00	2,000.00
SERIES 3 TOTAL	242,330.38	304,410.00	262,395.00	223,755.00	223,475.00	261,628.00
18-08-420 Advertising	13.72	50.00	50.00	50.00	50.00	50.00
18-08-440 Cemeteries	475.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
18-08-460 Misc.	35.00	360.00	345.00	345.00	345.00	345.00
SERIES 4 TOTAL	523.72	1,410.00	1,395.00	1,395.00	1,395.00	1,395.00
18-08-503 Vehicles	2,900.00	46,000.00	24,000.00	24,000.00	24,000.00	24,000.00
18-08-504 Office Equipment	222.00	.00	.00	.00	.00	.00
18-08-508 Operating Equipment	12,371.11	9,000.00	2,100.00	1,800.00	1,800.00	1,800.00
18-08-553 Capital Reserve-Grade	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
SERIES 5 TOTAL	25,493.11	65,000.00	36,100.00	35,800.00	35,800.00	35,800.00
	533,489.78	732,392.00	694,658.00	653,421.00	656,888.00	694,204.00

PUBLIC WORKS – SOLID WASTE DIVISION

[illegible]

48-10-316 Bulking Agent	64,003.08	80,800.00	54,145.00	54,145.00	54,145.00	54,145.00
48-10-321 Maint.-Buildings	876.18	1,762.00	2,118.00	2,118.00	2,118.00	2,118.00
48-10-322 Maint.-Grounds	643.85	1,073.00	418.00	418.00	418.00	418.00
48-10-323 Contractual Serv.		.00	.00	.00	.00	.00
48-10-331 Maint.-Machinery	34,729.83	56,393.00	64,629.00	57,483.00	57,483.00	57,483.00
48-10-332 Maint.-Vehicles	5,400.32	7,012.00	8,300.00	8,300.00	8,300.00	8,300.00
48-10-334 Maint.-Office Equip.	201.65	360.00	427.00	427.00	427.00	427.00
48-10-335 Maint.-Communications	115.00	500.00	200.00	200.00	200.00	200.00
48-10-351 Consultants	4,467.90	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
48-10-352 Education & Training	461.33	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
48-10-353 Computer Service	.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
48-10-359 Other	204.61	10,519.00	10,519.00	11,100.00	11,100.00	11,100.00
48-10-381 Sewer Maint.-Repair	157.02	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00
SERIES 3 TOTAL	285,493.89	406,102.00	391,380.00	275,723.00	275,723.00	275,723.00
48-10-420 Advertising	256.74	400.00	400.00	400.00	400.00	400.00
48-10-460 Misc. Operating Exp.	4,970.96	7,953.00	8,206.00	8,206.00	8,206.00	8,206.00
SERIES 4 TOTAL	5,227.70	8,353.00	8,606.00	8,606.00	8,606.00	8,606.00
48-10-503 Capital Vehicles	.00	.00	.00	7,000.00	7,000.00	7,000.00
48-10-504 Office Equipment	608.90		932.00	932.00	932.00	932.00
48-10-505 Capital Machinery	73,500.00	.00	.00	.00	.00	.00
48-10-508 Operating Equipment	599.88		.00	.00	.00	.00
48-10-556 Capital Reserve	22,241.55	.00	50,000.00	50,000.00	50,000.00	50,000.00
SERIES 5 TOTAL	96,950.33	.00	50,932.00	57,932.00	57,932.00	57,932.00
48-10-604 Prin. Composting		.00			.00	.00
SERIES 6 TOTAL	.00	.00	.00	.00	.00	.00
	1,086,269.41	1,295,409.00	1,310,784.00	1,221,541.00	1,220,652.00	1,215,725.00

PUBLIC WORKS – SEWER DIVISION

48-10-102 Clerical Salaries	4,310.81	5,550.00	5,668.00	6,178.00	6,178.00	5,962.00
48-10-103 Super/Prof. Salaries	53,668.73	79,780.00	82,613.00	90,048.00	90,048.00	85,833.00
48-10-104 Hourly Salaries	169,896.71	204,739.00	234,606.00	234,606.00	234,606.00	234,606.00
48-10-107 Part Time		8,025.00	8,025.00	8,025.00	8,025.00	8,025.00
48-10-111 Overtime	22,036.12	21,920.00	20,448.00	20,448.00	20,448.00	20,448.00
48-10-122 Insurance	34,613.18	33,527.00	50,044.00	50,400.00	49,511.00	49,313.00
48-10-123 Sick Pay	3,585.67	.00	.00	.00	.00	.00
48-10-124 Vacation & Holidays	5,140.72	.00	.00	.00	.00	.00
48-10-125 Social Security	16,961.03	20,987.00	23,541.00	24,075.00	24,075.00	23,777.00
SERIES 1 TOTAL	310,212.97	374,528.00	424,945.00	433,780.00	432,891.00	427,964.00
48-10-201 Office Supplies	706.37	1,017.00	831.00	831.00	831.00	831.00
48-10-202 Maint. Supplies	2,451.34	3,516.00	3,267.00	2,755.00	2,755.00	2,755.00
48-10-203 Operating Supplies	2,409.73	2,727.00	2,537.00	2,155.00	2,155.00	2,155.00
48-10-204 Uniforms	2,505.46	3,885.00	3,885.00	3,885.00	3,885.00	3,885.00
48-10-205 Laboratory Supplies	5,961.98	7,785.00	7,785.00	7,000.00	7,000.00	7,000.00
48-10-212 Rental	.00	100.00	100.00	100.00	100.00	100.00
48-10-220 Printing	44.30	121.00	133.00	133.00	133.00	133.00
48-10-230 Postage	203.91	400.00	400.00	400.00	400.00	400.00
48-10-241 Electricity	314,881.96	422,400.00	347,783.00	346,600.00	346,600.00	346,600.00
48-10-242 Gas	36,605.00	29,792.00	36,605.00	36,605.00	36,605.00	36,605.00
48-10-243 Heating Oil	550.64	900.00	660.00	660.00	660.00	660.00
48-10-244 Water	2,463.65	2,480.00	3,250.00	3,250.00	3,250.00	3,250.00
48-10-245 Sewer	.00	.00	.00	13,000.00	13,000.00	13,000.00
48-10-250 Gasoline & Oil	9,671.08	18,720.00	13,498.00	13,498.00	13,498.00	13,498.00
48-10-260 Telephone	3,329.10	3,574.00	4,099.00	4,540.00	4,540.00	4,540.00
48-10-270 Dues & Fees	15.00	68.00	76.00	76.00	76.00	76.00
48-10-280 Insurance	6,585.00	8,941.00	10,012.00	10,012.00	10,012.00	10,012.00
SERIES 2 TOTAL	388,384.52	506,426.00	434,921.00	445,500.00	445,500.00	445,500.00
48-10-300 Travel & Meetings	372.02	350.00	350.00	350.00	350.00	350.00
48-10-311 Chemicals	173,861.10	232,933.00	235,874.00	126,782.00	126,782.00	126,782.00
SERIES 3 TOTAL	552,618.64	739,712.00	670,149.00	602,132.00	602,132.00	602,132.00

PUBLIC WORKS – INCINERATOR

48-11-104 Hourly Wages	39,461.80	35,335.00	41,576.00	39,218.00	39,218.00	39,218.00
48-11-111 Overtime	6,114.36	4,000.00	545.00	545.00	545.00	545.00
48-11-122 Insurance	7,252.42	4,443.00	6,309.00	6,180.00	7,547.00	7,547.00
48-11-123 Sick Pay	915.05	.00	.00	.00	.00	.00
48-11-124 Vacation & Holidays	738.88	.00	.00	.00	.00	.00
48-11-125 Social Security	3,079.95	3,000.00	2,822.00	2,628.00	2,628.00	2,628.00
SERIES 1 TOTAL	57,562.46	46,778.00	51,252.00	48,571.00	49,938.00	49,938.00
48-11-202 Maint. Supplies	260.07	385.00	96.00	96.00	96.00	96.00
48-11-203 Operating Supplies	451.22	550.00	165.00	165.00	165.00	165.00
48-11-204 Uniforms	625.00	555.00	555.00	555.00	555.00	555.00
48-11-220 Printing	.00	55.00	55.00	55.00	55.00	55.00
48-11-241 Electricity	74,495.00	105,600.00	22,170.00	22,170.00	22,170.00	22,170.00
48-11-242 Gas	95,397.91	76,128.00	.00	.00	.00	.00
48-11-243 Heating Oil	107,134.28	291,600.00	.00	.00	.00	.00
48-11-250 Gas & Oil	2,198.05	2,400.00	22,295.00	22,295.00	22,295.00	22,295.00
48-11-280 Insurance	4,446.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
SERIES 2 TOTAL	285,007.53	482,273.00	50,336.00	50,336.00	50,336.00	50,336.00
48-11-316 Bulking Agent	.00	.00	118,300.00	100,000.00	100,000.00	100,000.00
48-11-321 Maint.-Buildings	681.73	500.00	160.00	160.00	160.00	160.00
48-11-323 Contractual Serv.	.00	.00	.00	.00	.00	.00
48-11-331 Maint.-Machinery	7,842.66	6,500.00	1,000.00	1,000.00	1,000.00	1,000.00
48-11-332 Maint.-Vehicles	974.04	1,300.00	3,200.00	3,200.00	3,200.00	3,200.00
SERIES 3 TOTAL	9,498.43	8,300.00	122,660.00	104,360.00	104,360.00	104,360.00
48-11-420 Advertising	.00	150.00	150.00	150.00	150.00	150.00
48-11-460 Misc.-Operating Exp.	74.00	200.00	16,412.00	16,412.00	16,412.00	16,412.00
SERIES 4 TOTAL	74.00	350.00	16,562.00	16,562.00	16,562.00	16,562.00
	352,142.42	537,701.00	240,810.00	219,829.00	221,196.00	221,196.00

PLANNING AND ZONING DEPARTMENT

18-12-102 Clerical Salaries	12,672.15	19,784.00	20,130.00	21,942.00	21,942.00	20,917.00
18-12-111 Overtime	1,724.06	1,800.00	2,000.00	2,000.00	2,000.00	2,000.00
18-12-122 Insurance		1,580.00	1,962.00	1,970.00	2,313.00	2,265.00
18-12-125 Social Security		1,441.00	1,476.00	1,604.00	1,604.00	1,401.00
SERIES 1 TOTAL	14,396.21	24,605.00	25,568.00	27,516.00	27,859.00	26,583.00
18-12-201 Office Supplies	1,596.34	1,500.00	1,200.00	1,100.00	1,100.00	1,100.00
18-12-212 Rental-Equipment	.00	.00	.00	.00	.00	.00
18-12-220 Printing	399.22	1,000.00	500.00	500.00	500.00	500.00
18-12-230 Postage	3,316.60	5,300.00	4,000.00	4,000.00	4,000.00	4,000.00
18-12-260 Telephone	.00	815.00	748.00	748.00	748.00	748.00
18-12-270 Dues & Fees	3,960.50	4,760.00	5,446.00	5,446.00	5,446.00	5,446.00
SERIES 2 TOTAL	9,272.66	13,375.00	11,894.00	11,794.00	11,794.00	11,794.00
18-12-300 Travel & Meetings	185.45	200.00	200.00	200.00	200.00	200.00
18-12-334 Maint.-Office Equip.	131.40	600.00	600.00	600.00	1,000.00	1,000.00
18-12-351 Consultants-Planning	9,414.62	15,000.00	10,000.00	10,000.00	10,000.00	10,000.00
18-12-352 Education & Training	68.70	300.00	200.00	200.00	200.00	200.00
18-12-354 Consultants-Planning	2,426.71	3,000.00	3,671.00	2,000.00	3,671.00	3,671.00
18-12-359 Other	461.43	600.00	600.00	600.00	600.00	600.00
SERIES 3 TOTAL	12,688.31	19,700.00	15,271.00	13,600.00	15,671.00	15,671.00
18-12-422 Advertising-Planning	1,218.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
18-12-423 Advertising-ZBA	502.50	600.00	500.00	500.00	500.00	500.00
SERIES 4 TOTAL	1,720.50	1,600.00	1,500.00	1,500.00	1,500.00	1,500.00
18-12-504 Office Equipment	1,296.10	4,600.00	5,000.00	.00	5,000.00	6,500.00
18-12-534 Master Plan	3,833.43	15,000.00	10,000.00	10,000.00	2,000.00	2,000.00
SERIES 5 TOTAL	5,129.53	19,600.00	15,000.00	10,000.00	7,000.00	8,500.00
	43,207.21	78,880.00	69,233.00	64,410.00	63,824.00	64,048.00

PARKS AND RECREATION

18-13-201 Office Supplies	44.34	148.00	50.00	50.00	50.00	50.00
18-13-220 Printing	.00	300.00	500.00	300.00	300.00	300.00
18-13-230 Postage	.00	40.00	60.00	60.00	60.00	60.00
18-13-241 Electricity	308.30	450.00	990.00	990.00	990.00	1,490.00
18-13-243 Heating Oil	.00	.00	.00	1,100.00	1,100.00	1,100.00
18-13-280 Insurance	674.00	770.00	770.00	770.00	770.00	770.00
SERIES 2 TOTAL	1,026.64	1,708.00	2,370.00	3,270.00	3,270.00	3,770.00
18-13-322 Maint. Grounds	3,047.40	14,483.00	10,777.00	9,677.00	9,677.00	8,357.00
18-13-332 Maint. Vehicles	.00	500.00	200.00	200.00	200.00	200.00
18-13-351 Consultants	.00	.00	300.00	300.00	300.00	300.00
18-13-371 MYA	38,739.00	34,739.00	34,700.00	34,700.00	34,700.00	34,700.00
18-13-372 Fourth of July	2,000.00	2,000.00	2,500.00	2,500.00	2,500.00	2,500.00
18-13-373 Memorial Day	250.00	250.00	250.00	250.00	250.00	250.00
SERIES 3 TOTAL	44,036.40	51,972.00	48,727.00	47,627.00	47,627.00	46,307.00
18-13-401 Red Cross Swimming	1,969.20	2,200.00	2,200.00	2,200.00	2,200.00	2,200.00
SERIES 4 TOTAL	1,969.20	2,200.00	2,200.00	2,200.00	2,200.00	2,200.00
18-13-508 Operating Equip.	.00	620.00	300.00	300.00	300.00	300.00
SERIES 5 TOTAL	.00	620.00	300.00	300.00	300.00	300.00
	47,032.24	56,500.00	53,597.00	53,397.00	53,397.00	52,577.00

DISTRICT COURT

18-14-102 Clerical Salaries	12,122.41	8,164.00	4,000.00	4,000.00	4,000.00	4,000.00
18-14-103 Super/Prof. Salaries	68,816.40	67,350.00	64,728.00	64,728.00	64,728.00	64,728.00
18-14-104 Acting Justices	.00	6,000.00	5,000.00	5,000.00	5,000.00	5,000.00
18-14-122 Insurance		5,030.00	5,244.00	4,714.00	5,626.00	5,626.00
18-14-125 Social Security		5,441.00	4,719.00	4,940.00	4,940.00	4,940.00
SERIES 1 TOTAL	80,938.81	91,985.00	83,691.00	83,382.00	84,294.00	84,294.00
18-14-321 Building Maint.	2,041.46	.00	.00	.00	.00	.00
SERIES 3 TOTAL	2,041.46	.00	.00	.00	.00	.00
	82,980.27	91,985.00	83,691.00	83,382.00	84,294.00	84,294.00

LIBRARY

	80/81 EXP.	81/82 BUDGET	Trustees REC.	T.M. REC.	BOS REC.	BUD COMM.	VOTED
18-15-103 Super/Prof. Salaries	40,914.75	49,574.00	59,447.00	59,447.00	59,447.00	59,447.00	
18-15-104 Hourly Wages	35,598.86	45,344.00	49,526.00	49,526.00	49,526.00	49,526.00	
18-15-122 Insurance		3,301.00	4,130.00	4,130.00	4,897.00	4,897.00	
18-15-125 Social Security		6,336.00	7,301.00	7,301.00	7,301.00	7,301.00	
SERIES 1 TOTAL	76,513.61	104,555.00	120,404.00	120,404.00	121,171.00	121,171.00	.00s,
18-15-201 Office Supplies	2,007.48	2,200.00	2,200.00	2,200.00	2,200.00	2,200.00	
18-15-202 Maint.-Supplies	64.80	300.00	330.00	330.00	330.00	330.00	
18-15-203 Operating Supplies	1,236.05	.00	.00	.00	.00	.00	
18-15-212 Rentals	.00	25.00	25.00	25.00	25.00	25.00	
18-15-220 Printing	118.75	170.00	170.00	170.00	170.00	170.00	
18-15-230 Postage	248.10	400.00	532.00	532.00	532.00	532.00	
18-15-241 Electricity	7,169.81	7,917.00	8,052.00	8,052.00	8,052.00	8,052.00	
18-15-243 Heating Oil	3,382.63	5,000.00	5,000.00	5,000.00	5,000.00	4,400.00	
18-15-244 Water	417.80	400.00	420.00	420.00	420.00	420.00	
18-15-245 Sewer	99.36	90.00	90.00	90.00	90.00	90.00	
18-15-260 Telephone	1,343.45	1,824.00	2,616.00	2,616.00	2,616.00	2,616.00	
18-15-270 Dues & Fees	104.00	250.00	250.00	250.00	250.00	250.00	
18-15-280 Insurance	1,021.00	1,123.00	1,135.00	1,135.00	1,135.00	1,135.00	
SERIES 2 TOTAL	17,213.23	19,699.00	20,220.00	20,820.00	20,820.00	20,820.00	.00
18-15-300 Travel & Meetings	255.13	325.00	382.00	382.00	382.00	382.00	
18-15-320 Maint.-Building & Gr.	668.28	750.00	800.00	800.00	800.00	800.00	
18-15-334 Maint.-Equip.	1,184.65	1,200.00	1,400.00	1,400.00	1,400.00	1,400.00	
18-15-353 Computer	.00	1,250.00	1,250.00	1,250.00	1,250.00	1,250.00	
18-15-356 Other	181.46	.00	.00	.00	.00	.00	
SERIES 3 TOTAL	2,289.52	3,525.00	3,832.00	3,832.00	3,832.00	3,832.00	.00
18-15-420 Advertising	152.95	100.00	100.00	100.00	100.00	100.00	

18-15-450 Library Materials	40,795.85	39,600.00	39,600.00	39,600.00	39,600.00	39,600.00	39,600.00	39,600.00	39,600.00
SERIES 4 TOTAL	40,948.80	39,700.00	39,700.00	39,700.00	39,700.00	39,700.00	39,700.00	39,700.00	.00
18-15-504 Office Equipment	848.94	812.00	.00	.00	.00	.00	.00	.00	.00
18-15-505 Machinery	628.71	.00	.00	.00	.00	.00	.00	.00	.00
SERIES 5 TOTAL	1,477.65	812.00	.00	.00	.00	.00	.00	.00	.00
	138,442.81	168,291.00	184,756.00	184,756.00	184,756.00	185,523.00	184,923.00	184,923.00	.00

PUBLIC WORKS – EQUIPMENT MAINTENANCE DIVISION

	80/81 EXP.	81/82 BUDGET	DEPT REQ.	T.M. REC	BOS REC	BUD COMM	VOTED
18-16-103 Super/Prof. Salaries	15,845.04	17,037.00	17,401.00	18,968.00	18,968.00	18,244.00	
18-16-104 Hourly Wages	16,721.14	22,600.00	23,691.00	25,824.00	25,824.00	25,242.00	
18-16-111 Overtime	1,587.54	2,607.00	2,570.00	2,800.00	2,800.00	2,803.00	
18-16-122 Insurance		5,100.00	5,980.00	6,326.00	6,062.00	6,011.00	
18-16-125 Social Security		2,820.00	2,925.00	3,190.00	3,190.00	3,101.00	
SERIES 1 TOTAL	34,153.72	50,164.00	52,567.00	57,108.00	56,844.00	55,401.00	.00
18-16-201 Office Supplies	.00	50.00	50.00	50.00	50.00	50.00	
18-16-202 Maint. Supplies	.00	150.00	150.00	150.00	150.00	150.00	
18-16-203 Operating Supplies	95.50	1,920.00	2,112.00	2,112.00	2,112.00	2,112.00	
18-16-204 Uniforms	875.89	1,194.00	1,522.00	1,522.00	1,522.00	1,522.00	
18-16-220 Printing	.00	160.00	160.00	160.00	160.00	160.00	
18-16-230 Postage	.00	20.00	20.00	20.00	20.00	20.00	
18-16-250 Gas & Oil	238.78	300.00	300.00	300.00	300.00	300.00	
18-16-260 Telephone	.00	.00	520.00	550.00	550.00	550.00	
18-16-270 Dues & Fees	.00	30.00	30.00	30.00	30.00	30.00	
18-16-280 Insurance	21.00	129.00	160.00	160.00	160.00	160.00	
SERIES 2 TOTAL	1,231.17	3,953.00	5,024.00	5,054.00	5,054.00	5,054.00	.00
18-16-300 Travel & Meetings	.00	100.00	100.00	100.00	100.00	100.00	
18-16-331 Maint.-Machinery	175.30	350.00	730.00	730.00	730.00	730.00	
18-16-332 Maint.-Vehicles	200.00	900.00	300.00	300.00	300.00	300.00	
18-16-352 Education & Training	58.00	300.00	300.00	300.00	300.00	300.00	
SERIES 3 TOTAL	433.30	1,650.00	1,430.00	1,430.00	1,430.00	1,430.00	.00
18-16-420 Advertising	.00	100.00	100.00	100.00	100.00	100.00	
SERIES 4 TOTAL	.00	100.00	100.00	100.00	100.00	100.00	.00
18-16-508 Operating Equipment	1,197.78	3,070.00	3,000.00	3,000.00	3,000.00	3,000.00	
SERIES 5 TOTAL	1,197.78	3,070.00	3,000.00	3,000.00	3,000.00	3,000.00	.00
	37,015.97	58,937.00	62,121.00	66,692.00	66,428.00	64,985.00	.00

PUBLIC WORKS — BUILDINGS MAINTENANCE DIVISION

18-17-104 Hourly Wages	10,808.51	12,243.00	19,864.00	12,334.00	12,334.00	12,138.00
18-17-107 Part Time	2,766.71	2,000.00	.00	5,500.00	2,500.00	2,500.00
18-17-111 Overtime	427.89	.00	.00	800.00	800.00	890.00
18-17-122 Insurance		2,422.00	3,145.00	2,376.00	1,542.00	1,566.00
18-17-125 Social Security		951.00	1,331.00	1,250.00	1,048.00	1,040.00
SERIES 1 TOTAL	14,003.11	17,616.00	24,340.00	22,260.00	18,224.00	18,134.00
18-17-202 Maint. Supplies	1,094.63	2,000.00	2,600.00	2,600.00	2,600.00	2,600.00
18-17-203 Operating Supplies	1,179.01	596.00	600.00	600.00	600.00	600.00
18-17-212 Equip. Rental	.00	50.00	50.00	50.00	50.00	50.00
18-17-220 Printing	.00	50.00	50.00	.00	.00	.00
18-17-241 Electricity	15,019.63	25,000.00	27,500.00	21,200.00	21,200.00	21,200.00
18-17-243 Heating Oil	5,390.83	4,050.00	3,697.00	4,250.00	4,250.00	4,250.00
18-17-244 Water	868.52	450.00	1,068.00	450.00	765.00	765.00
18-17-245 Sewer	20.25	260.00	180.00	270.00	270.00	270.00
18-17-250 Gas	.00	170.00	.00	.00	.00	.00
18-17-280 Insurance	.00	1,501.00	993.00	1,525.00	1,525.00	1,525.00
SERIES 2 TOTAL	23,572.87	34,127.00	36,738.00	30,945.00	31,260.00	31,260.00
18-17-300 Travel & Meetings	.00	.00	170.00	170.00	170.00	170.00
18-17-321 Maint.-Buildings	2,006.16	9,080.00	680.00	680.00	4,480.00	4,480.00
18-17-322 Maint. Grounds	.00	500.00	100.00	100.00	100.00	100.00
18-17-331 Maint.-Machinery	.00	.00	100.00	100.00	100.00	100.00
SERIES 3 TOTAL	2,006.16	9,580.00	1,050.00	1,050.00	4,850.00	4,850.00
18-17-502 Buildings	.00	.00	14,966.00	11,383.00	1,400.00	1,400.00
SERIES 5 TOTAL	.00	.00	14,966.00	11,383.00	1,400.00	1,400.00
	39,582.14	61,323.00	77,094.00	65,638.00	55,734.00	55,644.00

ADMINISTRATION – TOWN MANAGER

18-21-102 Clerical Salaries	6,510.51	10,044.00	5,500.00	5,500.00	.00	.00
18-21-103 Super/Prof. Salaries	30,409.47	33,348.00	33,348.00	33,348.00	35,500.00	35,500.00
18-21-111 Overtime	65.65	.00	.00	.00	.00	.00
18-21-122 Insurance		1,920.00	2,612.00	2,612.00	2,337.00	2,337.00
18-21-125 Social Security		2,620.00	2,560.00	2,560.00	2,191.00	2,191.00
18-21-128 Retirement	1,917.57	2,200.00	2,235.00	2,235.00	2,380.00	2,380.00
SERIES 1 TOTAL	38,903.20	50,132.00	46,255.00	46,255.00	42,408.00	42,408.00
18-21-201 Office Supplies	239.45	200.00	150.00	150.00	150.00	150.00
18-21-250 Gas & Oil	440.20	465.00	360.00	360.00	360.00	360.00
18-21-260 Telephone	399.96	730.00	765.00	765.00	765.00	765.00
18-21-270 Dues & Fees	228.77	320.00	370.00	370.00	370.00	370.00
18-21-280 Insurance	95.00	360.00	400.00	400.00	400.00	400.00
SERIES 2 TOTAL	1,403.38	2,075.00	2,045.00	2,045.00	2,045.00	2,045.00
18-21-300 Travel & Meetings	284.39	300.00	250.00	250.00	250.00	250.00
18-21-332 Maint.- Vehicles	158.49	150.00	150.00	150.00	150.00	150.00
18-21-334 Maint.-Office Equip.	.00	70.00	.00	.00	.00	.00
18-21-352 Education & Training	1,092.61	590.00	1,365.00	1,365.00	1,365.00	1,365.00
SERIES 3 TOTAL	1,535.49	1,110.00	1,765.00	1,765.00	1,765.00	1,765.00
18-21-420 Advertising	.00	100.00	50.00	50.00	50.00	50.00
SERIES 4 TOTAL	.00	100.00	50.00	50.00	50.00	50.00
18-21-504 Office Equipment	2,074.94	175.00	100.00	100.00	100.00	100.00
SERIES 5 TOTAL	2,074.94	175.00	100.00	100.00	100.00	100.00
	43,917.01	53,592.00	50,215.00	50,215.00	46,368.00	46,368.00

CODE ENFORCEMENT AND INSPECTION

18-22-102 Clerical Salaries	17,998.80	13,183.00	13,817.00	15,060.00	15,060.00	14,734.00
18-22-103 Super/Prof. Salaries	32,708.64	35,630.00	36,428.00	39,706.00	39,706.00	38,590.00
18-22-122 Insurance		4,811.00	5,722.00	5,805.00	7,287.00	7,396.00
18-22-125 Social Security		3,221.00	3,366.00	3,670.00	3,670.00	3,573.00
SERIES 1 TOTAL	50,707.44	56,845.00	59,333.00	64,241.00	65,723.00	64,293.00
18-22-201 Office Supplies	1,190.88	1,400.00	1,100.00	1,100.00	1,100.00	1,100.00
18-22-203 Operating Supplies	5.50	60.00	100.00	100.00	100.00	100.00
18-22-212 Rental-Equipment	.00	.00	.00	.00	.00	.00
18-22-220 Printing	106.02	250.00	250.00	250.00	250.00	250.00
18-22-230 Postage	356.68	450.00	300.00	300.00	300.00	300.00
18-22-250 Gas & Oil	750.13	1,000.00	1,035.00	1,035.00	1,035.00	1,035.00
18-22-260 Telephone	1,614.75	1,200.00	1,250.00	1,250.00	1,250.00	1,250.00
18-22-270 Dues & Fees	193.50	250.00	250.00	250.00	250.00	250.00
18-22-280 Insurance	395.00	603.00	619.00	619.00	619.00	619.00
SERIES 2 TOTAL	4,612.46	5,213.00	4,904.00	4,904.00	4,904.00	4,904.00
18-22-300 Travel & Meetings	140.98	200.00	200.00	200.00	200.00	200.00
18-22-332 Maint.-Vehicle	172.65	660.00	300.00	300.00	300.00	300.00
18-22-334 Maint.-Office Equip.	112.58	175.00	140.00	140.00	140.00	140.00
18-22-335 Maint.-Communications	165.00	100.00	50.00	50.00	50.00	50.00
18-22-352 Education & Training	271.50	500.00	250.00	250.00	250.00	250.00
18-22-357 Engineering Consultant	.00	.00	.00	.00	.00	.00
SERIES 3 TOTAL	862.71	1,635.00	940.00	940.00	940.00	940.00
18-22-420 Advertising	36.46	100.00	100.00	100.00	100.00	100.00
SERIES 4 TOTAL	36.46	100.00	100.00	100.00	100.00	100.00
18-22-504 Office Equipment	1,393.62	360.00	.00	.00	.00	.00
SERIES 5 TOTAL	1,393.62	360.00	.00	.00	.00	.00
	57,612.69	64,153.00	65,277.00	70,185.00	71,667.00	70,237.00

BUDGET COMMITTEE

18-23-102 Clerical Salaries	478.50	1,000.00	458.00	500.00	500.00	500.00
18-23-122 Insurance		3.00	1.00	.00	.00	.00
18-23-125 Social Security		66.00	31.00	34.00	34.00	34.00
SERIES 1 TOTAL	478.50	1,069.00	490.00	534.00	534.00	534.00
18-23-201 Office Supplies	128.46	100.00	125.00	125.00	125.00	125.00
18-23-220 Printing	45.03	.00	.00	.00	.00	.00
18-23-230 Postage	756.91	100.00	125.00	125.00	125.00	125.00
SERIES 2 TOTAL	930.40	200.00	250.00	250.00	250.00	250.00
18-23-420 Advertising	165.29	200.00	200.00	200.00	200.00	200.00
SERIES 4 TOTAL	165.29	200.00	200.00	200.00	200.00	200.00
	1,574.19	1,469.00	940.00	984.00	984.00	984.00

TOWN CLERK – TAX COLLECTOR

18-24-101 Town Off. Salaries	22,217.00	22,248.00	24,250.00	24,250.00	23,818.00
18-24-102 Clerical Salaries	41,472.00	41,300.00	31,107.00	31,107.00	29,582.00
18-24-103 Super/Prof. Salaries	.00	.00	12,761.00	12,761.00	13,335.00
18-24-111 Overtime	1,663.00	1,364.00	1,486.00	1,486.00	1,486.00
18-24-122 Insurance	5,020.00	6,172.00	6,200.00	6,234.00	6,231.00
18-24-125 Social Security	2,880.00	2,858.00	3,090.00	3,090.00	2,975.00
18-24-128 Retirement	1,483.00	1,491.00	1,625.00	1,625.00	1,596.00
SERIES 1 TOTAL	.00	74,735.00	80,519.00	80,553.00	79,023.00
18-24-201 Office Supplies	3,220.00	3,220.00	3,220.00	3,220.00	3,220.00
18-24-220 Printing	5,730.00	3,853.00	3,853.00	3,853.00	3,853.00
18-24-230 Postage	6,793.00	6,940.00	6,940.00	6,940.00	6,940.00
18-24-260 Tel & Tel	1,420.00	1,472.00	1,472.00	1,472.00	1,472.00
18-24-270 Dues & Fees	45.00	45.00	45.00	45.00	45.00
SERIES 2 TOTAL	.00	17,208.00	15,530.00	15,530.00	15,530.00
18-24-300 Travel & Meetings	1,260.00	1,260.00	1,260.00	1,260.00	1,260.00
18-24-334 Maint. Off. Equip.	500.00	475.00	475.00	475.00	475.00
18-24-352 Educ. & Train.	700.00	700.00	700.00	700.00	700.00
18-24-359 Outside Serv-Other	2,615.00	2,401.00	2,401.00	2,401.00	2,401.00
SERIES 3 TOTAL	.00	5,075.00	4,836.00	4,836.00	4,836.00
18-24-410 Elect. & Reg.	505.00	505.00	505.00	505.00	505.00
18-24-420 Advertising	462.00	502.00	502.00	502.00	502.00
18-24-430 Dogs	160.00	160.00	160.00	160.00	160.00
SERIES 4 TOTAL	.00	1,127.00	1,167.00	1,167.00	1,167.00
18-24-504 Office Equip.	1,200.00	800.00	675.00	675.00	675.00
SERIES 5 TOTAL	.00	1,200.00	800.00	675.00	675.00
	.00	99,345.00	102,727.00	102,761.00	101,231.00

WELFARE DEPARTMENT

18-25-103 Superv. Salaries	500.00	500.00	500.00	.00	.00
18-25-125 Social Security	33.00	34.00	34.00	.00	.00
SERIES 1 TOTAL	.00	533.00	534.00	.00	.00
18-25-201 Office Supplies	50.00	50.00	50.00	50.00	50.00
18-25-210 Rentals	4,000.00	7,500.00	7,500.00	7,500.00	7,500.00
18-25-230 Postage	20.00	50.00	50.00	50.00	50.00
18-25-241 Electricity	3,000.00	3,500.00	3,500.00	3,500.00	3,500.00
18-25-243 Heating Oil	2,000.00	2,500.00	3,000.00	3,000.00	3,000.00
18-25-250 Gas & Oil	500.00	500.00	300.00	300.00	300.00
18-25-270 Dues & Fees	25.00	25.00	25.00	25.00	25.00
SERIES 2 TOTAL	.00	9,595.00	14,125.00	14,425.00	14,425.00
18-25-300 Travel & Mtgs.	335.00	335.00	335.00	335.00	335.00
18-25-351 Consultants	18,800.00	20,000.00	17,000.00	17,000.00	10,000.00
18-25-352 Educ. & Traing	225.00	225.00	225.00	225.00	225.00
SERIES 3 TOTAL	.00	19,360.00	20,560.00	17,560.00	10,560.00
18-25-401 Food	5,000.00	5,000.00	3,000.00	3,000.00	3,000.00
18-25-402 Medical	150.00	300.00	1,300.00	1,300.00	1,300.00
18-25-405 Old Age Assist.	7,000.00	8,000.00	8,000.00	8,000.00	8,000.00
18-25-406 Misc. Oper. Exp.	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
SERIES 4 TOTAL	.00	14,150.00	15,300.00	14,300.00	14,300.00
	.00	43,638.00	50,519.00	46,819.00	39,285.00

FINANCE DEPARTMENT

18-26-102 Clerical Salaries	.00	.00	5,500.00	5,500.00	.00	.00
18-26-103 Supervisory & Prof. S		20,000.00	41,700.00	41,700.00	36,954.00	36,538.00
18-26-122 Insurance		1,235.00	3,690.00	3,690.00	3,938.00	3,937.00
18-26-125 Social Security		1,335.00	3,165.00	3,165.00	2,476.00	2,448.00
SERIES 1 TOTAL	.00	22,570.00	54,055.00	54,055.00	43,368.00	42,923.00
18-26-201 Office Supplies		350.00	250.00	250.00	250.00	250.00
18-26-250 Gas & Oil		350.00	.00	.00	.00	.00
18-26-270 Dues & Fees		100.00	100.00	100.00	100.00	100.00
SERIES 2 TOTAL	.00	800.00	350.00	350.00	350.00	350.00
18-26-300 Travel & Meetings		1,150.00	660.00	660.00	200.00	200.00
18-26-352 Education & Training		175.00	175.00	175.00	175.00	175.00
18-26-353 Computer Services		.00	.00	.00	.00	.00
18-26-359 Outside Services		.00	.00	.00	.00	.00
SERIES 3 TOTAL	.00	1,325.00	835.00	835.00	375.00	375.00
18-26-420 Advertising		500.00	100.00	100.00	100.00	100.00
SERIES 4 TOTAL	.00	500.00	100.00	100.00	100.00	100.00
SERIES 5 TOTAL	.00	25,195.00	55,340.00	55,340.00	44,193.00	43,748.00

TOWN OFFICERS

REPRESENTATIVES TO GENERAL COURT

Minnie F. Carswell
Nancy Hendrick
Harold Watson

Frederick G. Ahrens
Guy R. Granger, Jr.

SELECTMEN

Robert W. Brundige, Chairman
Donald R. Dwyer*
Donald H. Botsch
Frederick G. Ahrens
Nancy R. Gagnon
David L. Jordan**

Term expires 1982
Term expires 1981
Term expires 1982
Term expires 1983
Term expires 1983
Term expires 1984

*Term expired May 1981

**Elected May 1981

TOWN MANAGER

James A. McSweeney

ADMINISTRATIVE ASSISTANT

David A. Hodgen

MODERATOR

Robert C. Schaumann

TOWN TREASURER

Jean G. Weston

TOWN CLERK-TAX COLLECTOR

Robert R. Morrill

DEPUTY TOWN CLERK

Ruth E. Liberty

DEPUTY TAX COLLECTOR

Betty J. Spence

SUPERVISORS OF CHECKLIST

Jean G. Weston	Term Expires May 1982
Ruth E. Liberty	Term Expires May 1984
Edna G. Turner	Term Expires May 1986

TRUSTEES OF TRUST FUNDS

Richard A. Dickinson	Term Expires 1982
Arthur J. Carlson	Term Expires 1983
George M. Greenleaf	Term Expires 1984

FOREST FIRE WARDEN

Clarence P. Worster

DEPUTY WARDENS

Charles Q Hall	Normand C. Pepin
Edward Worster	Perley Rogers
Joseph Comer	Howard Young

PARKS & RECREATION COMMISSION

Drusilla Movizzo, Chairman	Term Expires May 1983
Frederick M. Jasinski	Term Expires April 1981
Claire Ries	Term Expires June 1981
Patrick Collette	Term Expires June 1981
Diane Griffith	Term Expires June 1982
George May	Term Expires June 1982
Diane Pearce	Term Expires May 1982
Richard Dumont	Term Expires June 1983
Brian Skanes	Term expires June 1983
Daniel P. Cantara Jr.	Term Expires May 1984
Ronald K. Leonard	Term Expires November 1984
William Singley	Term Expires November 1984
David L. Jordan**	

**Ex-officio selectman member

HIGHWAY SAFETY COMMITTEE

Oscar Gerlach, Chairman
Roger Bellemore
Norman Carr
Joseph Comer
Joseph Devine
Mark Goldberg
Charles Hall
Donald Hayes

Rossiter Holt
Robert L'Heureux
Ronald McAlpine
Fred Moriarty
Norman Pepin
Lawrence S. White*
David L. Jordan**

*resigned October 1981

**Ex-officio selectman member

CONSERVATION COMMISSION

Elizabeth Hummel, Chairman
Joseph Wallace
Robert Bjornson
Gordon Stockman*
Jean Lavallee*
Lisbeth F. Wallace
Mary Lund
Ted Parmenter
Walter Quist
William C. Trudel
Harold Thresher
Nancy R. Gagnon**

Term Expires April 1982
Term Expires April 1981
Term Expires April 1982
Term Expires April 1983
Term Expires April 1983
Term Expires April 1983
Term Expires April 1984
Term Expires September 1984
Term Expires June 1984
Term Expires April 1984
Honorary Member

PLANNING BOARD

Nelson R. Disco, Chairman
Arthur L. Gagnon, Secretary
Peter J. Flood
Charles M. Nute Jr.
Dr. Ralph S. Guercio
Michael C. Donah
Robert W. Brundige**

Term Expires April 1984
Term Expires April 1984
Term Expires April 1982
Term Expires April 1983
Term Expires April 1985
Term Expires April 1986

MUNICIPAL HAZARDOUS WASTE FACILITY REVIEW COMMITTEE

Arthur L. Gagnon, Chairman
Donald H. Botsch**
Alfred Hinckley
Jeffrey A. Jones

Maurice Lindsay
Walter Quist
Kathy Wales

*Resigned

**Ex-officio selectman member

MERRIMACK DISTRICT COURT

Charles F. Morrill	Justice
Jack B. Middleton	Special Justice
Nancy P. Mackenzie	Clerk
Dorothy K. Estes	Deputy Clerk
Lynn Killkelley	Assistant Clerk
Robert Patrick	Probation Officer

LIBRARY TRUSTEES

Franklin L. Haseltine*	Term Expires 1981
Joan Mountford	Term Expires 1982
J. Howard Bigelow	Term Expires 1983
John Grady	Term Expires 1984
*Deceased	

LIBRARIAN

Kendall F. Wiggin

DEPARTMENT OF PUBLIC WORKS

Edward J. Blaine Jr., P.E.	Director
Ernest E. Jeffrey, P.E.	Engineer
Larry R. Spencer	Sewer Division Superintendent
Rossiter "Bob" Holt	Equipment Maintenance Superintendent
Albert E. Burt*	Highway Division Superintendent
Ronald E. McAlpine**	Highway Division Superintendent

*Resigned October 1981

**Effective February 1982

CIVIL DEFENSE DIRECTOR

Anthony Pellegrino

HEALTH OFFICER

Robert J. Carver

ZONING BOARD OF ADJUSTMENT

Alfred A. Hinckley, Chairman	Term Expires June 1985
Roland E. Farland	Term Expires June 1982
Arthur J. Carlson	Term Expires July 1983
George Bruno	Term Expires June 1984
Antone S. Holevas	Term Expires August 1986

BUDGET COMMITTEE

John J. Grady, Chairman	Term Expires May 1982
J. Howard Bigelow	Term Expires May 1982
Eleonore Diggins	Term Expires May 1984
Robert P. George	Term Expires May 1982
James E. Harwood	Term Expires May 1983
Rossiter Holt Jr.	Term Expires May 1983
Robert N. Kelley	Term Expires May 1984
David Leclair	Term Expires May 1982
John E. Lyons	Term Expires May 1984
Anna Raudonis	Term Expires May 1984
Charles C. Webster	Term Expires May 1983
Lon S. Woods	Term Expires May 1983

Ex-Officio Members

Frederick G. Ahrens

Anthony Pellegrino

Fred Shirley

BALLOT INSPECTORS

Anne Goodridge (D)	Term Expires November 1982
April Mackey (D)*	Term Expires November 1982
Fred Moriarty (D)	Term Expires November 1982
Betty Morton (D)	Term Expires November 1982
Rita Nolet (D)	Term Expires November 1982
Sandra Russell (D)	Term Expires November 1982

Barbara Buker (R)	Term Expires November 1982
Shirley Creedon (R)	Term Expires November 1982
Yvonne Hinckley (R)	Term Expires November 1982
Geraldine Watson (R)	Term Expires November 1982
Lucy Webster (R)	Term Expires November 1982
Jo-an Wilson (R)	Term Expires November 1982

*Deceased

ANNUAL TOWN MEETING
TOWN OF MERRIMACK, NEW HAMPSHIRE

FIRST SESSION

May 12, 1981

Moderator, Robert C. Schaumann, opened the polls for voting at the Mastricola Middle School, All-Purpose Room on Baboosic Lake Road, Merrimack, New Hampshire, at 8:00 a.m.

Moderator Schaumann closed the polls at 8:00 p.m.

ANNUAL TOWN MEETING
TOWN OF MERRIMACK, NEW HAMPSHIRE

SECOND SESSION

May 14, 1981

The second session of the Annual Town Meeting convened at 7:30 p.m. with Moderator Robert C. Schaumann presiding. Mr. Schaumann introduced Rev. Harold Wheeler to give the invocation, following which the Pledge of Allegiance to the flag took place.

Mr. Schaumann then made the announcement to the public to make sure to check in with the Ballot Inspectors. Also when discussing an article, Mr. Schaumann stated the individual should use the microphone and state their name and address for the record before continuing the discussion, and to please limit their comments to 3 minutes. Mr. Schaumann turned the floor over to Chairman Frederick G. Ahrens for presentation of a plaque to Mr. Franklin Haseltine, who after faithful service of 24 years, was retiring as a Library Trustee. Mr. Haseltine gave a short speech thanking the townspeople for the cooperation that had been extended to him and assured the citizens that he would try and do his best of any request yet asked of him.

Mr. Schaumann then announced the new member of the Board of Selectmen David Jordan and extended congratulations from all present. After applause, Mr. Schaumann continued on to the Warrant Articles with the introduction of Mr. Robert George, Chairman of the Municipal Budget

Committee. Mr. George went on to briefly summarize the Town Budget. Mr. George stated that the increase in the Town tax rate would be about 75¢. This is simply a projection. It is the best that can be projected at this point. Mr. George asked the townspeople to support the town budget.

Mr. Schaumann then announced that the first Article that would be voted on was Article 8 by secret ballot. A 2/3 vote in the affirmative would be needed to pass. After discussion, the polls would be open for one hour. The polls were opened at 8:25 p.m.

ARTICLE 8: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF SEVEN HUNDRED THOUSAND DOLLARS (\$700,000.00) FOR THE PURPOSE OF DESIGNING AND CONSTRUCTION OF A COMPOST FACILITY AND ALL NECESSARY APPURTENANCES, INCLUDING LAND ACQUISITION, SUCH SUM TO BE IN ADDITION TO ANY BOND INVESTMENT INTEREST AND ANY LOCAL, STATE, FEDERAL OR PRIVATE FUNDS MADE AVAILABLE THEREFOR, AND TO RAISE THE SAME BY THE ISSUANCE OF BONDS OR SERIAL NOTES IN ACCORDANCE WITH THE PROVISIONS OF THE MUNICIPAL FINANCE ACT (CHAPTER 33 OF THE NEW HAMPSHIRE REVISED STATES ANNOTATED 1955, AS AMENDED) AND TO AUTHORIZE THE SELECTMEN TO ISSUE AND NEGOTIATE SUCH BONDS OR NOTES AND TO DETERMINE THE RATE OF INTEREST THEREON, AND TO TAKE SUCH OTHER ACTIONS AS MAY BE NECESSARY TO EFFECTUATE THE ISSUANCE, NEGOTIATIONS, SALES AND DELIVERIES OF SUCH BONDS OR NOTES AS SHALL BE IN THE BEST INTEREST OF THE TOWN OF MERRIMACK AND FURTHER TO AUTHORIZE THE SELECTMEN TO CONTRACT FOR AND ACCEPT ANY GRANTS OF FEDERAL, STATE, OR PRIVATE AID THAT MAY BE AVAILABLE IN CONNECTION WITH THE AFORESAID PURPOSES, AND PASS ANY VOTE RELATING THERETO. (RECOMMENDED BY THE BUDGET COMMITTEE) (VOTE BY BALLOT)

MOTION was made by Donald R. Dwyer and seconded by Donald H. Botsch to open discussion on the article as read. Mr. Dwyer yielded to Edward J. Blaine, Jr., Director of Public Works to explain the Article. Mr. Blaine gave a short presentation concerning this Article.

After discussion, which involved residents Elaine Lyons, David Paddock, John Diggins, Mark Goldberg, Mrs. Foss, and Mrs. Ellis; and Budget Committee members, Robert George and John Grady, Moderator Schaumann asked to vote by secret ballot and to have the ballot polls open for one hour.

At this point, the meeting was delayed from 8:25 p.m. to 8:39 p.m. When the meeting was reconvened, Chairman Ahrens made a short speech in which he thanked retiring Selectman Donald R. Dwyer for the years of service he gave to the Town of Merrimack. Mr. Dwyer at this point stated that he would like to thank the citizens of Merrimack and found it a privilege to serve 6 years on the Board of Selectmen and six years in the legislature.

ARTICLE 10: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF THREE THOUSAND SIX HUNDRED TWENTY DOLLARS (\$3,620.00) FOR TOWN ROAD AID APPORTIONMENT B FUNDS, PURSUANT TO THE PROVISIONS OF RSA 241:2 OR ACT ON ANYTHING RELEVANT THERETO. (RECOMMENDED BY THE BUDGET COMMITTEE)

MOTION was made by Donald H. Botsch and seconded by Nancy R. Gagnon to open discussion on Article 10 as read. Mr. Edward J. Blaine, Jr., Director of Public Works, stated that this article is for funds to be used on Route 3 & Bedford Road.

With no discussion forthcoming from the floor, Moderator Schaumann called for a vote on Article 10 which PASSED in the Affirmative and so declared.

ARTICLE 11: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE THE BOARD OF SELECTMEN TO OFFSET HIGHWAY DIVISION MAINTENANCE BUDGETED ITEMS WITH ANTICIPATED HIGHWAY SUBSIDY FUNDS, IN THE AMOUNT OF \$52,846.69, OR ACT ON ANYTHING RELATIVE THERETO. (RECOMMENDED BY THE BUDGET COMMITTEE)

MOTION was made by Donald H. Botsch and seconded by David L. Jordan to open discussion on Article 11 as read. Mr. Blaine took the floor again and explained that this article was basically a housekeeping article.

With no discussion forthcoming from the floor, Moderator Schaumann called for a vote on Article 11 which PASSED in the Affirmative and so declared.

ARTICLE 12: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF EIGHTY-FOUR THOUSAND FOUR HUNDRED DOLLARS (\$84,400.00) FOR THE PURPOSE OF OVERLAYING BITUMINOUS CONCRETE ON THE FOLLOWING TOWN ROADS:

**CAMP SARGENT ROAD (DIGITAL TO NATICOOK ROAD)
14,256 FEET @ \$52,272.**

AMHERST ROAD (GILMORE'S HOLLOW)
600 FEET @ \$5,506.

JOPPA ROAD (NORTHERLY PORTION)
7,920 FEET @ \$26,620.

OR ACT ON ANYTHING RELATIVE THERETO. (RECOMMENDED BY
THE BUDGET COMMITTEE)

MOTION was made by Donald H. Botsch and seconded by Lon Woods. Mr. Blaine again approached the podium and explained in essence where Gilmore's Hollow was. Mr. Blaine stated strongly that the Public Works Department was not going to reconstruct the intersection of Amherst Road and Turkey Hill Road. The main reason was the raising of the road at Gilmore's Hollow 4 feet. Mr. Blaine went on to explain the other roads involved in this article.

Discussion ensued with involved residents, Dan Burlee, John Diggins, Wayne Johnson, Mrs. Foss, Mark Goldberg and Budget Committee members, Bob George and James Harwood.

An attempt was made for an amendment to this Article to exclude Amherst Road for the original roads planned, but it was DEFEATED and so declared.

Moderator Schaumann called for a vote on Article 12 which PASSED in the Affirmative and so declared.

ARTICLE 13: TO SEE IF THE TOWN WILL VOTE TO RESCIND THE ACTION TAKEN ON ARTICLE NO. 28 OF THE 1979 ANNUAL TOWN MEETING RELATIVE TO HOLDING ITS ANNUAL TOWN MEETING ON THE SECOND TUESDAY OF MAY FOR THE SELECTION OF TOWN OFFICERS AND THE TRANSACTION OF ALL OTHER TOWN BUSINESS. (BY PETITION) (NOT RECOMMENDED BY THE BUDGET COMMITTEE)

MOTION was made by Robert R. Morrill and seconded by Ruth Liberty. Mr. Robert R. Morrill, Town Clerk, addressed this article. Residents of the town expressed desire to Mr. Morrill that Town Meeting should be held in March when the other towns hold their town meeting. Mr. Morrill took the initiative to start this petition to change it back to March. Mr. Morrill related how the budget process can be moved up to accommodate the March Town Meeting.

Chairman Ahrens spoke in regard to Mr. Morrill's petition on this article. When town meeting was in March, the fiscal period was from January 1 to December 31. It was voted back in 1975 to have the meeting

in May on the request of the Budget Committee. Fiscal year was moved from July 1 to June 30. To have town meeting in March on this fiscal year we would have to start looking at budgets in October. In October, there was very little expense that had been expended to date to gain experience for forecasting a budget.

Mr. Robert George, Chairman of the Budget Committee, made a statement that the Budget Committee as a whole is opposed to this article. Mr. James Harwood, a member of the Budget Committee, backed this statement.

Elaine Lyons of Shore Drive made a statement in favor of this article. One thing overlooked is press coverage and announcement of Town Meeting time. There was one about Merrimack recently because we happen to be different again. Many townspeople for many years have come to Town Meeting in March.

Selectman Donald H. Botsch went along with Chairman Ahrens and the Budget Committee on this article. Selectman Botsch stated that he has been in town 10 years and has seen snow storms in March that have cancelled Town Meeting, beside the fact that candidates for the various positions have to start campaigning in February. Selectman Botsch went on to state that he doesn't believe that it is the time of the year that is important rather the issues. People will be there if concerned enough about the issues.

The question was called by Moderator Schaumann for a vote on Article 13 which was DEFEATED and so declared. Town Meeting will remain in May.

ARTICLE 14: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE SUCH SUMS OF MONIES AS MAY BE NECESSARY TO DEFRAY TOWN CHARGES FOR THE ENSURING YEAR:

- a. Town Officers' Salaries
- b. Town Officers' Expenses
- c. Election and Registration
- d. District Court
- e. Town Hall and Other Buildings
- f. Historical Society
- g. Assessing Department
- h. Police Department and Communications
- i. Civil Defense
- j. Fire Department
- k. Planning and Zoning and Building Inspection

- l. Damages and Legal Expenses
- m. Ambulance Service
- n. Merrimack Valley Home Health Care
- o. Sewer Division
- p. Sanitary Landfill
- q. Highway Maintenance & Cemetery; DPW, Administration
- j. Library
- s. Town Poor
- t. Old Age Assistance
- u. Fourth of July and Memorial Day
- v. Parks and Playgrounds
- w. Conservation Commission
- x. Pennichuck Water Works
- y. Advertising and Regional Assoc.
- z. Interest:
 - Temporary Loans
 - Long-Term Notes and Bonds
- aa. Principal - Long Term Notes & Bonds
- bb. Capital Reserve:
 - Ambulance Fund
 - Bulldozer Fund
 - Fire Equipment
 - Grader Fund
- cc. Government Grants
- dd. New Equipment:
 - Operating Equipment
 - Office Equipment
 - Police Cruisers
 - Highway Department Trucks & Equipment

(See budget Detail) Recommended by the Budget Committee

MOTION was made by David Paddock to accept this article as read. Because it was pointed out by Robert George that no dollar figure was stated, Mr. Paddock rescinded his motion.

MOTION was made by Robert George and seconded by J. Howard Bigelow to see if the Town will vote to raise and appropriate the sum of \$6,898,528.00 to defray town charges for the ensuing year. Mr. McSweeney addressed each department budget giving the amount, number of personnel in each department, and percentages of the amount of expenses and salaries.

Discussion ensued throughout Mr. McSweeney's presentation of the budget. Mrs. Carolyn Disco of Wilson Hill Road made a statement in regard to Division 10 (P.W. Sewer Division) on Article #14. Mrs. Disco stated that the Incinerator account represents 32% of the entire Sewer Division. I would like to see this Town Meeting recommend that they continue to hold and break out that account, as it is such an important part of that division.

MOTION was made by Mrs. Carolyn Disco and seconded by Nancy R. Gagnon to recommend to the Selectmen and Budget Committee to hold out the Incinerator. The Moderator called for a vote on the motion. The vote was taken. The motion passed in the Affirmative and so declared by the Moderator.

MOTION was made by Donald R. Dwyer and seconded by Nancy R. Gagnon that the Board of Selectmen be directed to authorize the Town Manager to use the \$23,500.00 in account 01-461 approved by the Budget Committee to grant 5% adjustment pay scale to all non-union employees of the Town Effective July 1, 1981. Mr. Dwyer gave a short statement in regard to this motion.

Discussion ensued regarding this motion. Statements were made by Attorney Larry Kelly, Town Counsel; Frederick Ahrens, Chairman of the Board; John Grady, Budget Committee member; Mrs. Elaine Lyons of Shore Drive; James Harwood, Budget Committee member; Minnie Carswell, Merrimack Representative to the General Court; and John Lyons, Budget Committee member.

The question was called on the motion to the amendment to Article 14 by Moderator Schaumann. The vote was called and the motion PASSED in the Affirmative and so declared.

MOTION was made by Donald R. Dwyer and seconded by Nancy R. Gagnon to restore line item 18-25-351 to \$28,800. The Budget Committee reduced this line item by \$10,000.00. Placed under the title of consultants, it involves children taken away from the home and placed in private schools. This line item falls under the Welfare Budget Division 25. Discussion ensued concerning this motion by Robert George, Chairman of the Budget Committee; Carolyn Disco, School Board member; R. Raudonis of Hutchinson Road; James McSweeney, Town Manager.

The question was called on the motion to the amendment on Article 14 by Moderator Schaumann. The vote was called and the motion was DEFEATED and so declared.

MOTION was made by Drusilla Movizzo and seconded by George May to increase Line Item #18-13-322 in the Park & Recreation Division of Article 14 from \$8,983.00 to \$14,483.00. This would be a total of \$5,500.00 added to the Parks & Recreation Budget. Mrs. Movizzo, Chairman of the Parks & Recreation Committee went on to explain that this amount specifically would be used to reseal the Tennis Courts. The cost includes resealing and reprinting the lines across all 4 courts. Mrs. Movizzo went on to state that originally it was recommended to reseal every three years and the P & R Committee felt that it would be advisable at this time.

Discussion ensued concerning this motion by Robert George, Chairman of the Budget Committee; Nelson Disco, Chairman of the Planning Board; Mitch Corrigan, Vice-President of the Merrimack Youth Association; John Lyons, member of the Budget Committee; Pat Collette, member of the Parks & Recreation Committee; and Nancy R. Gagnon, Selectman.

The question was called on the motion to the amendment on Article 14 by Moderator Schaumann. The vote was called and the motion PASSED in the Affirmative and so declared.

MOTION was made by Mitch Corrigan and seconded by Donald H. Botsch to increase Line Item #18-13-371 in the Parks & Recreation Division of Article 14 from \$34,739.00 to \$38,739.00. This would be a total of \$4,000.00 added to the Parks & Recreation Budget (MYA portion). Mr. Corrigan, Vice President of the Merrimack Youth Association, went on to explain the need by this organization for this amount reduced by the Board of Selectmen and Budget Committee.

Discussion ensued concerning this motion by Robert George, Chairman of the Budget Committee; and Ernest Jette of Jebb Road.

The question was called on the motion to the amendment on Article 14 by Moderator Schaumann. The vote was called and the motion was DEFEATED and so declared.

The question was called to vote on the main motion of Article 14 (Budget) as amended which included the increase by \$5,500.00. Total of Article 14 to be \$6,904,028, called by Moderator Schaumann. The vote was called and the motion PASSED in the Affirmative and so declared.

The Moderator announced that the polls for voting on Warrant Article #8 had closed at 9:28 p.m. and that 196 votes were cast. There were 163 yes votes and 33 no votes. Moderator Schaumann declared that Warrant

Article #8 had PASSED in the Affirmative.

ARTICLE 9: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF THIRTY-ONE THOUSAND FIVE HUNDRED DOLLARS (\$31,500.00) FOR THE PURPOSE OF INTEREST PAYMENTS, CONTINGENT UPON THE PASSAGE OF WARRANT ARTICLE 8. (RECOMMENDED BY THE BUDGET COMMITTEE)

MOTION was made by Donald R. Dwyer and seconded by Frederick G. Ahrens to recommend passage of this article in view of the fact that Article 8 passed in the affirmative.

There was no discussion forthcoming on this motion. Moderator Schaumann called for a vote on Article 9 which PASSED in the Affirmative and so declared.

The second session of the Annual Town Meeting recessed at 11:55 p.m.

ANNUAL TOWN MEETING

TOWN OF MERRIMACK, NEW HAMPSHIRE

THIRD SESSION

May 15, 1981

The third session of the Annual Town Meeting convened at 7:30 p.m. with Moderator Robert C. Schaumann presiding.

Before proceeding with Warrant Article 15, Chairman Ahrens made a statement in regard to the State attempting to balance and budget by reducing revenue to the Towns. Chairman Ahrens cautioned this will have an effect on the tax rate.

ARTICLE 15: TO SEE IF THE TOWN WILL VOTE TO APPROPRIATE AND AUTHORIZE WITHDRAWAL FROM THE FEDERAL REVENUE SHARING FUND THE SUM OF THREE HUNDRED THOUSAND DOLLARS (\$300,000.00) FOR THE PURPOSE OF IMPROVING AND EXTENDING THE MUNICIPAL SEWAGE DISPOSAL PLANT INCLUDING TREATMENT WORKS AND SEWERAGE COLLECTOR AND INTERCEPTOR LINES AND APPURTENANT FACILITIES AS RELATES TO THE NATICOOK-MAYCREST

SEWER SYSTEM. (RECOMMENDED BY THE BUDGET COMMITTEE)

MOTION was made by Robert W. Brundige and seconded by Donald H. Botsch, to open discussion on Article 15 as read. Mr. McSweeney made a short statement concerning the Article. Discussion ensued which involved Mr. McSweeney and Nelson Disco, Chairman of the Planning Board and a resident of Wilson Hill Road. Mr. D. Burlees, a resident of the Naticook-Maycrest area, made a short statement concerning this article also.

Moderator Schaumann called for a vote on Article 15 which PASSED in the Affirmative and so declared.

ARTICLE 16: TO SEE IF THE TOWN WILL VOTE TO APPROPRIATE AND AUTHORIZE THE WITHDRAWAL FROM THE FEDERAL REVENUE SHARING FUND FOR USE AS SETOFFS AGAINST BUDGETED APPROPRIATIONS IN THE AMOUNT INDICATED AND SET FORTH BELOW: AND FURTHER, TO AUTHORIZE THE BOARD OF SELECTMEN TO MAKE PRO-RATA REDUCTIONS IN THE AMOUNTS IF ESTIMATED ENTITLEMENTS ARE REDUCED, OR TAKE ANY OTHER ACTION HEREON:

GENERAL GOVERNMENT	\$2,000.00
POLICE DEPARTMENT	\$2,000.00
FIRE DEPARTMENT	\$2,000.00
HIGHWAY DIVISION	\$2,000.00

(RECOMMENDED BY THE BUDGET COMMITTEE)

MOTION was made by Nancy R. Gagnon and seconded by Robert W. Brundige. Mrs. Gagnon made a short statement concerning the article to the effect that the above represents left over monies in the revenue sharing fund and pretty much self explanatory.

With no discussion forthcoming on the Article, Moderator Schaumann called for a vote on Article 16 which PASSED in the Affirmative and so declared.

ARTICLE 17: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF FORTY THOUSAND (\$40,000.00) FOR THE PURPOSE OF PURCHASING OR ACQUIRING LAND FOR A FUTURE FIRE STATION SITE IN THE BABOOSIC LAKE ROAD AREA. (NOT RECOMMENDED BY THE BUDGET COMMITTEE)

MOTION was made by Nancy R. Gagnon and seconded by Robert W. Brundige. Mrs. Gagnon addressed this article and explained to the assembly why the article was submitted. The Board of Selectmen received

a petition from the people in the northwest sector of Town for a fire station in their area. The petition was reviewed at the Board of Selectmen meeting in April. After some discussion with the Board, Mrs. Gagnon made a motion. The motion is before the assembly tonight in the form of this warrant article. Mrs. Gagnon deferred to Chief Hall to explain further the need of the article.

Discussion ensued which involved residents Dan Burlee, John Grady, L. Klumpp, Robert George, Ernest Jette, Mark Goldberg, John Lyons, Pete Gagnon, James Harwood, Chairman Ahrens, Donald Dwyer, and Donald H. Botsch.

The question was called by Moderator Schaumann for a vote on Article 17 which was DEFEATED and so declared.

ARTICLE 18: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF EIGHTY THOUSAND DOLLARS (\$80,000.00) TO PURCHASE A NEW FRONT END WHEEL LOADER TO BE USED BY THE HIGHWAY DIVISION, DEPARTMENT OF PUBLIC WORKS. (RECOMMENDED BY THE BUDGET COMMITTEE)

MOTION was made by Donald R. Dwyer and seconded by Donald H. Botsch to approve the article as read. Mr. Edward J. Blaine, Jr., Director of Public Works, was called to speak on this article. Mr. Blaine deferred to Mr. Al Burt, Superintendent of the Highway Division. Mr. Burt made a short statement explaining the need for this new loader.

Discussion ensued between Mr. Burt and resident Mark Goldberg. Mr. Blaine then made a statement in regard to the purchasing of used equipment.

Mr. John Sadie noted that this article specifically mentions that the money be appropriated for a new loader and offered an AMENDMENT to change the wording to "NEW OR USED" front end loader should a suitable one be found. This MOTION of an amendment was seconded by Edward J. Blaine, Jr.

Moderator Schaumann called for a vote on the article as amended which PASSED in the Affirmative and so declared.

ARTICLE 19: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF FORTY THOUSAND FOUR HUNDRED NINETY DOLLARS (\$40,490.00) FOR THE PURPOSE OF RECONSTRUCTING THE INTERSECTION OF NATICOOK/AMHERST ROADS AND THE REALIGNMENT OF A PORTION OF BABOOSIC LAKE ROAD AND SOUTH BABOOSIC LAKE ROAD PURSUANT TO

THE PROVISIONS OF RSA 241:15 (ADDITIONAL HIGHWAY SUBSIDY), OR ACT ON ANYTHING RELATIVE THERETO. (RECOMMENDED BY THE BUDGET COMMITTEE)

MOTION was made by Robert W. Brundige and seconded by Donald H. Botsch to pass Article 19 as read. Mr. Edward J. Blaine, Jr., Director of Public Works, made a statement in regard to Article 19 to the effect that it was basically a housekeeping article.

Discussion ensued involving residents, Jo Kilburn of Bates Road, Anita Tess, Pat Thomas, and Mr. Blaine.

Moderator Schaumann called for a vote on the motion for Article 19 which PASSED in the Affirmative and so declared.

ARTICLE 20: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF TWENTY-THREE THOUSAND DOLLARS (\$23,000.00) TO CONSTRUCT A SIDEWALK ALONG BABOOSIC LAKE ROAD FROM THE END OF THE PRESENT SIDEWALK ON THE SOUTH SIDE, JUST WEST OF THE OVERPASS, TO THE INTERSECTION OF BABOOSIC LAKE ROAD AND TURKEY HILL ROAD, OR TAKE ANY OTHER ACTION RELATIVE THERETO. (NOT RECOMMENDED BY THE BUDGET COMMITTEE)

MOTION was made by Nancy R. Gagnon and seconded by Donald R. Dwyer to adopt Article 20, as read. Mrs. Gagnon yielded the floor to Donald R. Dwyer, the Board's representative to the Highway Safety Committee. Mr. Dwyer made a short statement that members of the Highway Safety Committee recommended this article because of the number of children that are using Baboosic Lake Road. The Highway Safety Committee was concerned so that the children could have a safe place to walk.

Discussion ensued involving Mark Goldberg, a member of the Highway Safety Committee; and residents Ted Palmer, J. Wilson, John Sadie, R. Jennie; Edward J. Blaine, Jr., Director of Public Works; John Grady, member of the Budget Committee; Selectman Botsch; and Highway Superintendent Al Burt.

Moderator Schaumann called for a vote on the motion for Article 20 which was DEFEATED and so declared.

ARTICLE 21: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF THIRTY-FIVE THOUSAND SIX HUNDRED DOLLARS (\$35,600.00) FOR THE CONSTRUCTION OF TWO (2) ALL-PURPOSE FIELDS AND A THIRTY-TWO (32) CAR

PARKING LOT ADJACENT TO LYONS ROAD ON REEDS FERRY SCHOOL PROPERTY, (BY PETITION) (NOT RECOMMENDED BY THE BUDGET COMMITTEE)

MOTION was made by Mitch Corrigan and seconded by Drusilla Movizzo to accept Article 21 as read. Mr. Corrigan, vice-president of the Merrimack Youth Association, made a statement expressing the need for these fields due to the fact that the MYA has about 600 to 700 children playing ball. The fields currently used have been overused and one in particular should be relined.

Discussion ensued involving residents Dan Burlee; Dru Movizzo; Anita Tess; James Harwood, Budget Committee member; James McSweeney, Town Manager; Ted Palmer; Selectman Ahrens; Robert George, Chairman of the Budget Committee; Forest Thornton; K. Hones; Ed Fisher; John Zizzi; and Nelson Disco, Chairman of the Merrimack Planning Board.

Moderator Schaumann called for a vote on the motion for Article 20 which was DEFEATED and so declared.

ARTICLE 22: TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF FIVE HUNDRED (\$500.00) TO ESTABLISH A CONSERVATION FUND AS AUTHORIZED BY N.H.R.S.A. 36-A:5 TO BE ADMINISTERED BY THE MERRIMACK CONSERVATION COMMISSION SUBJECT TO THE APPROVAL OF THE BOARD OF SELECTMEN, FOR THE PURPOSE OF PROMOTING THE BETTER UTILIZATION OF OUR NATURAL RESOURCES: AND TO FURTHER AUTHORIZE THE WHOLE OR ANY PART OF UNEXPENDED CONSERVATION COMMISSION BUDGET APPROPRIATIONS BE ALLOWED TO ACCUMULATE IN THE CONSERVATION FUND FROM YEAR TO YEAR, AND TO BE EXPENDED FOR THOSE PURPOSES SET FORTH BY STATUTE. (NOT RECOMMENDED BY THE BUDGET COMMITTEE)

MOTION was made by Nancy R. Gagnon and seconded by David L. Jordan to adopt Article 22 as read. Mrs. Gagnon yielded the floor to Elizabeth Hummel, Chairman of the Conservation Commission. Mrs. Hummel made a short statement showing the need for the fund but wished to amend the article.

MOTION was made by Elizabeth Hummel and seconded by Nancy R. Gagnon to amend Article 22 as follows:

TO SEE IF THE TOWN WILL VOTE TO ESTABLISH A CONSERVATION FUND AS AUTHORIZED BY N.H.R.S.A. 36-A:5 TO BE

ADMINISTERED BY THE MERRIMACK CONSERVATION COMMISSION SUBJECT TO THE APPROVAL OF THE BOARD OF SELECTMEN, FOR THE PURPOSE OF PROMOTING THE BETTER UTILIZATION OF OUR NATURAL RESOURCES: AND TO FURTHER AUTHORIZE THE WHOLE OR ANY PART OF UNEXPENDED CONSERVATION COMMISSION BUDGET APPROPRIATIONS BE ALLOWED TO ACCUMULATE IN THE CONSERVATION FUND FROM YEAR TO YEAR, AND TO BE EXPENDED FOR THOSE PURPOSES SET FORTH BY STATUTE.

Discussion ensued involving residents John Segedy; Mrs. Hummel; Robert George, Budget Committee Chairman and Chairman Ahrens. Town Counsel, Robert Bossie, made a short statement which concerned the legality-first with the amendment omitting the dollar amount and second concerning the establishment of the fund in relation to the next article on the warrant, Article 23.

Moderator Schaumann called for a vote on Article 22 as amended which PASSED in the Affirmative and so declared.

ARTICLE 23: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE THE CONSERVATION COMMISSION TO PERFORM SILVICULTURE (SELECTIVE CUTTING AND TRIMMING OF CORDWOOD OR TIMBER) ON TOWN-OWNED LANDS UNDER THE COMMISSION'S MANAGEMENT, AS MAY BE DESIGNATED BY THE BOARD OF SELECTMEN, AND UNDER THE DIRECTION OF THE N.H. STATE FORESTRY SERVICE; AND TO AUTHORIZE THAT ANY PROCEEDS THEREFROM BE PLACED IN THE CONSERVATION FUND.

MOTION was made by Nancy R. Gagnon and seconded by Drusilla Movizzo that Article 23 be adopted as read. Mrs. Hummel made a short statement showing the need in areas like "80 Acres" to cut trees to allow the growth and development of young trees.

Discussion ensued involving resident Wayne Sharper, Mrs. Hummel, and James McSweeney, Town Manager.

MOTION was made by Wayne Sharper for an amendment to Article 23 that the lumber removal will not be worked by skidders but only by horses. This motion was seconded by Fay Read.

Discussion ensued on this amendment to Article 23 which involved Mr. Blaine and Mr. Burt.

The moderator called for a vote on the amendment to Article 23

which was DEFEATED and so declared.

MOTION was made by Robert George and seconded by John Lyons to delete the word "Conservation Fund" and insert "General Fund."

A short discussion ensued regarding this amendment to Article 23 which involved Mrs. Hummel, Ted Palmer, Don Dwyer and Robert Orody.

The moderator called for a vote on the amendment to Article 23 which was DEFEATED and so declared.

Moderator Schaumann then called for a vote on the original motion to Article 23. This motion PASSED in the Affirmative and so declared.

ARTICLE 24: TO SEE IF THE TOWN WILL VOTE TO ADOPT AN ORDINANCE PERTAINING TO ESTABLISHING EMERGENCY LANES ADJACENT TO PUBLIC BUILDINGS WITHIN THE TOWN OF MERRIMACK.

ORDINANCE

FOR THE PURPOSE OF PROMOTING THE HEALTH, SAFETY AND GENERAL WELFARE OF THE TOWN OF MERRIMACK, AND PURSUANT TO THE AUTHORITY OF R.S.A. 31:39, THE TOWN OF MERRIMACK HEREBY ADOPTS THE FOLLOWING ORDINANCE ESTABLISHING AND REGULATING EMERGENCY LANES ADJACENT TO PUBLIC BUILDINGS.

SECTION I. EMERGENCY LANES SHALL BE ESTABLISHED AND MAINTAINED FOR ALL PLACES OF PUBLIC ASSEMBLY, OR ANY NON-RESIDENTIAL STRUCTURE WITH A GROSS FIRST FLOOR AREA OF OVER THREE THOUSAND SQUARE FEET, OR ANY BUILDING CONTAINING MORE THAN SEVEN DWELLING UNITS, UPON A JOINT DETERMINATION BY THE FIRE CHIEF AND THE POLICE CHIEF THAT A HAZARDOUS OR POTENTIALLY HAZARDOUS CONDITION EXISTS OR MAY EXIST. THAT UPON SUCH JOINT DETERMINATION, EMERGENCY LANES SHALL BE ESTABLISHED WITHIN ANY PRIVATE WAY OR PRIVATE PARKING LOT WHICH PROHIBITS PARKING AT ALL TIMES WITHIN THIRTY (30) FEET OF THE ABOVE-DESCRIBED BUILDINGS AND THAT HENCEFORTH IT SHALL BE UNLAWFUL TO PARK ANY VEHICLE WITHIN SAID EMERGENCY LANES. THAT ANY VEHICLE SO UNLAWFULLY PARKED WITHIN ANY EMERGENCY LANE SHALL BE TOWED AT THE OWNER'S EXPENSE. THESE PROVISIONS SHALL APPLY TO BOTH NEW AND EXISTING BUILDINGS AND THE

WIDTH OF THE EMERGENCY LANES MAY BE REDUCED BY THE FIRE CHIEF AND POLICE CHIEF IN THE EVENT A LESSER DISTANCE IS ALL THAT IS REASONABLY REQUIRED OR FEASIBLE FOR THE PROVISION OF ACCESS BY EMERGENCY VEHICLES.

SECTION II. WITHIN ESTABLISHED EMERGENCY LANES PROHIBITING PARKING, THE FIRE CHIEF AND POLICE CHIEF MAY REQUIRE THE WORDS "NO PARKING - FIRE LANE" TO BE PAINTED AND MAINTAINED BY THE OWNER ON THE MACADAM OF THE WAY OR LOT IN STANDARD TRAFFIC SAFETYSIZE LETTERS. IN CONJUNCTION WITH THE PAINTING, THE POLICE CHIEF AND FIRE CHIEF MAY REQUIRE THE OWNER TO INSTALL AND MAINTAIN SIGNS READING "NO PARKING - FIRE LANE - TOW ZONE" IN CONSPICUOUS PLACES. SUCH MARKINGS AND SIGN INSTALLATIONS SHALL BE ACCOMPLISHED NOT LATER THAN SIXTY (60) DAYS OF WRITTEN NOTIFICATION BY THE POLICE CHIEF AND FIRE CHIEF THAT THEY ARE REQUIRED AND THE SPECIFICATIONS WHICH ARE TO BE FOLLOWED.

SECTION III. ANY PERSON, FIRM OR CORPORATION VIOLATING ANY OF THE PROVISIONS OF THIS ORDINANCE SHALL BE FINED NOT MORE THAN ONE HUNDRED DOLLARS (\$100.00) FOR EACH OFFENSE, AND A SEPARATE OFFENSE SHALL BE DEEMED COMMITTED UPON EACH DAY DURING OR ON WHICH A VIOLATION OCCURS OR CONTINUES.

SECTION IV. THIS ORDINANCE SHALL BE IN FORCE AND TAKE EFFECT IMMEDIATELY UPON ADOPTION.

MOTION was made by Robert W. Brundige and seconded by Frederick G. Ahrens to adopt Article 24 as read. Chief Hall addressed the article.

Discussion ensued which involved a short statement by Chief Hall in support of the article. Selectman Jordan questioned how \$100.00 fine amount was arrived at. Town Counsel, Robert Bossie, answered Selectman Jordan's question. The \$100.00 represents the maximum amount to be fined.

Moderator Schaumann called for a vote on the motion for Article 24 which PASSED in the Affirmative and so declared.

ARTICLE 25: TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE THE BOARD OF SELECTMEN TO SELL THE KENT

BUILDING AND LAND OR PORTION THEREOF TO THE MERRIMACK VILLAGE DISTRICT FOR A SUM NOT LESS THAN THIRTY-FIVE THOUSAND DOLLARS (\$35,000.00) AND UPON SUCH TERMS AS IN THEIR JUDGMENT MAY SEEM BEST, OR TO RENT, LEASE, USE OR ADMINISTER THE SAME AS IN THEIR JUDGMENT MAY SEEM BEST.

MOTION was made by Frederick G. Ahrens and seconded by Donald H. Botsch to adopt Article 25 as read. Town Manager, James A. McSweeney, addressed the article.

Discussion ensued which involved a short statement by Mr. McSweeney in support of the article. Nelson Disco, Chairman of the Planning Board, questioned the benefit in selling this property. Mr. McSweeney answered the question.

Moderator Schaumann called for a vote on the motion for Article 25 which PASSED in the Affirmative and so declared.

MOTION was made by Robert W. Brundige and seconded by Nancy R. Gagnon to adjourn this session of Town Meeting. The motion PASSED and so declared by Moderator Schaumann. The meeting ended at 10:40 p.m.

Selectman Dwyer made a short statement after the adjournment thanking the Board of Selectmen and the people of Merrimack for the privilege of serving on the Board and at Town Meeting.

TAX YEAR 1981

SUMMARY INVENTORY OF VALUATION

Land		88,443,741
Buildings		206,842,790
Factory Buildings		59,639,920
Public Water Utility		872,068
Public Utilities:		
Gas	1,150,518	
Electric	5,221,481	6,371,999
House Trailers, Mobile		
Homes, Travel Trailers		<u>2,052,445</u>
TOTAL VALUATION BEFORE		
EXEMPTIONS ALLOWED		364,222,963
EXEMPTIONS ALLOWED:		
Blind Exemptions	78,300	
Elderly Exemptions	710,000	
TOTAL EXEMPTIONS ALLOWED		788,300
NET VALUATION ON WHICH		
TAX RATE IS BASED		363,434,663

NET VALUATION 1976-1981

1976	126,183,261
1977	133,225,364
1978	146,190,657
1979	348,566,138*
1980	359,864,537
1981	363,434,663

*Revaluation computer in this figure.

**STATEMENT OF APPROPRIATIONS
AND TAXES ASSESSED FOR THE TAX YEAR 1981***

Town Officers' Salaries	\$ 143,922
Town Officers' Expenses	208,216
Election and Registration Expenses	4,705
District Court Expenses	91,985
Town Hall Expenses	61,323
Assessing Department Expenses	83,860
Historical Society	250
Police Department	791,182
Communications	77,538
Fire Department	515,748
Planning and Zoning	74,249
Code Enforcement	64,153
Blister Rust and Care of Trees	4,500
Conservation Commission	595
Civil Defense	2,875
Damages by Dogs	160
Ambulance Service	59,871
Landfill Site	60,522
Merrimack Valley Home Health Care	19,296
Highway Department Including Cemeteries	627,592
Town Road Aid	3,620
Street Lighting	44,300
Equipment Maintenance	58,937
Department of Public Works Administration	73,037
Additional Highway Subsidy	40,490
Highway repairs	84,400
Library	168,291
Town Poor	36,638
Old Age Assistance	7,000
Memorial Day	250
Fourth of July	2,000
Parks and Recreation	54,250
Municipal Sewer Department	1,833,110
Pennichuck	26,562
Legal Expenses	36,675
Advertising and Regional Associations	6,093
Retirement System	55,073
Contingency Fund	23,500

Rent of Town Property and Sale of Kent Property	50,000
Interest received on Deposits	500,000
Income From Trust Funds	6,000
Income from Departments	150,000
Income from Sewer Department	1,864,610
Sale of Tax-Deeded Property	80,000
Surplus	254,000
Proceeds of Bonds and Long-Term Notes	700,000
Revenue Sharing Funds	308,000
Transfer from Sewer Fund	174,830
Payment in Lieu of Taxes	176,839
TOTAL REVENUES AND CREDITS	\$5,756,640
Total Town Appropriations	\$8,144,038
Total Revenues and Credits	5,756,640
Net Town Appropriations	2,387,398
Net School Appropriations	7,898,602
County Tax Assessments	544,828
Total Town, School and County	10,830,828
DEDUCT Total Business Profits Tax	400,944
ADD War Service Credits	88,375
ADD Overlay	21,346
Property Taxes to be Raised	\$10,539,605
Tax rate approved by Commission	2.90

Robert W. Brundige
Donald H. Botsch
Frederick G. Ahrens
Nancy R. Gagnon
David L. Jordan
Selectmen of Merrimack

*This statement is taken directly from the forms presented to the State when the tax rate is set. It is based on actual appropriations and estimated revenue.

DEBT SERVICE:

Principal-Long Term Notes and Bonds	870,000
Interest-Long Term Notes and Bonds	585,920
Interest on Temporary Loans	50
Interest on Compost Bonds	31,500

CAPITAL OUTLAY:

Police Cruisers and Highway Trucks	79,800
New Loader	80,000
Compost Project	700,000
Revenue Sharing	300,000

PAYMENTS TO CAPITAL RESERVE FUNDS:

Fire (12,000) Ambulance (8,000)	20,000
Grader (10,000) Bulldozer (20,000)	30,000

TOTAL TOWN APPROPRIATIONS	8,144,038
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LESS: ESTIMATED REVENUES AND CREDITS:

Resident Taxes	102,610
National Bank Stock Taxes	100
Yield Taxes	12,000
Interest on Delinquent Taxes	65,000
Resident Tax Penalties	2,000
Inventory Penalties	4,500
Land Use Change Tax	5,000
Meals and Rooms Tax	103,069
Interest and Dividends Tax	182,567
Savings Bank Tax	36,967
Highway Subsidy	77,916
Town Road Aid	19,412
State Aid Water Pollution Projects	321,678
LEAA	2,000
Motor Vehicle Permits Fees	470,000
Dog Licenses	6,000
Business Licenses, Permits & Filing Fees	31,500
Fines and Forfeits, District Court	50,000
Railroad Tax	42

FINANCIAL REPORT*
Fiscal Year Ending June 30, 1981
CERTIFICATE

This is to certify that the information contained in this report was taken from official records and is complete to the best of our knowledge and belief.

Dated: October 7, 1981

Robert W. Brundige
Donald H. Botsch
Frederick G. Ahrens
Nancy R. Gagnon
David L. Jordan
Selectmen
Jean G. Weston
Treasurer

BALANCE SHEET

Assets

Cash in Hands of Treasurer		6,905,469.41
Capital Reserve Funds:		464,042.79
Accounts Due to Town:		
Trustees of the Trust Funds	24,557.00	
Sewer Fund	<u>614,873.00</u>	639,430.00
Unredeemed Taxes:		
Levy of 1979	155,121.69	
Levy of 1978	59,162.93	
Levy of 1977	7,741.20	
Previous Years	<u>726.90</u>	222,482.72
Uncollected Taxes:		
Levy of 1980 incl.		
Resident Taxes	901,396.93	
Levy of 1979	727.62	
Levy of 1978	47.55	
Previous Years	<u>174.03</u>	<u>902,346.13</u>
TOTAL ASSETS		9,133,771.05
Current Deficit		<u>0</u>
GRAND TOTAL		9,133,771.05
Current Surplus June 30, 1980		699,501.54
Current Surplus June 30, 1981		554,280.51
Decrease Surplus		(145,221.03)

LIABILITIES

Accounts Owed by the Town:

Bills Outstanding	80,212.16
Unexpended Balance of Special Approp:	384,841.59
Unexpended Balances of Bond and Note Funds	1,441,848.33
Unexpended Revenue Sharing Funds	396,252.94
Unexpended HUD	134,760.03
Sewer Fund	1,353,176.00
Contracts Payable	103,298.91
Contract Retentions	247,712.05
Unexpended Sewer Line Extension Project	981,380.69
Taxes Paid in Advance	<u>2,991,965.05</u>
Total Accounts Owed by Town	8,115,447.75
Capital Reserve Funds	<u>464,042.79</u>
TOTAL LIABILITIES	8,579,490.54
Current Surplus	<u>554,280.51</u>
GRAND TOTAL	9,133,771.05

*This report, presented in the required State format, shows the Town's financial status at the end of the year. It reveals that the Town decreased its surplus \$145,221.03, making a net surplus of \$554,280.51 as of June 30, 1981.

COMPARATIVE STATEMENT OF APPROPRIATIONS
FISCAL YEAR ENDING JUNE 30, 1981

Purpose	Unaudited Budget	Expended	Balance Plus or Minus ()
General Government	1,981,765.00	1,943,557.62	38,207.38
Assessing Department	49,661.00	44,273.23	5,387.77
Fire Department	428,550.00	403,393.00	25,157.00
Police Department	696,533.00	627,853.02	68,679.98
Communications Department	91,945.00	82,113.49	9,831.51
Ambulance Service	57,991.00	52,876.73	5,114.27
Public Works-Administration	61,258.00	52,031.72	9,226.28
Highway Division	675,740.00	610,832.99	64,907.01
Landfill Division	64,469.00	59,120.33	5,348.67
Treatment Plant	1,206,564.00	1,132,639.15	73,924.85
Incinerator	561,186.00	352,517.66	208,668.34
Planning & Zoning	61,258.00	48,783.42	12,474.58
Parks & Recreation	47,664.00	47,032.24	631.76
District Court	88,709.00	82,980.27	5,728.73
Library	142,247.00	138,969.06	3,277.94
Vehicle Maint. Division	43,430.00	37,228.92	6,201.08
Public Works-Building Maint.	37,072.00	39,582.14	(2,510.14)
Town Manager	47,926.00	43,917.01	4,008.99
Code Enforcement & Inspection	60,756.00	57,722.69	3,033.31
Budget Committee	2,093.00	1,574.19	518.81
TOTALS	6,406,817.00	5,858,998.88	547,818.12

WARRANT ARTICLES:

Town Hall Const.	320,000.00	259,133.71	60,866.29
Master Plan	10,000.00	4,862.10	5,137.90
Drainage Improv.	85,000.00	74,955.01	10,044.99
TRA-A	43,900.00	43,900.00	-0-
TRA-B	3,620.00	3,620.00	-0-
Add. Hwy. Subsidy	34,266.00	34,266.00	-0-
Prosper Corp.	1,000,000.00	-0-	1,000,000.00
HUD	1,117,000.00	-0-	1,117,000.00
TOTALS	2,613,786.00	420,736.82	2,193,049.18

HOLD OVERS:

Re-Evaluation	47,381.45	40,318.32	7,063.13
Master Plan	3,404.66	3,404.66	-0-
Drainage Improv.	16,655.36	16,655.36	-0-
Tax Map	61,733.00	7,262.00	54,471.00
HUD	2,274.38	2,274.38	-0-
Add. Hwy. Subsidy	1,413.98	1,413.98	-0-
TOTALS	132,862.83	71,328.70	61,534.13

GRAND TOTALS

8,215,564.43	5,975,524.61	2,240,039.82
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TOWN OF MERRIMACK

Bond Issue No. 1

\$5,000,000 - 3.90% Sewer Bonds Dated September 1, 1968

Payable \$250,000 September 1, 1970 - 1988

DEBT SERVICE SCHEDULE

Year	Interest 9/1	Interest 3/1	Principal 9/1	Total
1980-81	43,875.00	39,000.00	250,000.00	332,875.00
1981-82	39,000.00	34,125.00	250,000.00	323,125.00
1982-83	34,125.00	29,250.00	250,000.00	313,375.00
1983-84	29,250.00	24,375.00	250,000.00	303,625.00
1984-85	24,375.00	19,500.00	250,000.00	293,875.00
1985-86	19,500.00	14,625.00	250,000.00	284,125.00
1986-87	14,625.00	9,750.00	250,000.00	274,375.00
1987-88	9,750.00	4,875.00	250,000.00	264,625.00
1988-89	4,875.00	-0-	250,000.00	254,875.00
	\$219,375.00	\$175,500.00	\$2,250,000.00	\$2,644,875.00

TOWN OF MERRIMACK

Bond Issue No. 2

\$5,000,000 - 5.90% Sewer Bonds July 1, 1970

Payable \$250,000 July 1, 1971 - 1990

DEBT SERVICE SCHEDULE

Year	Interest 7/1	Interest 1/1	Principal 7/1	Total
1980-81	81,125.00	73,750.00	250,000.00	404,875.00
1981-82	73,750.00	66,375.00	250,000.00	390,125.00
1982-83	66,375.00	59,000.00	250,000.00	375,375.00
1983-84	59,000.00	51,625.00	250,000.00	360,625.00
1984-85	51,625.00	44,250.00	250,000.00	345,875.00
1985-86	44,250.00	36,875.00	250,000.00	331,125.00
1986-87	36,875.00	29,500.00	250,000.00	316,375.00
1987-88	29,500.00	22,125.00	250,000.00	301,625.00
1988-89	22,125.00	14,750.00	250,000.00	286,875.00
1989-90	14,750.00	7,375.00	250,000.00	272,125.00
1990-91	7,375.00	-0-	250,000.00	257,375.00
	\$486,750.00	\$405,625.00	\$2,750,000.00	\$3,642,375.00

TOWN OF MERRIMACK

Incinerator

**\$1,110,000 State Guaranteed Sewer Bonds
6.50% Dated September 1, 1975**

DEBT SERVICE SCHEDULE AND STATE REIMBURSEMENT SCHEDULE

Year	Interest 9/1	Interest 3/1	Principal 9/1	Total
1980-81	28,600.00	26,812.50	55,000.00	110,412.50
1981-82	26,812.50	25,025.00	55,000.00	106,837.50
1982-83	25,025.00	23,237.50	55,000.00	103,262.50
1983-84	23,237.50	21,450.00	55,000.00	99,687.50
1984-85	21,450.00	19,612.50	55,000.00	96,062.50
1985-86	19,612.50	17,875.00	55,000.00	92,487.50
1986-87	17,875.00	16,087.50	55,000.00	88,962.50
1987-88	16,087.50	14,300.00	55,000.00	85,387.50
1988-89	14,300.00	12,512.50	55,000.00	81,812.50
1989-90	12,512.50	10,725.00	55,000.00	78,237.50
1990-91	10,725.00	8,937.00	55,000.00	74,662.00
1991-92	8,937.00	7,150.00	55,000.00	71,087.00
1992-93	7,150.00	5,362.50	55,000.00	67,512.50
1993-94	5,362.50	3,575.00	55,000.00	63,937.50
1994-95	3,575.00	1,787.50	55,000.00	60,362.50
1995-96	1,787.50	-0-	55,000.00	56,787.50
	\$243,049.50	\$214,449.50	\$880,000.00	\$1,337,499.00

TOWN OF MERRIMACK

Sewer Line Extension

\$2,750,000 State Guaranteed Sewer Bonds

4.875% Dated August 1, 1977

Payable 1 - 20 Years

DEBT SERVICE SCHEDULE

Year	Interest 8/1	Interest 2/1	Principal 8/1	Total
1980-81	59,716.30	56,064.80	150,000.00	265,781.10
1981-82	56,060.20	52,408.40	150,000.00	258,468.60
1982-83	52,404.10	48,752.00	150,000.00	251,156.10
1983-84	48,748.00	45,095.60	150,000.00	243,843.60
1984-85	45,091.90	41,439.20	150,000.00	236,531.10
1985-86	41,435.80	37,782.80	150,000.00	229,218.60
1986-87	37,779.70	34,126.40	150,000.00	221,906.10
1987-88	34,123.60	30,470.00	150,000.00	214,593.60
1988-89	30,467.50	27,423.00	125,000.00	182,890.50
1989-90	27,420.75	24,376.00	125,000.00	176,796.75
1990-91	24,374.00	21,329.00	125,000.00	170,703.00
1991-92	21,327.25	18,282.00	125,000.00	164,609.25
1992-93	18,280.50	15,235.00	125,000.00	158,515.50
1993-94	15,233.75	12,188.00	125,000.00	152,421.75
1994-95	12,187.00	9,141.00	125,000.00	146,328.00
1995-96	9,140.25	6,094.00	125,000.00	140,234.25
1996-97	6,093.50	3,047.00	125,000.00	134,140.50
1997-98	3,046.75	-0-	125,000.00	128,046.75
	\$542,930.85	\$483,254.20	\$2,450,000.00	\$3,476,185.05

TOWN OF MERRIMACK

Long Term Notes Contract No. 8

(Pinewood Sewers)

\$300,000 Note at 5.55%

Dated: July 1, 1975

Year	Principal Payment	Interest Payment	Total Payment
1980-81	\$60,000.00	\$1,665.00	\$61,665.00

TOWN OF MERRIMACK
\$500,000 Library Bonds at 4.75%
Dated: August 1, 1977
Payable 1 - 10 Years

DEBT SERVICE SCHEDULE

Year	Interest 8/1	Interest 2/1	Principal 8/1	Total
1980-81	9,500.00	8,312.50	50,000.00	67,812.50
1981-82	8,312.50	7,125.00	50,000.00	65,437.50
1982-83	7,125.00	5,937.50	50,000.00	63,062.50
1983-84	5,937.50	4,750.00	50,000.00	60,687.50
1984-85	4,750.00	3,562.50	50,000.00	58,312.50
1985-86	3,562.50	2,375.00	50,000.00	55,937.50
1986-87	2,375.00	1,187.50	50,000.00	53,562.50
1987-88	1,187.50	-0-	50,000.00	51,187.50
	\$42,750.00	\$33,250.00	\$400,000.00	\$476,000.00

MERRIMACK STATE GRANT

20 Year Amortization Schedule

Total Grant: \$4,637,162 - Principal: \$3,061,843

Interest: \$1,575,319

Current Project Status: Complete

Year	Principal Payment	Interest Payment	Total Payment
1980-81	141,574	85,738	227,312
1981-82	143,726	69,327	213,053
1982-83	143,726	61,210	204,936
1983-84	143,726	53,104	196,830
1984-85	143,726	44,998	188,724
1985-86	143,726	36,892	180,618
1986-87	143,726	28,786	172,512
1987-88	143,726	20,680	164,406
1988-89	143,729	12,574	156,303
1989-90	63,886	4,468	68,354
	\$1,355,271	\$417,777	\$1,773,048

TOWN OF MERRIMACK

Sewer Line Extension - Issue No. 2
\$2,250,000.00 State Guaranteed Sewer Bonds
7.12% Dated July 1, 1980
Payable 1 - 20 Years

DEBT SERVICE SCHEDULE

Year	Interest 7/1	Interest 1/1	Principal 7/1	Total
1980-81		59,978.00		59,978.00
1981-82	74,972.50	71,953.75	115,000.00	261,926.25
1982-83	71,953.75	68,848.75	115,000.00	255,802.50
1983-84	68,848.75	65,657.50	115,000.00	249,506.25
1984-85	65,657.50	62,351.25	115,000.00	243,008.75
1985-86	62,351.25	58,958.75	115,000.00	236,310.00
1986-87	58,958.75	55,480.00	115,000.00	229,438.75
1987-88	55,480.00	51,886.25	115,000.00	222,366.25
1988-89	51,886.25	48,206.25	115,000.00	215,092.50
1989-90	48,206.25	44,468.75	115,000.00	207,675.00
1990-91	44,468.75	40,645.00	115,000.00	200,113.75
1991-92	40,645.00	36,932.50	110,000.00	187,577.50
1992-93	36,932.50	33,137.50	110,000.00	180,070.00
1993-94	33,137.50	29,260.00	110,000.00	172,397.50
1994-95	29,260.00	25,272.50	110,000.00	164,532.50
1995-96	25,272.50	21,230.00	110,000.00	156,502.50
1996-97	21,230.00	17,132.50	110,000.00	148,362.50
1997-98	17,132.50	12,952.50	110,000.00	140,085.00
1998-99	12,952.50	8,690.00	110,000.00	131,642.50
1999-2000	8,690.00	4,372.50	110,000.00	123,062.50
2000-2001	4,372.50	-0-	110,000.00	114,372.50
	\$832,408.75	\$817,414.25	\$2,250,000.00	\$3,899,823.00

SCHEDULE OF TOWN PROPERTY

Town Hall:	
Land and Building	423,900
Furniture and Equipment	42,500
Library:	
Land and Building	515,000
Furniture and Equipment	100,000
Police Department:	
Land and Building	71,400
Equipment	63,600
Ambulance Service:	
Building	50,000
Vehicles	27,000
Fire Department:	
Land and Buildings	169,000
Equipment	216,000
Highway Department:	
Land and Building	70,000
Equipment	408,000
Parks, Commons and Playgrounds	382,000
Planning and Building	33,300
Landfill Site	128,400
Waste Water Treatment Facility	6,316,700
Schools:	
Land and Buildings	6,000,000
Equipment	500,000
Civil Defense Equipment	41,100
Land and Buildings acquired through	
Tax Collector's Deeds:	
Robin Lane - 4 lots	2,940
Sunset Avenue - 1 lot	4,890
Turkey Hill Road - 3 acres	9,710
Mill Street - 1 lot	4,150
Birch Road - 6 lots	1,110
Burt Street - 1 lot	5,590
Greenwood - 1 acre	2,340
Woodhaven Circle - 1 lot	2,840
Naticook II - 4.2 acres	3,360
Longa Road - 4 lots	890
Blood Road - 2.6 acres	10,400
Shedd-Harris Land - Bedford, N.H.	60,000
Woodbine Lane - 1 lot	12,530
	15,678,650

**TAX COLLECTOR'S REPORT
PROPERTY TAXES
LEVY of 1981
(June Billing)**

— DR. —

Warrant Committed to Collector	<u>\$4,659,205.11</u>	
Total Debits		\$4,659,205.11

— CR. —

Remittances to Treasurer	\$2,991,965.05	
Uncollected as of June 30, 1981	<u>1,667,240.06</u>	
Total Credits		\$4,659,205.11

**TOWN CLERK'S REPORT
YEAR ENDED
JUNE 30, 1980**

COLLECTIONS

Dog Licenses	5,870.30
Auto Registrations	399,120.85
Title Filings	3,273.00
Civil Forfeitures	385.00
Misc. Fees	3,101.65
Cash Over	<u>96.79</u>

TOTAL COLLECTED	\$ 411,847.59
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REMITTED TO TREASURER	<u><u>\$ 411,847.59</u></u>
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TAX COLLECTOR'S REPORT
TAX SALE ACCOUNTS
JUNE 30, 1981

- DR. -

	1979	1978	1977	1976	1975
Taxes Sold Current Period	327,080.90	-	-	4,198.01 *	1,018.67 *
Unredeemed July 1, 1980	-	142,191.13	37,955.32	3,075.88	957.19
Interest & Costs Collected	10,000.79	11,307.51	8,245.62	1,338.62	511.48
TOTAL DEBITS	337,081.69	153,498.64	46,200.94	8,612.51	2,487.34

- CR. -

Remittances to Treasurer	168,128.81	74,397.26	29,869.48	6,290.76	1,775.46
Interest & Costs Collected	10,000.79	11,307.51	8,245.62	1,338.62	511.48
Abated	3,174.00	8,102.92	45.21	115.57	-
Decded	656.40	528.02	569.43	341.06	-
Unredeemed June 30, 1981	155,121.69	59,162.93	7,471.20	526.50	200.40
TOTAL CREDITS	337,081.69	153,498.64	46,200.94	8,612.51	2,487.34

*SEWER LEVY

TAX COLLECTOR'S REPORT
SUMMARY OF WARRANTS
PROPERTY, RESIDENT AND YIELD TAXES
LEVY OF 1980

		- DR. -	
<u>Taxes Committed to Collector:</u>			
Property Taxes	9,447,856.33		
Resident Taxes	102,770.00		
National Bank Stock Taxes	180.34		
Land Use Change Taxes	80,716.20		
Total Warrants			9,631,522.87
<u>Yield Taxes</u>			10,414.38
<u>Added Taxes:</u>			
Property Taxes	4,088.50		
Resident Taxes	2,670.00		
			6,758.50
<u>Overpayments During Year:</u>			
a/c Property Taxes	5,698.44		
a/c Resident Taxes	100.00		
			5,798.44
<u>Interest Collected on Delinquent</u>			
<u>Property Taxes</u>			14,874.80

Penalties Collected on Resident Taxes

2,313.00

TOTAL DEBITS

9,671,681.99

— CR. —

Remittances to Treasurer:

Property Taxes	8,541,409.67
Resident Taxes	85,030.00
National Bank Stock Taxes	180.34
Yield Taxes	5,142.09
Land Use Change Taxes	80,176.20
Interest Collected	14,874.80
Penalties on Resident Taxes	<u>2,313.00</u>

8,729,666.10

Abatements Made During Year:

Property Taxes	31,898.76
Resident Taxes	8,380.00
Yield Taxes	<u>340.20</u>

40,618.96

Uncollected Taxes JUNE 30, 1981:

(As Per Collector's List)

Property Taxes	884,334.84
Resident Taxes	12,130.00
Yield Taxes	<u>4,932.09</u>

901,396.93

TOTAL CREDITS

9,671,681.00

**SUMMARY OF WARRANTS
PROPERTY, RESIDENT AND YIELD TAXES
LEVY OF 1979**

		-- DR. --	
<u>Uncollected Taxes As of July 1, 1980:</u>			
Property Taxes	628,230.03		
Resident Taxes	2,320.00		
Inventory Penalty	1,685.32		
Yield Taxes	<u>1,797.63</u>		634,032.98
<u>Added Taxes:</u>			
Property Taxes	—		
Resident Taxes	170.00		
Inventory Penalties	<u>94.50</u>		264.50
<u>Overpayments:</u>			
a/c Property Taxes	725.97		
a/c Resident Taxes	<u>30.00</u>		755.97
<u>Interest Collected on Delinquent</u>			
Property Taxes			42,743.89
Penalties Collected on Resident Taxes			<u>100.00</u>
TOTAL DEBITS			<u><u>677,897.34</u></u>

Remittances to Treasurer During Fiscal Year

Ended December 31, 1980:

Property Taxes 625,668.49

Resident Taxes 1,040.00

Yield Taxes 1,797.13

INVENTORY PENALTIES 1,291.57

Interest Collected During Year 42,743.89

Penalties on Resident Taxes 100.00

672,641.08

Abatements Made During Year:

Property Taxes 3,287.51

Resident Taxes 1,220.00

Inventory Penalty 21.13

4,528.64

Uncollected Taxes - June 30, 1981

(As Per Collector's List)

Property Taxes -

Resident Taxes 260.00

Yield Taxes .50

Inventory Penalty 467.12

727.62

TOTAL CREDITS

677,897.34

**SUMMARY OF WARRANTS
PROPERTY, RESIDENT & YIELD TAXES
LEVY OF 1978**

— DR. —

Uncollected Taxes - As of July 1, 1980:

Resident Taxes	210.00	
Yield Tax	3.00	
Inventory Penalty	<u>113.23</u>	
		326.23
Resident Tax Penalties Collected		<u>2.00</u>
TOTAL DEBITS	328.23	<u><u>328.23</u></u>

— CR. —

Remittances to Treasurer:

Resident Tax	20.00	
Resident Tax Penalty	<u>2.00</u>	
		22.00

Abatements During Year:

Resident Tax	190.00	
Yield Tax	3.00	
Inventory Penalty	<u>65.68</u>	
		258.68

Uncollected Taxes - June 30, 1981

Inventory Penalty	<u>47.55</u>	
TOTAL CREDITS		<u><u>328.23</u></u>

**SUMMARY OF WARRANTS
RESIDENT & YIELD TAXES
LEVY OF 1977**

— DR. —

Uncollected Taxes - As of July 1, 1980:

Resident Taxes	90.00	
Yield Taxes	<u>110.22</u>	
TOTAL DEBITS		<u><u>200.22</u></u>

— CR. —

Remittances to Treasurer:

Yield Taxes	24.00	
-------------	-------	--

Abatements During Year:

Resident Tax	90.00	
<u>Uncollected Taxes - June 30, 1981</u>		
Resident Tax	—	
Yield Tax	<u>86.22</u>	<u>86.00</u>
TOTAL CREDITS		<u><u>200.22</u></u>

**SUMMARY OF WARRANTS
RESIDENT & YIELD TAXES
LEVY OF 1976**

— DR. —

Uncollected Taxes - As of July 1, 1980:

Property Taxes	337.81	
Yield Taxes	<u>129.56</u>	
TOTAL DEBITS		<u><u>467.37</u></u>

— CR. —

Remittances to Treasurer:

Property Tax	250.00	
Yield Tax	<u>129.56</u>	
		379.56

Uncollected Taxes - June 30, 1981

Property Tax		<u>87.81</u>
TOTAL CREDITS		<u><u>467.37</u></u>

**SEWER TAXES
SUMMARY OF WARRANTS
1975 THRU 1980
SEWER WARRANT - 1980-1981**

— DR. —

Total Warrant Committed	52,800.00	
TOTAL DEBITS		<u><u>52,800.00</u></u>

— CR. —

Remittances to Treasurer	33,759.46	
Uncollected at June 30, 1981	<u>19,040.54</u>	
TOTAL CREDITS		<u><u>52,800.00</u></u>

SEWER WARRANT - 1979-1980

— DR. —

Total Warrant Committed	163,471.30	
Added Taxes	5,604.64	
Overpayments	<u>213.25</u>	
TOTAL DEBITS		<u><u>169,289.19</u></u>

— CR. —

Remittances to Treasurer	110,707.71	
Abated	827.57	
Unpaid As of June 30, 1978	<u>57,753.91</u>	
TOTAL CREDITS		<u><u>169,289.19</u></u>

SEWER WARRANT - 1978-1979

— DR. —

Uncollected July 1, 1980	30,012.80	
Overpayments	<u>90.00</u>	
TOTAL DEBITS		<u><u>30,102.80</u></u>

— CR. —

Remittances to Treasurer	11,582.62	
Abated	1.81	
Uncollected As of June 30, 1981	<u>18,518.37</u>	
TOTAL CREDITS		<u><u>30,102.80</u></u>

SEWER WARRANT - 1977-1978

— DR. —

Uncollected July 1, 1980	21,423.92	
TOTAL DEBITS		<u><u>21,423.92</u></u>

	— CR. —	
Remittances to Treasurer	11,676.41	
Abated	1,996.60	
Uncollected As of June 30, 1981	<u>7,750.91</u>	
TOTAL CREDITS		<u><u>21,423.92</u></u>

SEWER WARRANT - 1976-1977

	— DR. —	
Uncollected July 1, 1980	7,261.68	
TOTAL DEBITS		<u><u>7,261.68</u></u>

	— CR. —	
Remittances to Treasurer	6,541.68	
Abated	720.00	
Uncollected As of June 30, 1981	<u>—</u>	
TOTAL DEBITS		<u><u>7,261.68</u></u>

SEWER WARRANT - 1975-1976

	— DR. —	
Uncollected July 1, 1980	1,883.21	
TOTAL DEBITS		<u><u>1,883.21</u></u>

	— CR. —	
Remittances to Treasurer	1,673.21	
Abated	210.00	
Uncollected As of June 30, 1981	<u>—</u>	
TOTAL CREDITS		<u><u>1,883.21</u></u>

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, N.H. ON JUNE 30, 1981.

No. of Shares or Other Units	How Invested or Description of Investment	Principal Balance Beginning Year	Principal Additions Purchases	Principal Additions Capital Gains	Principal Proceeds From Sales	Principal Gains or (Losses) From Sales	Principal Balance End Year	Income Balance Beginning Year	Income During Year	Income Expended During Year	Income Balance End Year
FUND A											
	Manchester Bank, Income, Book										
	205043 (Now Bank East)							6,577.79	1,409.24		
1150	National Bond Fund, Income Acct.							5,002.50	511.80		
	Manchester Bank, Principal,										
	Book 205204 (Now Bank East)	1,181.59	654.53	520.00			2,356.12		60.80		
12	Orange & Rockland Utilities	59.16			118.81	59.65	-0-		19.20		
315	Philadelphia Nat'l Bank Corp.	14,962.50					14,962.50		875.70		
1273	Colonial Fund, Inc.	15,052.05					15,052.05		751.41		
492	Security Pacific Corp.	15,118.75			14,183.14	(935.61)	-0-		246.00		
510	Franklin New York Corp.*	15,045.00					15,045.00				
1294	Chemical Fund, Inc.	15,053.85					15,053.85		776.63		
38	First Financial Group										
	(Now Bank East Corp.)										
189	Gulf Oil Corp.	5,413.91			8,315.07	2,901.16	-0-		49.40		
300	McGraw Edison Company	9,368.39			14,446.99	5,078.60	-0-		118.13		
415	Public Service Co. of Indiana	10,820.87					10,820.87		540.00		
250	Texaco, Inc.	7,064.71			8,922.49	1,857.78	-0-		1,041.65		
600	Virginia Electric & Power Co.	8,400.46					8,400.46		150.00		
647	Central & South West Corp.	11,338.89					11,338.89		630.00		
500	Duke Power Company	11,367.37					11,367.37		1,078.00		
200	General Motors Corp.	14,873.71					14,873.71		1,005.00		
175	Kraft, Inc. (Now Dart Kraft, Inc.)	8,227.07			8,166.43	(60.64)	-0-		480.00		
324	Utah Power & Light Co.	6,075.61					6,075.61		577.50		
200	American Tel. & Tel. Co.	12,767.34					12,767.34		486.00		
2081	National Bond Fund, Princ. Acct.	10,340.11					10,340.11		770.00		
666	Florida Power Corp.	10,405.53					10,405.53		909.84		
600	Texas Utilities Corp.		10,911.30				10,911.30		805.86		
400	First Nat'l Bancorporation	9,610.47					9,610.47		546.00		
310	General Foods Corp.	10,543.55					10,543.55		220.00		
400	Houston Industries, Inc.	11,299.75					11,299.75				
500	Pacific Power & Light	10,244.40					10,244.40				
	F.L. Putnam & Co.								255.00		
	(Broker Receivable)		888.93								
FUND A TOTALS		202,936.87	54,152.93	520.00	54,152.93	8,900.94	212,357.81	11,580.29	14,313.16	14,052.50	11,840.95

FUND B						
		Manchester Bank, Income, Book				
		226775 (Now Bank East)				
4		Exxon Corp., Income Acct. **				
		Manchester Bank, Princ., Book				
		225599 (Now Bank East)	5.92	115.96	953.52	96.15
137		National Bond Fund		595.95		266.76*
8		First Financial Fund				
		(Now Bank East Corp.)				60.28
312		Girard Co., Inc.				10.40
467		First Maryland Bancorp.		(140.59)		642.72
		American Elec. Power Co.		618.75		448.32
161		Exxon Corp., Prin. Acct.	8,409.22	8,409.22		
			10,718.94	10,718.94		
FUND B TOTALS		19,360.99	5.92	19,128.16	953.52	1,257.87
				473.16		1,250.00
						961.39

[illegible]

Date of Creation	Name of Trust Fund	Purpose of Trust	How Invested	%	Principal Balance Beginning Year	Principal Funds Created	Principal Gains or (Losses) on Sale of Securities	Principal Capital Gain Dividends	Principal Balance End Year	Income Beginning Year	Income During Year Amount	Income Expended During Year	Income Balance End Year
FUND A													
1900	Perpetual Care	Cemeteries	Various	47.5	96,247.69		4,371.73	108.04	100,727.46	11,580.29	6,798.75	6,702.50	11,676.54
1980	Per. Care	Cemetery	Various			200.00			200.00				
1980	Per. Care	Cemetery	Various			100.00			100.00				
1917	M. Tuttle (New)		Various										
1954	Patterson, Lawrence	Library	Various	3.2	6,478.29		300.14	7.42	6,785.85		458.03	448.00	10.03
1984	Gage & Carroll		Various										
1926	Laurence	School	Various	34.4	69,843.95		3,029.07	74.87	72,947.89	4,923.72	4,816.00	107.72	
1954	George Carroll	Fire Dept.	Various	14.9	30,366.94		1,200.00	29.67	31,596.61	2,132.66	2,086.00	46.66	
FUND A TOTALS					202,936.87	300.00	8,900.94	220.00	212,357.81	11,580.29	14,313.16	14,052.50	11,840.95
FUND B													
1960	Perpetual Care	Cemetery	Various	66.1	12,782.88		312.76	18.66	13,114.29	953.52	831.45	826.25	958.72
1964	Lawrence	Library	Various	30.8	5,956.30		145.73	8.69	6,110.74	387.42	385.00	2.42	
1960	Stockley	School	Various	3.1	599.50		14.67	.88	615.04	39.00	38.75		.25
FUND B TOTALS					19,338.68		473.16	28.23	19,840.07	961.39	1,257.87	1,250.00	061.39
FUND C													
1965	Harry Watkins	School	Various		254,553.97		13,186.70	136.42	267,877.09	5,679.84	22,778.47	21,000.00	7,458.31
FUND D													
1968	Perpetual Care	Cemetery	Various		1,225.00				1,225.00	155.21	142.50	128.00	169.71
TOTALS					478,054.52	300.00	22,560.80	384.65	501,299.97	18,368.86	38,492.00	36,430.50	20,430.36
NOT IN COMMON FUNDS													
1945	Harry Watkins	Perpetual Care Cemetery	Bank		200.00				200.00	46.38	13.35	12.00	47.73
1945	Geo. & Eliza Watkins	Perpetual Care Cemetery	Bank		200.00				200.00	46.38	13.42	12.00	47.80
1945	Harry Watkins	Prize	Bank		2,000.00				2,000.00	2,893.06	336.52	311.39	2,918.19
1945	Harry Watkins	Prize	Bank		1,000.00				1,000.00	1,468.69	172.83	31.00	1,610.52
1967	Everett Parker	Spelling Gen. Maint. Cemetery	Bank		3,000.00				3,000.00	72.54	174.14	240.00	6.68
1970	Griffin Lot	Perpetual Care Cemetery	Bank		500.00				500.00	230.81	49.44	40.00	240.25
1970	Griffin Cem. Fence Fund. S.Merr.	Maint. of Fence in Cem. School	Bank		5,000.00				5,000.00	4,440.66	647.32		5,087.98
1950	Mastricola Fund		Bank		48,980.41				48,980.41	19,031.49	8,784.44		27,815.93
1965	Watkins Town Forest Land Account	School	Land		1,575.00				1,575.00				
1965	Watkins Town Forest												
1925	Lumber Inc.Acct.	School	Bank		100.00				100.00	24,839.06	1,845.48	150.00	26,534.54
1975	Shedd Harris Fund	Fire Dept. Fire Dept.	Bank		50.00				50.00	14.61	3.48		18.09
NOT IN COMMON FUND TOTALS					62,605.41				62,605.41	53,083.68	12,040.42	796.39	64,327.71

CAPITAL RESERVE FUNDS										
1956	Merrimack									
	School District	Buildings	Banks	50,982.65	8,528.00	17,747.37	50,982.65	7,546.20	7,478.70	15,024.90
1973	Ambulance Fund	Replacement	Banks	17,747.37	10,000.00	27,525.35	26,275.37	5,551.97	2,982.28	8,534.25
1973	Grader Fund	Replacement	Banks	27,525.35	6,518.00	82,612.57	37,525.35	4,602.72	3,360.42	7,963.14
1973	Bull Dozer Fund	Replacement	Banks	82,612.57	14,300.00	57,842.47	47,609.74	12,853.17	6,111.90	6,111.90
1973	Fire Equip. Fund	Replacement	Banks	57,842.47	2,832.12	157,361.49	20,171.48	11,029.01	2,977.73	2,977.73
1978	Waste Water	Capital								
	Treatment Plant	Maintenance	Banks	157,361.49			160,193.61	16,141.06	19,678.63	35,819.69
1979	Communications									
	Equip. Fund	Replacement	Banks	26,000.00	13,000.00		39,000.00	2,173.14	3,679.84	5,852.98
				420,071.90	55,178.12	(93,491.82)	381,758.20	59,897.27	46,269.50	23,882.18
	CAPITAL RESERVE TOTALS									
	GRAND TOTALS			960,731.83	55,478.12	(70,931.02)	384.65	945,663.58	131,349.81	61,109.07
										167,042.66

Foot Note: Items in parenthesis represent repayment to town for purchase of new equipment authorized by warrant.

**TOWN OF MERRIMACK
LETTER OF TRANSMITTAL**

Board of Selectmen
Town of Merrimack, New Hampshire

We have examined the general purpose financial statements of the Town of Merrimack, New Hampshire, as of and for the year ended June 30, 1981, as listed in the table of contents. Our examination was made in accordance with generally accepted auditing standards, and except as to the Sewer Enterprise Fund, included such tests of the accounting records, and such other auditing procedures as we considered necessary in the circumstances.

The Town has not maintained a record of its general fixed assets, and accordingly a statement of general fixed assets, required by generally accepted accounting principles, is not included in the financial report.

The records of the Sewer Enterprise Fund were incomplete as to property, plant and equipment and related accumulated depreciation. Consequently, no depreciation has been recorded on utility plant in service and contributions in aid to construction have been capitalized in current or prior years. Because we were unable to satisfy ourselves by appropriate audit tests or by other means as a result of such incomplete records, we are unable to express an opinion on the accompanying financial statements of the Sewer Enterprise Fund.

In our opinion, except for the effects of the omission of a statement of general fixed assets and the effects of such adjustments, if any, as might have been determined to be necessary had the Sewer Enterprise Fund's records been auditable, as discussed in the preceding paragraphs, the aforementioned general purpose financial statements present fairly the financial position of the Town of Merrimack, New Hampshire, at June 30, 1981, and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Melanson Professional Association

Merrimack, New Hampshire
October 26, 1981

Board of Selectmen
Town of Merrimack, New Hampshire

We have examined the general purpose financial statements of the Town of Merrimack, New Hampshire, as of and for the year ended June 30, 1981, as listed in the table of contents, and have issued our report thereon dated October 26, 1981. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In connection with our examination, we also (1) performed tests of compliance with the Revenue Sharing regulations as required by Section II.C.3 of the Audit Guide and Standards for Revenue Sharing and Antirecession Fiscal Assistance Fund Recipients (Guide) issued by the Office of Revenue Sharing, U.S. Department of the Treasury and (2) compare the data on Bureau of Census Form RS-8 to the records of the Town as required by Section II.C.4 of the "Guide."

Based on the procedures cited above, we noted no instance of noncompliance with the Regulations and no material differences between the data on Bureau of Census Form RS-8 and the records of the Town of Merrimack for the year ended June 30, 1981.

Melanson Professional Association

Merrimack, New Hampshire
October 26, 1981

TOWN OF MERRIMACK

AUDITOR'S OPINION

On May 19, 1981, the Town of Merrimack engaged us to conduct an examination of the financial statements of the Town, as of June 30, 1981 and for the year then ended. In connection with the examination, we have completed a study of the Town's internal controls. Accounting controls bear directly upon the reliability of financial records and require evaluation by the auditor. By definition, accounting controls comprise the plan of organization and all the methods and procedures that are concerned with and relate directly to the safeguarding of assets and the reliability of financial records. They generally include such controls as the system of authorization and approval, separation of duties concerned with recordkeeping and accounting reports from those concerned with operations or asset custody, physical controls over assets, and internal auditing. The objective of internal accounting control is to provide reasonable, but not absolute, assurance as to the safeguarding of assets against loss from unauthorized use or disposition and as to the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that the costs of a system of internal control should not exceed the benefits derived.

This management letter contains suggestions relating to accounting policies, financial systems and reporting procedures, administrative and operating matters which have been based on observations made during our study. Although the purpose of this letter is to indicate constructive criticisms and recommendations for improvements, we also noted many positive aspects of the Town's financial management and procedures which are not set forth in this report. A review of this type places greater emphasis on findings of a critical nature. Therefore, to put our comments in proper perspective, it should be noted that the weaknesses observed are not necessarily the result of poor management, but may be due to factors outside the control of the Town's personnel, such as organizational restrictions and budgetary limitations.

Our management letter of January 29, 1981 was prepared as a result of our first detailed study and evaluation of the Town's financial systems. The study revealed a number of weaknesses which could affect the internal controls of the Town and offered recommendations for improvement. Many of the recommendations were acted upon as a result of follow-up by

the Town Manager. In a report to the Board of Selectmen on July 31, 1981 most of the management letter comments were addressed. As reported, recommendations considered reasonable and realistically attainable, within the present budgetary framework, were implemented.

Still other recommendations were acted upon, largely due to reasons stated in the July 31, 1981 report. Items which we still consider important include the following:

- a. Finance Director. A Finance Director has not been appointed although the position and funding was provided in the new budget. As we indicated in our previous management letter, we would have preferred to let this important position evolve from the acquisition of a full-time accountant. This position has not been filled, and as a result, many of the functions we consider important are not being adequately performed. These include preparation of uniform interim financial statements, cash flow planning, development of accounting and billing policies, coordination of purchasing, and grant/project tracking.
- b. Electronic Data Processing. Several projects are in various stages of development at this time and others are scheduled for early implementation in Fiscal Year 1983. Based upon our observation of the fiscal reporting system, these projects need better definition in the design phase to assure meeting local administration requirements as well as state and national standards. The assistance of an accountant in this area is surely needed and considered appropriate.
- c. Revenue Cycle. Segregation of duties and the establishment of proper validation procedures are fundamental to the establishment of good controls over cash receipts. The Town should review the recommendations made earlier and develop a plan of implementation. We feel significant improvements are possible with existing staff.

Sewer billing for commercial users is still late in preparation. It was still incomplete as of September 24, 1981. During the year, billed receivables increased 20% and unbilled receivables at June 30, 1981, were approximately \$120,000. Fixed assets are not recorded nor is depreciation for these assets reflected in the statement of operations.

The revenue effects of cash budgeting should not be underestimated.

Favorable borrowing arrangements can be arranged in advance and available cash balances can be invested to maximize yields.

- d. Expenditure Cycle. Purchasing, whether centralized or coordinated at a central control point, has many obvious benefits as indicated in our previous report. It should be considered in the future.

Regarding payroll reports, we have inquired with the Town's service bureau of the availability of report formats arranged in budget order. It was confirmed that this service is available for a nominal, one-time charge.

- e. Accounting for the Waste Water Treatment Facility. The Town accounts for the operations of the Waste Water Treatment Facility in an Enterprise Fund. By definition, Enterprise Funds are used "to account for operations (a) that are financed and operated in a manner similar to private business enterprise, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes."

The Town's June 30, 1979 audited financial statements included fixed assets and depreciation in the Enterprise Fund, however, the Town has not been able to produce records to substantiate these amounts. Consequently, we have had to qualify our audit report for the past two years.

We wish to point out that the office of Revenue Sharing has rejected audit reports of other New Hampshire municipalities for similar deficiencies in their audit reports. To avoid the same problems, we recommend the Town re-evaluate its position on the accounting treatment of the Waste Water Treatment Facility. Since the Town does not recover depreciation nor interest related debt in its user charge, we recommend that the Town either include these costs when computing the user charges or adopt the position that the Facility should be accounted for as a Special Revenue Fund.

This letter summarizes the major areas of internal control weaknesses

and potential systems improvement that came to our attention in the review of internal control performed in connection with the audit of the financial statements for the year ended June 30, 1981. Although the purpose of this management report is to indicate constructive criticism and recommendations for improvement, we also noted many positive aspects of the Town's financial management and procedures which are not set forth in this report. A review of this type places greater emphasis on findings of a critical nature. Accordingly, this letter should not be considered all inclusive of the areas where improvements might be achieved.

After you have had an opportunity to consider my findings and recommendations, we shall be pleased to discuss them further with you. The provisions of R.S.A. 71-A:21 require that this letter be published in the next annual report of the Town.

We would like to thank you and your staff for the cooperation and courtesy given to our firm during the course of the engagement.

Sincerely yours,

Melanson Professional Association

TOWN OF MERRIMACK, NEW HAMPSHIRE

Exhibit A

Combined Balance Sheet - All Fund Types and Account Groups

June 30, 1981

ASSETS

Cash	3,600,218	531,013	1,397,121	1,330,794		682,362	7,541,508
Investments, at cost						501,680	501,680
Receivables:							
Taxes, net (Note 3)	394,591					684,322	1,078,913
Accounts, net					494,873		494,873
Due from others				500,000			500,000
Due from other funds	685,661		15,146	156,605	767,884		1,625,296
Due from other governments				599,603			599,603
Restricted assets:							
Cash		65,212		180,057			245,269
Unbilled sewer revenues					120,000		120,000
Amount available in							
Debt Service Fund						1,412,267	1,412,267
Amount to be provided for							
retirement of general long-term debt						8,812,733	8,812,733

LIABILITIES AND FUND EQUITY

Liabilities:									
Vouchers payable	80,211			8,770	21,340			110,321	
Contracts payable		240,285		283,496				523,781	
Accrued liabilities	42,915				8,240			51,155	
Serial bonds payable (Note 4)							10,225,000	10,225,000	
Taxes paid in advance	3,014,610							3,014,610	
Due to others							41,386	41,386	
Due to other funds	800,081	139,554					685,661	1,625,296	
Due to other governments							28,612	28,612	
Total Liabilities	3,937,817	379,839		292,266	29,580	755,659	10,225,000	15,620,161	
Fund Equity:									
Retained earnings					1,353,177			1,353,177	
Fund balances:									
Reserved (Note 7)	384,494			2,550,293		563,904		3,498,691	
Unreserved	358,159	216,386	1,412,267	(75,500)		548,801		2,460,113	
Total Fund Equity	742,653	216,386	1,412,267	2,474,793	1,353,177	1,112,705		7,311,981	
Total Liabilities & Fund Equity	4,680,470	596,225	1,412,267	2,767,059	1,382,757	1,868,364	10,225,000	22,932,142	

Combined Statement of Revenues, Expenditures and Changes in Fund Balances -
All Governmental Fund Types and Expendable Trust Funds
For the Fiscal Year Ended June 30, 1981

	Governmental Fund Types			Fiduciary Fund Type Expendable Trust	Totals Memorandum Only
	General	Special Revenue	Debt Service		
Revenues:					
Taxes	2,391,444				2,391,444
Licenses and permits	447,098				447,098
Intergovernmental revenues	465,950	844,905	208,406		2,977,156
Charges for services	104,147				121,198
Fines and forfeits	45,722				45,722
Miscellaneous revenues	415,044	195,868		100,136	840,376
Total Revenues	3,869,405	1,040,773	208,406	100,136	6,822,994
Expenditures:					
Current:					
General government	799,575			37,227	836,802
Public safety	1,147,435	10,498			1,157,953
Highways and streets	646,276	91,986			738,262
Sanitation	106,806				106,806
Health and welfare	76,005				76,005
Library and recreation	190,097				190,097
Special appropriations	174,549				174,549
Capital outlay	23,426	1,196,449		2,661,602	3,881,477
Debt service:					
Principal retirement			815,000		815,000
Interest			488,521		488,521
Prior year's expenditures	59,064				59,064
Total Expenditures	3,223,233	1,298,933	1,303,521	37,227	8,524,516
Excess of Revenues Over (Under) Expenditures	646,172	(258,160)	(1,095,115)	62,909	(1,701,522)
Other Financing Sources (Uses):					
Operating transfers in	292,314		894,192	53,178	1,379,684
Operating transfers out	(944,984)	(229,556)		(118,712)	(1,376,852)
Total Other Financing Sources (Uses)	(652,670)	(229,556)	894,192	(65,534)	2,832
Excess of Revenues and Other Sources Over (Under)	(6,498)	(487,716)	(200,923)	(2,625)	(1,698,690)
Expenditures and Other Uses					
Fund Balance - July 1, 1980	749,151	704,102	1,613,190	551,426	7,093,590
(*restated - Note 2)	742,653	216,386	1,412,267	548,801	5,394,900
Fund Balance - June 30, 1981					

Exhibit C
Combined Statement of Revenues, Expenditures and Changes in Fund Balances -
Budget and Actual - General and Special Revenue Fund Types
For the Fiscal Year Ended June 30, 1981

	General Fund			Special Revenue Funds			Totals (Memorandum Only)		
	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
Revenues:									
Taxes	2,281,289	2,391,444	110,155				2,281,289	2,391,444	110,155
Licenses and permits	429,500	447,098	17,598				429,500	447,098	17,598
Intergovernmental revenues	441,639	465,950	24,311	100,092	844,905	744,813	541,731	1,310,855	769,124
Charges for services	150,000	104,147	(45,853)				150,000	104,147	(45,853)
Fines and forfeits	95,000	45,722	(49,278)				95,000	45,722	(49,278)
Misc. revenues	442,000	415,044	(26,956)		195,868	195,868	442,000	610,912	168,912
Total Revenues	3,839,428	3,869,405	29,977	100,092	1,040,773	940,681	3,939,520	4,910,178	970,658
Expenditures:									
Current:									
General government	587,106	799,575	(212,469)				587,106	799,575	(212,469)
Public safety	1,437,627	1,147,435	290,192	5,500	10,498	(4,998)	1,443,127	1,157,933	285,194
Highways and streets	693,870	646,276	47,594	94,592	91,986	2,606	788,462	738,262	500,200
Sanitation	50,794	106,806	(56,012)				50,794	106,806	(56,012)
Health and welfare	104,441	76,005	28,436				104,441	76,005	28,436
Library and recreation	199,020	190,097	8,923				199,020	190,097	8,923
Special appropriations	530,620	174,549	356,071		1,196,449	(1,196,449)	530,620	174,549	356,071
Capital outlay	75,985	23,416	52,559				75,985	1,219,875	(1,143,890)
Prior year's expenditures		59,064	(59,064)					59,064	(59,064)
Total Expenditures	3,679,463	3,223,233	456,230	100,092	1,298,933	(1,198,841)	3,779,555	4,522,166	(742,611)
Excess of Revenues Over (Under)									
Expenditures	159,965	646,172	486,207		(258,160)	(258,160)	159,965	388,012	228,047
Other Financing Sources (Uses):									
Operating transfers in	448,000	292,314	(155,686)				448,000	292,314	(155,686)
Operating transfers out	(1,007,965)	(944,984)	62,981	(383,000)	(229,556)	153,444	(1,390,965)	(1,174,540)	216,425
Total Other Financing Sources (Uses)	(559,965)	(652,670)	(92,705)	(383,000)	(229,556)	153,444	(942,965)	(882,226)	60,739
Excess of Revenues Over (Under)									
Expenditures and Other Uses	(400,000)	(6,498)	393,502	(383,000)	(487,716)	(104,716)	(783,000)	(494,214)	228,786
Fund Balance July 1, 1980	749,151	749,151		704,102	704,102		1,453,253	1,453,253	
Fund Balance June 30, 1981	348,151	742,653	393,502	321,102	216,386	(104,716)	670,253	959,039	288,786

Exhibit D

**Combined Statement of Revenues, Expenses and Changes in Retained Earnings/Fund Balances -
All Proprietary Fund Types and Similar Trust Funds
For the Fiscal Year Ended June 30, 1981**

	Proprietary Fund Types	Fiduciary Fund Types Non-Expendable	Totals (Memorandum Only)
	Enterprise	Trust	
Operating Revenues:			
Charges for services	1,611,479		1,611,479
Gifts		300	300
Capital gains		22,946	22,946
Total Operating Revenues	1,611,479	23,246	1,634,725
Operating Expenses:			
Personal services	367,934		367,934
Contractual services	4,468		4,468
Maintenance	54,334		54,334
Supplies	10,138		10,138
Materials	237,864		237,864
Utilities and fuel	646,727		646,727
Uncollectible sewer rates	5,683		5,683
Miscellaneous	67,094		67,094
Total Operating Expenses	1,394,242		1,394,242
Income Before Operating Transfers	217,237	23,246	240,483
Operating Transfers in (out)	(2,832)		(2,832)
Net Income	214,405	23,246	237,651
Retained Earnings/Fund Balances			
July 1, 1980 (restated-Note 2)	1,138,772	540,658	1,679,430
Retained Earnings/Fund Balances			
June 30, 1981	1,353,177	563,904	1,917,081

The notes to the financial statements are an integral part of this statement.

Exhibit E

Combined Statement of Changes in Financial Position - All Proprietary Fund Types and Similar Trust Funds For the Fiscal Year Ended June 30, 1981

	Proprietary Fund Types	Fiduciary Fund Types	Totals
	Enterprise	Non-Expendable (Trust)	Memorandum (Only)
Sources of Working Capital:			
Net income	214,405	23,246	237,651
Prior period adjustment	48,975		48,975
Total Sources of Working Capital	263,380	23,246	286,626
Uses of Working Capital	-	-	-
Net Increase in Working Capital	263,380	23,246	286,626
Elements of Net Increase in Working Capital:			
Cash		(43,636)	(43,636)
Accounts receivable	81,312	(200)	81,112
Investments		67,082	67,082
Due from general fund	82,997		82,997
Unbilled sewer revenue	(9,163)		(9,163)
Vouchers payable	61,213		61,213
Accrued liabilities	(159)		(159)
Due to other funds	47,180		47,180
Net Increase in Working Capital	263,380	23,246	286,626

The notes to the financial statements are an integral part of this statement.

TOWN OF MERRIMACK, NEW HAMPSHIRE

Notes to the Financial Statements

June 30, 1981

1. Summary of Significant Accounting Policies

The accounting policies of the Town of Merrimack as reflected in the accompanying financial statements for the year ended June 30, 1981 conform to generally accepted accounting principles for local government units, except as indicated hereinafter, as amended by Statement 1, Governmental Accounting and Financial Reporting Principles, issued by the National Council on Governmental Accounting. The more significant accounting policies of the Town are summarized below:

(a) Fund Accounting

For reporting purposes, the financial activities of the Town are accounted for through the use of several funds and a long-term debt group of accounts. Each fund is a separate accounting entity with self-balancing accounts. The following types of funds and account groups are used by the Town:

Governmental Funds

- (i) The General Fund — to account for all financial activities of the Town, except those required to be accounted for in another fund. Most revenues and expenditures of a general governmental nature are accounted for in this fund.
- (ii) Special Revenue Funds — to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes.
- (iii) Debt Service Funds — to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
- (iv) Capital Projects Funds — to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by special assessment funds).

Proprietary Funds

- (v) Enterprise Funds — to account for operations that are

operated in a manner similar to private business enterprises. (i.e., Costs for providing services to the general public are recovered primarily through user charges.)

Fiduciary Funds

- (vi) Trust and Agency Funds — to account for assets held by the Town in a trustee capacity or as an agent for individuals or other governmental units. These include (i) Expendable Trust Funds, (ii) Non-expendable Trust Funds and (iii) Agency Funds.

Account Groups

- (vii) General Long-Term Debt Group of Accounts — to account for the unmatured principal on long-term general obligation indebtedness which is not a specific liability of the special assessment fund.

(b) Bases of Accounting

The accrual basis of accounting is used for the Town's fiduciary and proprietary type funds. The modified accrual method of accounting is used for all governmental fund types. Under the modified accrual method, revenues are recorded when susceptible to accrual (i.e., measurable and available to finance the Town's operations) and expenditures, other than interest on long-term debt, are recorded when the liability is incurred.

(c) Fixed Assets

Property, plant and equipment acquired or constructed for general government services are recorded as expenditures in the fund making the expenditure. Generally accepted accounting principles require that such assets be accounted for in a "general fixed assets group of accounts." The Town does not maintain such an account group.

The Town's Enterprise Fund does not capitalize expenditures made for property, plant and equipment. Consequently, depreciation of those assets are not recorded in the funds. This is contrary to generally accepted accounting principles which require that (1) fixed assets related to a specific proprietary fund be accounted for in that fund, and (2) depreciation of fixed assets accounted for in a proprietary fund should be recorded in the accounts of that fund.

(d) Taxes Collected for Others

The Town collects property taxes and other shared revenues for the Merrimack School District and the County of Hillsborough. Payments to the other taxing units are normally made throughout the year. The ultimate responsibility for the collection of taxes rests with the Town. An analysis of the 1980 property tax levy is presented below:

	Amount Levied	%
Town of Merrimack	\$2,141,773	22.7
Merrimack School District	6,835,159	72.3
Hillsborough County	475,013	5.0
Total	<u>\$9,451,945</u>	<u>100.0</u>

(e) Interfund Transactions

The accompanying financial statements reflect numerous transactions between the various funds. These transactions represent operating transfers and do not constitute revenues nor expenditures of the funds.

(f) State and Federal Grants

Grant expenditures are generally recorded in the Special Revenue or Capital Projects Funds. Generally, expenditure of funds is a prime factor in determining eligibility for grant reimbursements. Accordingly, revenues are recognized at the time expenditures are made.

(g) Continuing Appropriations

Appropriations for certain projects and specific items not fully expended at year-end are carried forward as continuing appropriations to the next year in which they supplement the appropriations of that year. At year end, continuing appropriations are reported as a component of fund balance.

2. Restatement of Beginning Fund Balances

Fund balances as of July 1, 1980 have been restated as follows:

(a) Capital Projects Fund

Fund balance - July 1, 1980, as previously reported	\$6,200,934
--	-------------

Deduct:	
Bonds authorized and unissued	(2,615,000)
Overstatement of prior year's receivables	(104,381)
Understatement of prior year's expenditures	(5,832)
	<u>\$3,475,721</u>

(b) Enterprise Fund

Fund equity - July 1, 1980, as previously reported	\$1,089,797
Add: understatement of prior year's revenues	48,975
	<u>\$1,138,772</u>

3. Taxes Receivable

A provision for estimated uncollectible taxes in the amount of \$48,825 has been established to offset possible abatements of taxes receivable at June 30, 1981.

As prescribed by state law, all delinquent taxes are sold at tax sale by the Town's tax collector. The purchaser of tax sale properties obtains a priority tax lien. If the property is not redeemed within a two year redemption period, the property is deeded to the lien holder.

4. Long-Term Debt

As of June 30, 1981, the Town's long-term debt consisted of the following:

<u>Serial Bonds</u>	<u>Date Issued</u>	<u>Final Maturity Date</u>	<u>Annual Maturities</u>	<u>Total Out- Standing</u>
Bond Issue No. 1				
3.90%, sewer bonds	9/1/68	9/1/88	250,000	2,000,000
Bond Issue No. 2				
5.90%, sewer bonds	7/1/70	7/1/90	250,000	2,500,000
Sewer Bonds				
6.50%, incinerator	9/1/75	9/1/95	55,000	825,000
Sewer Bonds	8/1/77	8/1/87	150,000	2,300,000
4.875%		8/1/97	125,000	
Library Bonds				
4.75%	8/1/77	8/1/87	50,000	350,000
Sewer Bonds	7/1/80	7/1/90	115,000	2,250,000
7.12%		7/1/2000	110,000	
				<u>10,225,000</u>

5. Authorized and Unissued Debt

Long-term bonds and notes which have been authorized but unissued are presented below:

<u>Date</u> <u>Authorized</u>	<u>Project</u>	<u>Authorized</u>	<u>Issued</u>	<u>Unissued</u>
3/5/74	Incinerator	3,700,000		
3/7/75	Incinerator	1,990,000	1,110,000	4,580,000
3/8/77	Sewer Plant Improvements	1,250,000		1,250,000
3/13/79	Sewer Plant Improvements	1,365,000		1,365,000
5/16/80	Sewer Plant Improvements	1,000,000		1,000,000
3/12/81	Compost Facility	700,000		700,000
		<u>10,005,000</u>	<u>1,110,000</u>	<u>8,895,000</u>

6. Retirement Plans

The full-time police and firemen are covered under the State of New Hampshire Retirement System. Contributions are deducted at rates according to employment compensation. The Town's contribution for normal costs of the plan is based upon an actuarial valuation of the entire State plan and has been set at 14.30% of the police compensation and 11.44% of the firemen's compensation. Since the actuarial valuation is performed on the entire State plan, the amount, if any, of the excess of vested benefits over pension fund assets for the Town of Merrimack is not available. The Town does not have a liability for past service costs. The Town's expense for the year for the State plan was \$64,005.

The Town Manager and the Town Clerk/Tax Collector are covered by a separate retirement plan. The Town's costs for the year were \$3,238.

7. Fund Balances

Portions of fund balances have been reserved for various purposes. A summary of these reserves is presented below:

General Fund

Reserved for continuing appropriations:

Bridge construction	\$ 23,982
Town Hall improvements	14,000
Interest on sewer debt	40,000
Master plan	2,624
Drainage improvements	46,279
Tax map	3,000
Police cruiser	8,100
	<u>137,985</u>

Reserved for encumbrances 246,509

Total Reserved Fund Balance \$384,494

Capital Projects Funds

Reserved for encumbrances:

Police station	139,554
Prosper land acquisition	1,000,000
Special sewer project	23,347
Sewer line extension	<u>1,387,392</u>
Total	<u><u>\$2,550,293</u></u>

Trust and Agency Funds

Reserved for endowments \$563,904

8. Litigation

The Town is involved in several lawsuits dealing with tax abatements and other legal actions seeking recovery for damages. Legal counsel has been engaged to contest the actions and deny the allegations that have been set forth therein.

After consultation with legal counsel, and taking into consideration all factors relating to the above actions, Town management believes that the overall results of these actions would not materially affect the Town's financial position or the results of its operations.

TREASURER'S REPORT
TOWN OF MERRIMACK – GENERAL FUND ACCOUNT

Balance on Hand, July 1, 1980		\$ 433,562.38
Revenues Received:		
General Government	\$ 56,530.54	
Assessing Department	318.00	
Fire Department	1,363.48	
Police Department	74,562.12	
Ambulance Department	17,056.50	
Public Works-Administration	313.95	
Public Works-Highway	7,824.96	
Public Works-Landfill	28,785.40	
Planning & Zoning	12,119.08	
District Court	47,642.72	
Public Works-Building Mtn.	1.00	
Pool Acct.-Insurance Adjustment	231.30	
Town Manager	46.75	
Code Enforcement	29,015.80	
Town Clerk-Tax Collector	13,145,865.40	
State Revenues	1,000,612.34	
Interest on Deposits	358,688.36	
Income from Trust Funds	119,441.47	
Income from Endowment	13,922.26	
Transfer of Funds	467,819.17	
Sewer Connections	17,051.00	
State WWTF Grant	242,458.00	
Revenue Sharing Reimb.	274,951.41	
Public Works-WWTF	1,586,323.15	
Interest on escrow account	<u>7,654.88</u>	
Total Receipts		<u>17,510,599.04</u>
Total Balance July 1, 1980		
Plus '80-'81 Receipts		17,944,161.42
Less Selectmen's Order		
Paid '80-'81		<u>14,343,944.46</u>
Balance on Hand, June 30, 1981		\$ 3,600,216.96

Jean G. Weston,
Treasurer

TOWN OF MERRIMACK – SPECIAL SEWER FUND

Balance on Hand July 1, 1980		\$ 1,334,815.57
Receipts:		
Town of Merrimack	\$ 737,750.00	
United States Government	281,028.00	
State of New Hampshire	<u>227,312.00</u>	
Total Receipts		<u>1,246,090.00</u>
Total Balance July 1, 1980		
Plus '80-'81 Receipts		\$ 2,580,905.57
Disbursements:		
Town of Merrimack	\$ 422,688.00	
Principal-Bonds	500,000.00	
Interest-Bonds	<u>237,750.00</u>	
Total Disbursements		<u>1,160,438.00</u>
Balance on Hand, June 30, 1981		\$ 1,420,467.57

Jean G. Weston,
Treasurer

TOWN OF MERRIMACK – LIBRARY ACCOUNT

Balance on Hand, July 1, 1980		\$ 44,053.41
Receipts:		
Interest on Deposits	\$ 2,271.90	
Total Receipts		<u>2,271.90</u>
Total Balance July 1, 1980		
Plus '80-'81 Receipts		<u>46,325.31</u>
Balance on Hand, June 30, 1981		\$ 46,325.31

Jean G. Weston,
Treasurer

TOWN OF MERRIMACK – COMMUNITY DEVELOPMENT PROJECT

Balance on Hand, July 1, 1980		621,975.11
Receipts:		
U.S. Government	\$ 418,000.00	
Interest on Deposits	<u>96,984.46</u>	
Total Receipts		<u>514,984.46</u>
Total July 1, 1980 Balance & '80-'81 Receipts		\$1,136,959.57
Disbursements:		
Highland Construction	\$ 894,860.08	
Whitman & Howard	68,827.94	
Leo Felix	38,280.00	
Boston Globe	144.00	
Union Leader	83.02	
Keller & Mills	<u>4.50</u>	
Total Disbursements		<u>1,002,199.54</u>
Balance on Hand, June 30, 1981		\$ 134,760.03

Jean G. Weston,
Treasurer

TOWN OF MERRIMACK – SEWER LINE EXTENSION ACCOUNT

Balance on Hand, July 1, 1980		\$ 222,391.15
Receipts:		
NH Bond Bank/Sale of Bonds	\$2,250,000.00	
U.S. Government	1,490,895.00	
Interest on Deposits	129,327.85	
Reimb. from Contract 14 Esc. Acct.	65,340.84	
Sewer Connection Fees	<u>47,180.00</u>	
Total Receipts		<u>3,982,743.69</u>
Total July 1, 1980 Balance & '80-'81 Receipts		\$ 4,205,134.84
Methuen Const. Contract 14	\$1,724,027.22	
D'Agostino Contract 17A	671,054.70	
Anderson Nichols	239,048.83	
Contract 14 Escrow	<u>152,634.96</u>	

Contract 17A Escrow	46,182.96	
Whitman & Howard	30,966.66	
Lane Construction	24,598.95	
McMillan & Co.	16,823.30	
Bossie & Kelly	4,860.00	
Ropes & Gray	2,477.20	
Nashua Sand & Gravel	2,300.53	
Combat Corporation	1,600.00	
Boston Globe	704.00	
Shutcliffe Appraisals	600.00	
Ryder Construction	483.99	
Union Leader	348.30	
Keller & Mills	270.00	
Registry of Deeds	82.65	
Technical Designs	4.25	
	<hr/>	
Total Disbursements		<u>2,919,068.50</u>
Balance on Hand, June 30, 1981		\$ 1,286,066.34

Jean G. Weston,
Treasurer

TOWN OF MERRIMACK – INCINERATOR ACCOUNT

Balance on Hand, July 1, 1980 O/D \$ 178,190.78

Receipts:

U.S. Government	\$290,300.00	
State of New Hampshire	112,200.00	
Town of Merrimack	110,412.50	
Reimb.-Contr. 16 Escrow Acct.	5,169.64	
	<hr/>	
Total Receipts		<u>518,082.14</u>
Total Balance July 1, 1980 & '80-'81 Receipts		\$ 339,891.36

Disbursements:

General Fund-Trans. of Funds	\$197,587.50	
Interest-Bonds	55,412.50	
Principal-Bonds	55,000.00	
Anderson Nichols	5,340.96	
R. H. White, Inc.	5,169.64	
	<hr/>	
Total Disbursements		<u>318,510.60</u>
Balance on Hand, June 30, 1981		\$ 21,380.76

Jean G. Weston,
Treasurer

TOWN OF MERRIMACK – REVENUE SHARING ACCOUNT

Balance on hand, July 1, 1980		\$ 410,190.82
Receipts:		
U.S. Government	\$324.422.00	
Interest on Deposits	<u>26,593.20</u>	
Total Receipts		<u>351,015.20</u>
Total July 1, 1980 & '80-'81 Receipts		\$ 761,206.02
Disbursements:		
General Fund-Reimb.		<u>364,953.08</u>
Balance on Hand, June 30, 1981		\$ 396,252.94

Jean G. Weston,
Treasurer

TOWN OF MERRIMACK – INTEREST EARNED ON INVESTMENTS

July 1, 1980 - June 30, 1981

General Fund	\$ 231,620.77
Special Sewer Fund	127,067.59
Street Escrow Account	7,654.88
Revenue Sharing Account	26,593.20
Sewer Line Extension Account	129,327.85
Community Development Project	96,984.46
Library Construction Account	<u>2,271.90</u>
Total Interest Earned	\$ 621,520.65

Jean G. Weston,
Treasurer

SELECTMEN'S ANNUAL REPORT

1981

This past year, 1981, has been another year of progress and activity for the Town of Merrimack. Many important projects that were initiated earlier have been completed and new projects have been started which will make Merrimack a better place in which to live.

In July, the selectmen voted to adopt the town's first Administrative Code. This code, which was drafted by the town manager, defines the organizational structure of the town and sets responsibilities and procedures under which town boards, commissions, departments and agencies will operate.

The code divides the administrative services of the town into departments, divisions and bureaus, defining the functions and duties of each. The code establishes unity of command in the administrative service. The span of control of each administrative office is carefully limited to assure that no one person is having to supervise an inordinate amount of people or functions. The number of levels in the organization is limited to as few as necessary to effectively provide the services required. Concurrently, the authority is commensurate with the outlined responsibility.

In February, John F. Pelletier resigned as police chief, having served in that capacity since September 1970. Under John's leadership, the Merrimack Police Department became the modern, efficient force of which the town has a right to be proud. We are grateful to him for his years of dedicated service to the town.

In May, we were pleased to hire Joseph R. Devine as chief of the Merrimack Police Department. Chief Devine was chosen from a field of thirty-one candidates after a comprehensive selection process. He has been employed in the law enforcement field since 1958 and came to Merrimack from Claremont, New Hampshire, where he had served as police chief since 1976.

In October, Albert Burt resigned as Highway Division superintendent, having served in that capacity since October, 1979. The town commenced a recruitment process to fill the vacancy.

In September, we were pleased to hire Dominic D'Antoni as assessor for the town. The appointment was the result of a comprehensive selection process which took several months to accomplish. Mr. D'Antoni has had twenty years of supervisory/infield appraisal experience in various town and city appraisal programs while with the Cole-Layer-Trumble Company.

The new police facility, located in the lower level of the New Town Hall, was completed and occupied in October. This new facility addresses the pre-existing space limitation problem and also provides a cell area which eliminates the need to transport prisoners to Nashua. The new facility, including the new communications center, will greatly enhance police services in the future.

In October, the Fire Department took delivery of their new 100-foot aerial ladder truck. This vehicle will enable the Fire Department to provide effective fire protection to the town's tallest buildings and will also be used during normal responses such as chimney fires.

In March, the town and the Public Works — Highway and Sewer Divisions — signed their first labor relations agreement. The public works employees were represented by the American Federation of State, County and Municipal Employees, AFL-CIO. The agreement is for three years; however, the town and the union will meet again in 1982 to discuss wages and fringe benefits for the third year of the contract.

In November, after many years of discussion with the state, an emergency access ramp to the F.E. Everett Turnpike was completed. The new ramp is located in the vicinity of Baboosic Lake Road and O'Gara Drive. It is available to emergency vehicles only and will allow quick response to emergency situations which occur on the turnpike. The ramp was constructed through the combined efforts of the state and town forces.

In October, the Public Works — Highway Division — completed the replacement of the Bean Road Bridge with a corrugated structural steel pipe arch culvert. The Highway Division employees installed the bridge and relocated the roadway with improved sight distances and grade reductions. This project resolved the inadequate bridge problem that had previously existed.

As the result of an extensive study, we determined that composting of

sewer sludge would be much more cost effective than incineration. The composting method is the forced-air pile method developed in Beltsville, Maryland. The town will save approximately \$35.00 per ton through composting. The facility was completed in November and composting operations were scheduled to start in March, 1982.

It was a busy year for sewer line extension projects. The Baboosic Brook, North Branch and Dumpling Brook Interceptor, Contract 14, was completed in May. This sewer interceptor will service the northeast section of town including Country Club Estates.

The Country Club Estates Collector Sewer System, Contract 20, was completed in September. This collector sewer system was funded for the most part with funds from the Department of Housing and Urban Development (HUD) and resolves the longstanding problem of septic system failure in Country Club Estates.

The Naticook/Maycrest Collector Sewer System, Contract 17A, was completed in May. This collector sewer system will serve the Naticook/Maycrest and Pennichuck Square area in the southwestern section of town. The system has been completed, but it will not be functional until the Nashua Sewer Interceptor, Contract 17, is completed. Work on the interceptor has been started and completion is expected during 1982. Thereafter, the sewage from the area will flow to the Nashua Sewer Treatment Facility in accordance with the Nashua-Merrimack Sewer Agreement.

The Depot Street Collector Sewer System, Contract 21, was completed late in the year. This collector system replaces a portion of the old combined sewer-drainage system in the Reeds Ferry section of town. Previously, both surface water runoff and sewage were collected which impacted the Wastewater Treatment Facility, especially after heavy rain storms.

In November, the selectmen were requested to appoint a Municipal Hazardous Waste Facility Review Committee by the New Hampshire Bureau of Solid Waste Management. The committee would review the proposal submitted by Applied Chemical Technology, Inc., to locate a hazardous waste recycling facility in Merrimack. They were appointed in December and will represent the town in the public hearing process, have access to information and comments made to the Bureau of Solid Waste

Management, study the effects of the facility and submit a report to the Bureau at the end of the public hearing process.

During the course of the year, comprehensive study of the Bedford Road/Route 3 intersections was undertaken. The state highway department did the study and drafted the plans. In July, a public informational hearing was held on the proposed Bedford Road intersection improvements and a public hearing was held in September. Funding for the project will come from federal, state and local sources if the project is approved. At year-end, the approvals for the projects were still pending.

The Parks and Recreation Committee with the assistance of Nashua Regional Planning Commission initiated plans for the creation of a park at the Fisher Property on Lake Naticook. The park is to be built with donations and volunteer labor over the next three years subject to approval by the voters at town meeting. The park will address the recreation needs which have been identified in surveys recently conducted by the Parks and Recreation Committee and the Budget Committee.

We were informed in September by Moody's Investor Service that our municipal bond rating had been revised from Baal to A. This improved bond rating will result in lower interest rates on any notes and bonds that the town may issue in the future. Moody's cited continued growth of the town's economic base and moderating debt level as important factors in the bond rating change.

For the first time, the June and December property tax bills were produced by the computer system which is operated in cooperation with School Administrative Unit No. 26. This utilization of the computer resulted in timely tax bills which in turn improved the cash flow to the town. The associated property tax assessment records are also stored in the town computer system.

In October, the tax rate for 1981 was set at \$29.00 per thousand by the Department of Revenue Administration. The rate was based on a net town, school and county appropriation of \$10,451,230, and a net assessed valuation of \$363,434,663. The town, school and county tax rates were \$6.70, \$20.90, and \$1.40 respectively.

The surplus for the town for the fiscal year ended June 30, 1981, was \$358,159. This surplus resulted from a combination of revenues which

exceeded estimates, appropriations which exceeded expenditures and auditing adjustments. Two hundred fifty-four thousand dollars (\$254,000) of the surplus were used to reduce the 1981 tax rate.

We were pleased during the year to see the completion of important new businesses and the commencement of others which will provide sources of employment and community pride for Merrimack residents in the future.

We are proud to have been associated with, and express our gratitude to, the members of town boards, commissions and committees, department and division heads, employees and their families, local churches, service organizations and citizens who have contributed to the operation of the town during the past year.

Merrimack Board of Select men

Robert W. Brundige
Donald H. Botsch
Frederick G. Ahrens
Nancy R. Gagnon
David L. Jordan

REPORT OF THE DEPARTMENT OF PUBLIC WORKS

“MAINTAINING THE PRESENT . . .

BUILDING FOR THE FUTURE”

**TO: THE HONORABLE BOARD OF SELECTMEN AND CITIZENS OF
THE TOWN OF MERRIMACK.**

Our task as Public Works’ professionals is well defined. We are to construct, operate and maintain the life support systems needed to serve people. Without the roadway networks, storm and sanitary sewers, solid waste disposal and other Public Works’ facilities, life in today’s world would be very different and much more difficult. Providing these people services in an efficient, cost-effective manner remains our constant objective. It is not always easy (and no one said it would be). The work and the working conditions are often difficult. Our employees toil in a fishbowl, with the news media, self-interest groups, and residents observing every move. When everything goes right, it is only what was expected. When something goes wrong, as it does occasionally, there is no hesitation to second guess our decisions. However, personal gratification and job satisfaction far outweigh the negative aspects, and the department matures with each challenge met and overcome. The character of the challenge continually changes. Currently, we face inflated energy costs and revenue shortfalls. These will be met by improving our productivity, in seeking alternate methods of construction and maintenance, enhancing our professional development and increasing our worth to the community.

The department, which is fortunate to have a high percentage of dedicated employees, achieved many goals this past year including, but not limited to, the following:

- Reconstruction of the Bean Road Bridge and approaches.
- Baboosic Lake Road (N), asphalt recycling and reclamation project.
- Camp Sargent Road; Joppa Road resurfacing.
- Extensive guardrail installations.
- Feasibility study and approved plans for sludge composting with “shutdown” of sludge incinerator and associated cost savings of 800 gals./day of fuel oil.
- Treatment and discharge of 814,000,000 gallons of sanitary sewage with continuing operational cost reductions.
- Increasingly cost-effective maintenance of municipal vehicles.

- Construction of new Police facility.
- Construction of sanitary sewers in Country Club Estates and the Naticook/Maycrest subdivisions.

My thanks to the Public Works' "management team":

Ernest Jeffrey, P.E., Engineer

Larry Spencer, Sewer Division Superintendent

Bob Holt, Equipment Maintenance Superintendent

Albert E. Burt, Highway Division Superintendent

Mr. Burt's resignation was accepted with personal regret in October, and we wish him well in his future endeavors.

A special thank you for a job "well-done" to George Thibeault, Highway Division Foreman who, following Mr. Burt's resignation, managed the day-to-day operations and kept our streets open through many snow emergencies which closed neighboring communities.

Again, we look forward to the new year with anticipation and our pledge to provide efficient service at minimum cost.

Respectfully submitted,

Edward J. Blaine, Jr., P.E.
Director of Public Works

REPORT OF YOUR POLICE DEPARTMENT

To the Honorable Board of Selectmen and the citizens of the Town of Merrimack, I herewith submit my report for the Merrimack Police Department for the period covering January 1, 1981 through December 31, 1981.

This report summarizes the activities of the Merrimack Police Department, it is an impressive record of achievement. Realizing that crime and criminals are continually becoming more sophisticated, the department is utilizing every administrative and technological resource at its disposal in order to more effectively meet its responsibility to the people of the Town of Merrimack.

We pledge to coordinate our efforts to meet the special needs and conditions that exist. We recognize that the public needs information regarding crime, arrest and activity within our community so that they can properly evaluate the criminal justice system. This information contributes to the community's knowledge and understanding of the police role, and it is therefore worthwhile.

We thank you for your help and guidance during 1981, and once again ask for your support in 1982.

Sincerely,

Joseph R. Devine
Chief of Police

CHIEF OF POLICE

Joseph R. Devine

DEPUTY CHIEF

Oscar F. Gerlach

CRIMINAL INVESTIGATION UNIT

Det./Sgt. William C. Miller

Juv./Sgt. Andrea Berg

Det./Ptln. Paul Stavenger

Det./Ptln. Richard Dumont

PATROL UNIT

Captain Michael Blekitas

Lt. Thomas Iverson

Lt. William Mulligan

Sgt. Robert Ritchie

Sgt. George Rousseau

Sgt. Theodore Trask

POLICE OFFICERS

Mark Briggs

Michael Buteau

Brian Coner

Bradford Cross

Ronald Ketchie

Paul LaFrance

Elizabeth Michaud

Michael Milligan

John Queen

Mark Schofield

Lawrence Westholm

Michael Whelpley

ANIMAL CONTROL OFFICER

Carolina Marini

Regular department personnel are supplemented by the Special Police Unit. During 1981 the Auxiliary Unit and Special Police Unit were merged to form one functional unit.

Appointees during the year were Joseph R. Devine from Claremont, N.H. as the new Chief, Michael Buteau, Mark Schofield and Elizabeth Michaud as patrolmen.

Resignations during the year were Lt./Det. John Bennett, Corporal Peter Delpapa, Ptlm. John Carroll and Michael Morrill.

Chief John F. Pelletier who was appointed as your Chief of Police in 1970 retired from the Law Enforcement field in 1981. John guided the Merrimack Police Department from its infancy to what it is today, one of the best police departments in the State of New Hampshire.

It has been said "some people strengthen the society just by being the kind of people they are," such a person is Chief John F. Pelletier.

YOUR POLICE OFFICER:

Our society asks a great deal of its police officers. We expect that they will not only enforce the law, but that they wear the hat of the curbside psychiatrist, the social worker, legal advisor, minister, and sometimes the doctor. Few, if any officials in our society are given the breadth of discretion and heavy responsibility that our police are asked to carry on matters affecting the daily lives of millions of Americans. Law Enforce-

ment Officers on the firing line have only minutes — or even seconds — to make decision on their conduct that perplex experience judges for weeks. The backbone of any police department is the Patrol Division, society's first line of defense.

PATROL DIVISION:

Allocation of personnel to assignments with this division is made with the aim of establishing optimum effectiveness within this unit, recognizing the needs, ability and work function to be performed. When one looks at the total service performed by your police department, it is very obvious that this division must perform well if our mission is to be successful.

During calendar year 1981 this division received a total of 7,812 requests for service which had to be investigated. Our records indicate that for five months of the above calendar year a request for service was received every 63 minutes of each 24 hour day.

The geographic area of the Town of Merrimack is broken down into 4 sector patrols which are covered 24 hours each day, by three, eight hour shifts. On the 7 a.m. to 3 p.m. shift during the above indicated five months a request for service was received every 58 minutes, on the 3 p.m. to 11 p.m. shift a request for service was received every 49 minutes and on the 11 p.m. to 7 a.m. shift a request was received every 83 minutes.

A profile of activity of each sector for the last seven months of calendar year 1981 indicate that sector #1 received 1,823 requests for service, section #2 received 868 requests for service, sector #3 received 974 requests for service and sector #4 received 1,273 requests for service. Requests for service by shift indicate that 7 a.m. to 3 p.m. shift received 1,705 requests for service, 3 p.m. to 11 p.m. received 1,990 requests for service and 11 p.m. to 7 a.m. received 1,243 requests for service.

The Merrimack Police Department in the year 1981 have had many issues and incidents that have required quick action on their part. Together, we have met the challenge, together we have serviced the people of our community.

**MISCELLANEOUS INCIDENTS INVESTIGATED BY THE PATROL
DIVISION DURING CALENDAR YEAR 1981:**

Ambulance assist	577
Fire Department assist	262
Animal complaints	766
Window service	5,811
Unsecured premises	783
Missing person found and returned	77

**OTHER INCIDENTS INVESTIGATED BY THE PATROL DIVISION
DURING CALENDAR YEAR 1981:**

Of particular importance to the citizens and police are crimes against the person and crimes against the property of another. These crimes are classified as Part 1 and Part 2 crimes under the uniform crime reporting procedures and are reported to the Federal and State Agencies as required by law.

The Administration of Justice consists of the identification, arrest, prosecution and rehabilitation of law violators and has as its objective the voluntary compliance with law as an alternative to punishment. Once a crime has been committed, it is the duty of your police department to initiate the criminal justice process by identifying and arresting the perpetrators, to obtain the necessary evidence and to cooperate in the prosecution of the case.

The certainty of swift and sure punishment serves as a deterrent to crime, the department must diligently strive to solve all crimes and bring the perpetrators to justice.

PART #1 CRIMES

Type	Reported in 1981	Cleared in 1981	Percent Cleared	Reported in 1980	Increase or Decrease
0100 Murder	0			0	
0200 Rape	5	5		4	
0300 Robbery	2	1	50%	3	
0400 Assault	10	9	90%	10	
0500 Burglary	103	19	18%	121	15% decrease
0600 Larceny	232	43	14%	251	8% decrease
0700 Auto Theft	19	4	21%	25	
0800 S/Assault	56	56	100%	39	
0900 Arson	6	3	50%	4	
Crime Index Total	434	141	32%	457	6% decrease

PART #2 CRIMES

Type	Reported in 1981	Cleared in 1981
1000 Forgery & Counterfeiting	14	6
1100 Fraud	44	16
1200 Embezzlement	0	0
1300 Possessing Stolen Property	5	5
1400 *Criminal Mischief	147	20
1500 Weapons - Carrying & Possessing	0	0
1600 Prostitution	0	0
1700 Sex Offenses	14	14
1800 Narcotic Offenses	49	49
1900 Gambling Offenses	0	0
2000 Offenses Against Family & Children	11	10
2100 *O.U.I.L. (Under the Influence)	115	115
2200 Liquor Law Violations	19	19
2300 Intoxication	23	23
2400 Disorderly Conduct	24	24
2600 Other Offenses	147	147
	496	428 or 86% of part 2 crimes

TOTAL ARRESTS FOR 1981 (excluding traffic) = 498

*Criminal mischief reported in 1981 = 147 vs. 1980 = 201 = 27% decrease

*O.U.I.L. reported in 1981 = 115 vs. 1980 = 92 = 20% increase

TRAFFIC ACTIVITY FOR CALENDAR YEAR 1981

The patrol division of the Merrimack Police Department has the responsibility for the investigation and prevention of accidents within the Town of Merrimack. During this reporting period an increase in accidents occurred over the corresponding period of 1980.

A profile of accidents reported and investigated show that this increase in 1981 vs. 1980 to be 12% or 524 in 1981 against 467 in 1980.

ACCIDENT SUMMARY

	1981	1980
Fatal accidents	0	3
Investigated accidents	413	377
Non-investigated accidents	111	87
Traffic summons issued	1,051	1,385
Traffic summons issued at accidents	55	104
O.U.I.L. Arrests	115	92
Warnings issued for violations	1,672	
D.E. Tags issued	821	

CAREER DEVELOPMENT FOR YOUR POLICE OFFICER:

Police Officers are regularly confronted by violent crimes and its victims. They witness the hardships and suffering that always accompany crime and disaster, and often see humanity at its worst. However, they must still perform their police duties in the midst of this emotional turmoil.

To provide our police officers with a greater understanding, the Merrimack Police Department has increased its training programs so that our officers continue in their efforts in career development.

Training courses and seminars participated in by members of the police department included:

Hazardous Materials and Waste Awareness Seminar

Conference on Youth Service and the Community's Responsibility

Crime and the Delinquent Youth.

Crime Prevention and Violence in America

Police Prosecutors School

Management Issues for the Police Executive

Legislative Update on Relevant Issues for Law Enforcement
New Hampshire Police Training Academy
Firearms training program
Stress Management for the Police Officer
Developing the Police Instructor
Radar Speed Measurement Course
In-service Training for Detectives at Nashua Police Department
In-service Training for Juvenile Officers at Nashua Police Department
Telephone Procedures for Investigative Purposes
In-service training for Special Police Officers for State certification.
Criminal Correspondence Course for Police Officers

We will continue to encourage all employees to further their education to the highest possible level to improve the service we give to the citizens of our community.

DETECTIVE DIVISION

The calendar year for 1981 saw many changes in the Detective Division of the Merrimack Police Department. Two investigators of the four member division left the department to seek other employment. They were replaced with two members of the Patrol Division.

Upon assuming their positions as investigators, these men took part in an in-service training program with the Nashua Police Department's Criminal Investigation Bureau.

Throughout the year the Detective Division investigated a myriad of Criminal reports received by the police department.

As a result of increased citizen involvement and participation, combined with the efforts of the police department, dramatic reductions were realized in many crimes against persons and property, however increases in other criminal acts kept investigators busier than ever. Increases were seen in areas such as forgeries, various sexual offenses and sexual assaults.

Although there was a decrease in the overall crime picture for Merrimack, the detectives conducted as many if not more criminal investigations of crimes reported but unsolved. The bulk of unsolved crimes were suspended after investigation due to the lack of investigative leads upon which to continue.

It is hoped that even more citizen involvement can result in even greater reductions in Merrimack's crime profile.

JUVENILE UNIT

The Juvenile Unit of the Merrimack Police Department consists of Sgt. Andrea Berg and Juv./Det. Richard Dumont.

Det. Richard Dumont was assigned to the Juvenile Unit after the resignation of Cpl. Peter Delpapa, in May of this past year. Det. Dumont's interest in the youth of Merrimack is evidenced by his years of involvement with the Merrimack Youth Association.

As shown in the following breakdown of offenses, the Juvenile Unit processed 514 juvenile cases during 1981, 123 of which resulted in court action. In addition to juvenile matters, the Unit also handles various criminal investigations and family crisis situations which are not shown in these statistics.

As juvenile crime increases, the need for more services within our Community becomes more evident. The development of a community based court diversion program would not only cut down on the number of juveniles being brought before the district court, but would better serve the needs of the "first-time" offender. This program and the development of a chain of crisis homes, will be explored over the next year.

**1981
JUVENILE OFFENSES**

	Juveniles Detained	Petitions Filed
Alcoholic Beverage Violations	25	
Arson	2	
Assault	10	4
Attempted Felonious Sexual Assault	1	1
B.B. Gun Violations	4	
Burglary	14	11
Child Abuse & Neglect	8	1
Concealment of Merchandise	7	1
Criminal Mischief	54	5
Criminal Threatening	5	5
Criminal Trespass	21	6
Disobeying a Police Officer	1	1
Disorderly Conduct	44	6
Drug Offenses	45	23
Escapee Recovered	4	
Fraud	24	7
Forgery	4	3
Harassment	4	
License Necessary	1	1
Miscellaneous	30	
Missing Persons/Runaways/ATL	65	
Runaways Recovered (from other jurisdiction)	8	
OHRV Violations	3	
Protective Custody	3	
Receiving Stolen Property	2	1
Reckless Conduct	6	1
Reckless Operation	1	1
Resisting Detention	2	2
Sexual Assault	1	1
Sudden Death	1	
Tampering with a witness	1	1
Theft	52	31
Truancy	42	
Unauthorized Use of a Propelled Vehicle	2	9
Uncontrollable Child	17	1
TOTAL	514	123

SUMMARY OF RECEIPTS AND DISBURSEMENTS

RSA 502-A:9-2

MERRIMACK DISTRICT COURT FOR THE YEAR ENDED JUNE 30, 1981

Balance on Hand July 1, 1980 as restated (Note 3)		26,897
<u>Receipts During Period</u>		
Fines/Forfeitures	135,758	
Penalty Assessments	15,390	
Fees	3,846	
Restitution	7,878	
Bail	23,007	
Partial Payments (Fines)	48,095	
Other	5,932	
		<u>239,906</u>
Total Receipts		239,906
Total Receipts Available		266,803
<u>Expenditures During Period</u>		
Division of Motor Vehicles	87,502	
Treasurer Penalty Assessment	15,915	
Fish and Game	40	
Town/City	59,352	
Witness Fees	24,730	
Bail, Restitution Civil	27,801	
Operating expenses:		
Postage/Supplies	8,826	
Telephone	3,050	
Other	4,628	
		<u>231,844</u>
Total Expenditures		231,844
Ending Balance June 30, 1981		<u><u>34,959</u></u>

Respectfully,

Nancy P. Mackenzie
Clerk

REPORT OF THE COMMUNICATIONS CENTER

To the Honorable Board of Selectmen, the Town Manager, and the citizens of Merrimack, I herewith submit my report for the Communications Center for the calendar year 1981.

Supervisor
Daniel C. Ring

Dispatchers

Agnes Warrington

Diann Corbett
Greg McDowell

Substitute Dispatchers

Patricia Miller
Gerald Felski

Kevin Irwin
Cynthia Currie

Emergency Dial 424-2222
Business Dial 424-3774

Telephone Calls Received 1981	48,273
Telephone Calls Placed 1981	9,992
Radio Calls	254,620
Incident Reports	7,812
Incoming House Checks	1,309

On 15 October 1981, the Merrimack Communications Center moved into a new location in the Town Hall Complex.

New radio equipment was purchased as the old equipment was approximately 10 years old and had been struck by lightning in 1972 and had been a constant source of problems since that time.

This unit is the nerve center of the Town of Merrimack, handling hundreds of calls a day from extreme emergencies to calls inquiring as to what time the dump is open.

As can be seen it is very important to have good equipment as many times human life depends on it functioning properly.

It also must be pointed out that the dispatcher has a very nerve racking position especially when several serious incidents occur at once with phones ringing and radio calls coming in all at one time.

In conclusion your Communications Center personnel want to thank everyone for their cooperation, and to the Board of Selectmen and our Town Manager, for your understanding and consideration.

Respectfully submitted,
Daniel C. Ring
Communications Supervisor

MERRIMACK AMBULANCE RESCUE SERVICE

Honorable Board of Selectmen and citizens of the Town of Merrimack, I herewith submit my report for the year of 1981.

Organization

Director	Norman V. Carr
Ambulance Officer	Arlene M. Batchelder
Assistant Ambulance Officer	Kenneth French
Training Officer	Louise B. Wilkins
Secretary/Public Information Officer	Sandra Ostman

In 1981, your Ambulance Service experienced a continued high number of requests for service. An average of 53.6 calls were realized each month and 70% of the covered hours were by non-paid volunteers. Back-up and support by Fire Department Rescue personnel, while maintaining the First Responder concept, was also initiated during this reporting period for some specific categories of emergency.

The advent of advanced training modules and the donation of increased personal time by Ambulance Volunteers has added a significant increase in our ability to provide advanced life support to Merrimack's citizens. A 1981 Ford Modular response vehicle was placed in service in October advancing our goals toward two certified ACLS Ambulances. As in the past, support from local industry and the community at large, solicited by the Ambulance Auxiliary, has substantially reduced the taxpayer's burden for equipment, supplies and training materials. All of us are indebted to the auxiliary for its dedicated financial and moral support.

1981 also saw the implementation of Merrimack's Administrative Code under which the Ambulance Service is a division of the Fire Department for administrative purposes only. No operational changes have been implemented. This change does, however, augment our "team effort" approach to providing care for all in need who live in, pass through, or visit Merrimack. We sincerely appreciate the support of all the other members of the emergency care team: Police, Communications, Fire Department, and Civil Defense.

As Director, I wish to publicly acknowledge the unselfish contributions of each MARS member, past and present.

ACTIVITY REPORT - 1981

<u>Medical Facility</u>	<u>Illness</u>	<u>Injury</u>	<u>Transport (*) to/from Hosp.</u>	<u>Total</u>
St. Joseph Hosp.	84	95	80	259
Memorial Hosp.	43	39	9	91
Elliot Hosp.	6	6	5	17
CMC Hosp.	9	11	2	22
Merr. Med. Park	50	104	2	156
Manch. V.A.	5	0	0	5
Milford Med. Cnt.	0	0	2	2
Matthew Thornton	0	0	1	1
St. Jos., Lowell	1	0	0	1
	198	255	101	554

Of the total calls initiated (644), 554 involved patient transportation and 90 were stand-bys.

(*)Of the total transports to/from hospitals (101), 95 were emergencies from the Merrimack Medical Park.

Active Members - 1981

PERMANENT

F. Dupuis, EMT-P

D. Bertrand, EMT-P

VOLUNTEER

M. Atkins, EMT-A

E. Badger, EMT-2

A. Batchelder, EMT-2

L. Bellemore, Obs.

S. Bourbeau, AFA

P. Camire, AFA

N. Carr, PA, EMT-2

J. Cox, AFA

K. French, EMT-1

B. Hall, EMT-A

W. Hicks, EMT-1

E. Kelly, EMT-2

T. Ladd, AFA

D. Lefebvre, Obs.

V. LeMier, Obs.

B. Luhrs, EMT-2

J. Meehan, EMT-1

F. Moriarty, EMT-1

H. Morse, EMT-A

S. Ostman, EMT-1

E. Prentice, EMT-A

J. Roberts, EMT-2

C. Rogers, EMT-1

K. Rose, EMT-A

C. Smith, EMT-1

R. Todd, EMT-A

M. Westcott, LPN, EMT-1

R. Westcott, EMT-2

L. Wilkins, RN, EMT-2

Rev. Richard, Chaplain

(EMT-Emergency Medical Technician, A-Ambulance, 1-EOA Certified, 2-EOA & MAST Certified, LPN-Licensed Practical Nurse, PA-Physician Assistant, RN-Registered Nurse, Obs.-Observer in Training, AFA-Advanced First Aid, EMT-P-Emergency Medical Tech.-Paramedic.)

Respectfully submitted,

Norman V. Carr, PA, EMT-2
Ambulance Director

MERRIMACK FIRE DEPARTMENT

To The Honorable Board of Selectmen and the Citizens of the Town of Merrimack

I herewith submit my report for the Fire Department covering the period from January 1, 1981 to December 31, 1981.

As always, protection of life and property is still the theme of your Fire Department. This year has seen the arrival of two new pieces of equipment – a 1,000 gallon per minute pumper built by Continental Fire Apparatus in Hopkinton, Massachusetts, and a 100 foot aerial ladder truck built by Thibault Trucks, Inc. in Pierreville, Quebec, Canada. Both of these units are in service and are performing very well.

Our ongoing training program under the able leadership of Training Officer Captain Howard A. Young had addressed emergency medical calls, rescue courses, hazardous materials as well as basic firefighting courses. Prefire planning of all commercial and industrial buildings is also an ongoing program. Great strides towards numbering all of the streets in the Town of Merrimack has been accomplished this year and I would ask this question of all citizens, “Is your number up?” Knowing your correct house number is of the utmost importance in times of an emergency.

Fire prevention continues to increase its activities under the leadership of Deputy Chief Joseph Comer and with the cooperation of the school officials the department has put on many mini courses in fire prevention at the middle school as well as individual fire related classes at all levels of the school system. These classes in the school system have been very effective and I believe that the youth of Merrimack are some of the most knowledgeable with regard to fire safety in the State because of these classes. In addition to fire safety programs in the schools, code enforcement is an important segment of the fire prevention program and by working closely with the building department on plan reviews and inspections have reduced fire losses and kept injuries to a minimum.

This year your Fire Department has completed a master plan to meet the anticipated growth over the next decade. We hope that with this plan we will be able to maintain the present level of protection you have enjoyed for the past ten years.

In conclusion, I wish to thank all the men of the Department for their dedication to duty, the Ladies Auxiliary, the Firefighters Association and the Merrimack Muster Team. These organizations have been very helpful throughout the year, in many cases raising money and purchasing items

not budgeted such as an air bag rescue system which was recently purchased by the Firefighters Association. I also wish to thank the Ambulance Rescue Service which has recently been made a division of the Fire Department, the Police Department, the Building Department and the Board of Public Works for their extremely fine cooperation throughout the year.

Respectfully submitted,

Charles Q. Hall
Fire Chief

FIRE ACTIVITY REPORT 1981

Type of Incident	No. of Runs
Structure	28
Vehicle	45
Box Alarms	119
False Alarms	0
Needless Calls	5
Chimney Fires	69
Wood Stoves	6
Furnace	11
Appliances	28
Electrical Problems	13
Flammable Liquid Fires	2
Gas Leaks	10
Odor of Gas	6
Trees on Wires	28
Wires Down	7
Accidents	78
Rescue	2
Medical Assist	158
Dumpster	2
Rubbish	4
Smoke Investigation	80
Brush Fires	53
Grass Fires	3
Bomb Threats	1
Service Calls	51
Chemical Problems	1
Mutual Aid	18
Miscellaneous	24
Totals	871
Inspections	349
Fire Investigations	19
Burning Permits	819
Radio Log	9,517
Business Telephone Calls	10,124
Emergency Telephone Calls	1,188
Man Hours Drilling	4,500

**FIRE DEPARTMENT
EMERGENCY NUMBERS**

424-4447
424-5571

**FIRE DEPARTMENT
BUSINESS NUMBERS**

424-3690
424-4704

**PRESENT MEMBERS OF YOUR FIRE DEPARTMENT
PERMANENT**

Chief C. Hall	D. Leclaire, Maintenance
Deputy Chief J. Comer	R. Letellier
Captain H. Young	R. Miller
Lt. J. Hall	N. Pepin
Lt. D. Smith	W. Perkins
Lt. R. Soucy	P. Reichenbach
D. Belanger	K. Russian
J. Belanger	G. Simpson
W. Cashin	R. Todd
J. Degnan	D. Mooney, Secretary

CALL FIREFIGHTERS

2nd Dep. Chief J.F. Hall	W. McShea
3rd Dep. Chief G. Kneeland	C. Nelson
Lt. M. Carrier	T. Rice
Lt. J. Greenfield	T. Rocca
Lt. J. Hall, Clerk	P. Rogers
Lt. J. Higgins	R. Schaumann
J. Annis	M. Schofield
J. Boyer	J. Shamon
S. Brimlow	W. Singley
J. Calegero	B. Spence
L. Carle	D. Spence
R. Chicoine	F. Twardosky
C. Field	S. Weeks
R. Follansbee	C. Worster, Warden
J. Fries	E. Worster
R. Greenfield	L. Worster
P. Hall	R. Wright
R. Hansen	R. Zinsmeister
	Father Richard, Chaplain
	Reverend Wheeler, Chaplain

DIVE TEAM

R. Luker	G. Simpson
R. Miller	P. LaFrance

NEW HONORARY MEMBERS

D. Dewitz	D. Dwyer	E. Raymond
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MERRIMACK VALLEY HOME HEALTH CARE ASSOCIATION, INC.

1981 ANNUAL REPORT

Your town's allocation to our agency has taken on increased significance due to the very tenuous and unfavorable atmosphere created by budget cuts. Human Service programs, especially the health care component, have been targeted for drastic cuts and we are feeling the impact of these.

We at MVHHCA are at another disadvantage — we don't know where we stand because so many programs are in the "iffy" stage. Congress has not passed the appropriations for some funding and the N.H. Legislature is still dealing with fiscal problems. We are told in one program to write a budget for three levels of funding, in another that the cuts will be between 17 and 35%, another has capped the number of visits and the dollar amount they will pay regardless of the need, another is on a witchhunt for fraud and abuse due to several experiences with "for profit" agencies and another wishes to send less money to Hillsborough County, though we have more elderly, in order to send more to the north country. We are playing a game for which the rules are yet to be written.

No matter what the governing bodies of our country and state do, the sick, handicapped and elderly will continue to need care and services. We remain firmly committed to home care and clinic services which we feel delivers quality at a price that is more realistic than the alternatives for many.

In 1981 we provided Merrimack residents with 2,233 nursing visits, 600 supervisory nursing visits, 3,319 homemaker/home health aide visits, 454 physical therapy visits, 166 social service visits, and 443 telephone consultations. We are very proud of our dedicated staff who give care under all types of conditions. Clinic activities included 12 immunization sessions, 12 hypertension screenings for Seniors and 217 children receiving well child care through our Well Child Program.

Merrimack residents who served on our Board of Directors in 1981 were Mrs. Leroy Cramer, Mrs. Frank Flanders, Mrs. George Foret, Mrs. Floyd Heath, Mrs. Edwin Marcinkowski and Mr. Lawrence White.

(Mrs.) Dorothy Marcek
Executive Director

REPORT OF THE MERRIMACK PUBLIC LIBRARY

January 1, 1981 - December 31, 1981

Library service to the community continued to grow and develop during 1981. The primary measurable indicator of library use, library material circulation, increased by almost 5% from the previous year. The value of the materials that the community borrowed from the library exceeded 1.39 million dollars.

One important way in which the library is able to keep pace with demand is through the support it receives from the various segments of the community.

This year the library has been able to take advantage of an automated acquisition system offered by the library's major book supplier using a computer terminal donated to the library by Digital Equipment Corporation. Now books may be ordered and received more rapidly and more efficiently. The system also allows us to keep better control over book expenditures. With book costs continuing to out pace inflation this has become an important feature.

To earn his Eagle Scout award, Greg Kreider developed a project that enabled him to acquire a much needed bicycle rack for the library. Greg's fund raising was so successful that he was also able to donate money to the library for the purchase of books on wilderness survival.

Donations from individuals, organizations, and businesses during the year helped the library purchase a great many books which we would not otherwise have been able to purchase because of budget limitations and priorities. Many large print books, for example, were added to the library's collection through a gift from Merchants Savings Bank.

To all of those individuals, organizations, and businesses, thank you. Continued community support such as the library received this year will only help make the library a better and more responsive community service.

During 1981 the library continued to develop cooperative relations with other libraries in the State. Sharing area resources is but another way in which the library copes with growing service demands.

The Merrimack Library has been a member of the Hillstown Library Cooperative for many years. Membership in this group of twelve area libraries enables us to borrow books, magazines, and many other library

materials for our users. Membership in the cooperative also gives us better discounts in book purchasing and better service with the company which rebinds our worn out and damaged books.

The library's more recent participation in the N.H. Urban Library Consortium has also been very advantageous for Merrimack. One important benefit of this organization is the ability to borrow fiction titles from the member libraries. Requests for older fiction which we do not have, but local patrons would like to read, move from larger library to larger library until the book is found. This access to these larger collections has greatly improved our ability to locate fiction titles.

As a member of the Urban Library Consortium, we have been able to acquire video recording and playback equipment. A consortium grant request was funded during 1981 by the Library Services and Construction Act, Title III. The funding of this grant allowed five libraries, including Merrimack, to purchase the equipment. This video capability will, among other things, allow the library to enhance its programming efforts.

Several projects in the library were accomplished by two workers funded by Green Thumb, a senior citizen employment program. Mae Anderson and Ruth LeDoux worked on filing a tremendous back log of cards into the Hillstown Union List (a card file which lists book titles and denotes who in the Coop owns the book), reorganizing the record collection, processing paperbacks, and getting books which had formerly been in storage back into the collection.

The library also received additional help from Scouts, the Friends of the Library, and individual volunteers. The library is currently being helped by three very capable and dedicated regular volunteers. Edith Bullard, Irene Rubin, and Mark Sabalauskas, are helping with book processing, record cataloging, shelf reading, and many other tasks.

The Friends of the Library have continued to put most of their efforts into improving the library grounds. Aided by memorial donations and funds raised from book and bake sales, Friends' Chairman Louise Klumpp and the many Friends and their spouses made great headway during 1981 toward completion of the landscaping project.

The Trustees and staff of the library were saddened this year by the deaths of two "friends" of the library.

Franklin L. Haseltine, who had been honored by the Selectmen, Trustees and the Community at the 1981 Town Meeting for his 54 years of service as library Trustee, died August 31. Franklin had been a strong

supporter of the library and always showed concern for the staff. His presence in the community and in the library will be greatly missed. Through memorial donations, the *Oxford Dictionary of the English Language* is being added to the library's reference collection in his memory.

We were also saddened by the death of Gus Klumpp, husband of Friends' Chairman Louise Klumpp. Gus was a regular library user and a regular at the Friends of the Library annual book sale. Through contributions from his family and friends, the new edition of the *McGraw-Hill Encyclopedia of Science and Technology* is being added to the library's reference collection.

STAFF AND SERVICES OF THE LIBRARY

Kendall Wiggin	Director
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TECHNICAL SERVICES

Joyce Brown	Head of Technical Services
Virginia Cerie	Library Aide

During 1981 this department ordered, cataloged, and processed a record number of library materials, including 3,341 books. This department is responsible for ordering, cataloging and processing for circulation or reference use all books, magazines, and other library materials that are added to the library's collection. The maintenance of the card catalog and the shelf list, and the maintaining of all magazine subscription information and magazine holdings records are also the responsibility of this department.

CIRCULATION DEPARTMENT

Mary Ellen Hobbs	Library Aide
Jane Loughlin	Library Aide
Patricia MacDonald	Library Aide
Dolores Manning	Library Aide
Greg Kreider	Page
Laura Comer	Page

This department, which is responsible for all loans and returns of library materials, overdues, reserves, reshelving, shelf reading, and patron registration, handled a record 113,825 transactions.

Overdue books remain a major problem with close to one thousand items being overdue and unavailable to the public at any one time. The

library has begun using Small Claims Court to retrieve unreturned books. Library cards are also checked at the time of use against delinquent borrowers lists. Patron disregard for the rules of the library and the law costs you the taxpayer in extra staff time to do overdues, inter-library loan, etc.

CHILDREN'S DEPARTMENT

Cheryl Bolton
Pauline Cote
Brenda Grady

Head of Children's Services
Library Aide
Library Aide

As the name implies, this department is responsible for a wide variety of services to the children in the community up through grade six. The talented children's department staff provided over 478 various programs during 1981 including story times, school visits, craft programs, and more. Vacation film programs, puppet shows, and summer reading programs were also offered.

REFERENCE SERVICES

Thomas Ladd

Reference Librarian

Tom, who joined the library staff in the Fall of 1980 after receiving his Masters in Library Science from Rutgers, is responsible for a wide range of library services in addition to the thousands of reference questions he handles each year. Sharing library resources is an important way to meet user needs. Over 500 books were borrowed from other libraries for our patrons to use. In addition to interlibrary loan, the reference librarian is also responsible for maintaining and developing the reference collection and the pamphlet file, providing telephone reference service and instruction in the use of the library.

JANITORIAL SERVICES

Joseph Farrow

Custodian

The job of cleaning and maintaining the library has been compounded by continued acts of vandalism in the library. Vandalism costs you the taxpayer hundreds of dollars during the year and has caused the library to take such steps as locking the bathrooms and requiring people to sign for the key. Only with your help and influence on your children will this vandalism come to an end.

CIRCULATION STATISTICS

Adult Fiction loaned	37,763
Adult Non-Fiction loaned	26,176
Magazines loaned	9,521
Recordings loaned	783
Children's Fiction loaned	30,841
Children's Non-Fiction loaned	8,032
Films (8 mm)	23
Films (16 mm)	31
Filmstrips	86
Art Prints loaned	259
Pamphlets loaned	226
Misc.	<u>84</u>
TOTAL LIBRARY MATERIALS LOANED	113,825
Circulation for calendar 1980	108,775
Percent increase in circulation over 1980	4.6%
Library cards issued during 1981	1,649

LIBRARY RESOURCES

Number of volumes 1/1/81	28,667
Number of volumes added thru gift or purchase:	
Adult fiction	1,029
Adult non-fiction	1,698
Children's fiction	369
Children's non-fiction	<u>245</u>
Total volumes added	<u>3,341</u>
TOTAL VOLUMES AS OF 12/31/81	32,008
Number of books borrowed on I.L.L.	521
Number of recordings owned	692
Number of 16 mm films, filmstrips, & 8 mm films	106
Number of slides owned	386
Number of magazines received	254
Number of Art Prints	67
Number of Microfiche	9,117

As the library approaches its 90th year of service to the community, I look forward to the challenge of meeting the growing educational, informational, and recreational reading needs of the community. My thanks to the many individuals, organizations, and businesses who supported the library during 1981 and my thanks to the Board of Trustees and my dedicated staff for their continued support.

Respectfully Submitted,

Kendall Wiggin,
Director

ANNUAL REPORT

MERRIMACK CONSERVATION COMMISSION

1981

The Conservation Commission is comprised of 7 members, meeting the second and fourth Tuesdays of every month except for July and August when our meetings are flexible to accommodate vacation times.

It is the responsibility of the Commission to:

Oversee certain tracts of land that have been given to the Town to be managed by the Conservation Commission for the purpose of maintaining undeveloped open-space areas. The Commission will keep these areas in their natural state to insure the protection of any wetlands and wildlife indigenous to those areas. These areas are open to the public for their enjoyment in low-intensity recreation such as: hiking, photography of scenic views and wildlife, cold picnic lunches, snowshoeing, and cross-country skiing in the winter. There are four open-space areas under our management:

1. FOTSCA Falls of the Souhegan Conservation Area (formerly called Town Park), 80 acres with an entrance at the junction of Currier Road and Hemlock Street. The Souhegan River forms an easterly boundary and there is a fantastic view of Wildcat Falls — a glacial deposit, apparently, of huge boulders with the river cascading over the boulders forming a pool and creating picturesque falls. There are no facilities for open fires and they are prohibited. However, cold lunches may be enjoyed while viewing these scenic areas. Do carry out whatever you carry in as there is no provision for maintenance of these grounds at present. Do keep it clean and picked up for the next visitors to enjoy.
2. There are approximately 26 acres near Riverside Drive in the Riverview Park development on Amherst Road. This acreage is also bordered by the Souhegan River and is a flood plain.
3. There are several lots in the Woodward Estates development on Woodward Avenue. Baboosic Brook runs adjacent to these lots and there is some good trout fishing that may be enjoyed there.

4. Recently, approximately 20 acres at the foot of Mitchell Street came under our protection. There is a huge pool of water where nesting cranes have been sighted. The neighborhood abutting this area and the Conservation Commission will be conducting a re-planting program of wildlife feeding shrubs and trees in the spring of 1982 to again attract small animals and birds.

In addition to the above responsibilities the Conservation Commission conducts water testing annually in the spring. This year a graph was made up for the present decade in order that any increases or decreases in coliform counts in the 30 plus water areas tested will be immediately observed. Our water testing program is headed up by Bob Bjornson and assisted by Bill Trudel.

One of the most important responsibilities is the protection of our wetlands. The wetlands are more than just a soggy piece of land. Wetlands contribute greatly to the maintenance of environmental quality by performing a variety of functions. Among these contributions are their role in flood control, water purification, groundwater recharge and discharge, wildlife habitat, recreation and education. During 1981 there were 10 applications for the dredging and filling of wetlands in Merrimack. There was an on-site investigation and thorough study of all but one of these applications.

The Commission also supports the Society for the Protection of New Hampshire Forests. The society maintains a Youth Conservation Camp at Interlocken in Windsor, N.H. for one week each summer. In 1981 your Commission sponsored 3 students from Merrimack High School to attend; Marilyn Disco, Bob Reidy and Brian Raiche.

At Town Meeting in May the citizens granted the Commission authority to establish a Conservation Fund. Henry Kiestlinger — a former treasurer for the Commission - presented us with a check for \$19.00, and Walter Johnson donated a check for \$25.00 with which to start the Fund. Both donations were gratefully recognized by letter and here in this report.

A tree inventory was conducted at FOTSCA by the County and the State. We hope to start a silviculture program there (pruning out scrub trees and thinning of timber) and any monies realized from this tree cutting will be added to the fund.

Gordon Stockman and Dolly Hummel participated in the Park and Recreation Committee "Awareness Day." The program was designed to inform the people of Merrimack of the recreational, scenic, organizational and study programs (historical, etc.) available through town and civic associations.

We attended as many workshops as time and money would allow:

Wetlands Definition #1 — Hudson, N.H. — Bill Trudel

Wetlands Definition #2 — Amherst, N.H. (2 days) — Dolly Hummel, Bill Trudel

Hazardous Waste Workshop — Plymouth State College — Bill Trudel, Mary Lund

Wetlands Inventory Workshop — conducted by U.S. Fish and Wildlife Department — Hollis, N.H. — Dolly Hummel, Mary Lund

Shade Trees — Derryfield Country Club, re: gypsy moth damage — Bill Trudel

Gypsy Moth Seminar — sponsored by Sen. Gordon Humphrey — Concord — Dolly Hummel

Hazardous Waste Workshop — Franklin Institute on Environmental Law — Walter Quist, Ted Parmenter

The Conservation Commission updated and corrected the wetlands inventory maps given to us by U.S. Fish and Wildlife Department.

On May 30th an unusually large fish kill(carp) was discovered at Horseshoe Pond. State authorities were immediately contacted and local and state authorities conducted a thorough investigation. It was determined that the unusually prolonged warm weather at that time of year was the cause of the phenomenal fish kill. Bill Trudel had conducted an exhaustive search of all inland waterways feeding into the pond. Bob Bjornson investigated the possibility of the Merrimack River flowing into the pond. Dead carp had been found along the river from Manchester, N.H. to Lowell, MA. The river could only flow into the pond at extremely

high water levels.

It has been a very busy year for the Commission.

We now share an office with the Parks and Recreation Committee in the Old Town Hall. This year the Commission purchased a desk and two metal cabinets for storage of equipment and maps. A four-drawer file will be purchased soon. We acquired an old hand-me-down typewriter that needs repair. If there is anyone reading this report that can repair electric typewriters and would like to volunteer we would be most appreciative.

Thanks to Alan Penrod, Joe Wallace, Jean Lavallee, and Gordon Stockman for the time and effort contributed to the Conservation Commission.

At present, we have one opening and if you have time to contribute and an interest in our goals, please submit your resume to the Board of Selectmen and send the Commission a copy. The Conservation Commission is allowed to accept gifts of land, per approval of the Board of Selectmen, and money. Land gifts will be managed solely by the Conservation Commission and any gifts of money will be added to our Conservation Fund. Both will be investments in Merrimack's future.

Thanks to our present commission for all their volunteer time and effort: Bob Bjornson, Ted Parmenter, Walter Quist, Bill Trudel, Lisbeth Wallace.

Elizabeth A. Hummel, Chairman

ANNUAL REPORT OF THE PLANNING BOARD - 1981

During the 1981 calendar year the Merrimack Planning Board held 36 regular meetings for site plan and subdivision review, 12 meetings for master planning, plus numerous meetings of an advisory nature with developers, Selectmen, Town, and State officials.

Forty-one non-residential (industrial/commercial) site plans, fifteen subdivision plans, twenty-one non-conforming sign plans, several lot line revisions and road bond applications were reviewed. Major industrial expansions for Sanders Associates and Kollsman Instrument were given final approval. A 16 lot industrial park (D. W. Executive Park) and a 170 residential unit Planned Unit Development (East Ridge) were approved.

At the 1981 Annual Town Meeting the Planning Board presented four Zoning Ordinance changes to the voters for approval. The voters approved three of these changes which (1) Allow reconstruction of structures damaged by fire, explosion, flood, etc. (2) Changed the allowable living area requirements in town house type dwelling units, and (3) defined and delineated permitted uses in Commercial and Industrial Zones. The fourth change, which was defeated, would have excluded two family residences from residential district A-3.

The Master Traffic Study prepared by Wilbur Smith Associates was completed during the year and adopted by the Planning Board as part of the Town Master Plan on October 20, 1982. This study highlights some of the traffic problems created by recent commercial expansion in the town. It provides the Planning Board and elected town officials a document that marks the importance of each element in our traffic system and assists in establishing project priorities for improvement.

In February, 1981, the Planning Board selected The Thoresen Group of Portsmouth, N.H. to prepare a Comprehensive Master Plan for the Town of Merrimack. A Master Planning Committee comprised of thirty Merrimack citizens plus the entire Planning Board have met monthly with The Thoresen Group working on the Master Plan. All New Hampshire towns are required by state legislation to have comprehensive Master Plans adopted by local Planning Boards. At year end the work of this Planning Committee is nearing completion and submittal of a Master Plan to the Planning Board is expected early in 1982.

In April 1981 Mr. Michael Donah replaced Mr. Douglas Riley as a member of the Planning Board. Selectmen Robert Brundige was re-appointed as Selectmen's representative to the Planning Board.

In November, 1981 the Planning Board held its first public hearing to take citizen suggestions for changes to the town's Zoning Ordinance affecting mobile homes. Changes to the ordinance are required by New Hampshire R.S.A. 31:119 passed in 1981. Proposed zoning changes will be presented to the voters at the 1982 Town Meeting.

The Planning Board wishes to acknowledge the outstanding service rendered during the year by Mrs. Jean Weston, the Planning Board's office secretary and Mr. Robert Carver, Code Enforcement Officer for the Town of Merrimack.

Members of the Planning Board and their terms of office expiration dates are as follows:

Nelson R. Disco, Chairman	April, 1984
Arthur L. Gagnon, Secretary	April, 1984
Peter J. Flood	April, 1982
Charles M. Nute, Jr.	April, 1983
Dr. Ralph S. Guercio	April, 1985
Michael C. Donah	April, 1986
Robert W. Brundige	May, 1982

NASHUA REGIONAL PLANNING COMMISSION 1981 ANNUAL REPORT

1981 has been a year of change and transition for the Commission, with great progress being made in the expansion of assistance and services available to member municipalities.

Through the guidance and leadership of Merrimack's Commissioners, Ernest Jette and Alfred Hinckley, and Alternates Jeán Weston, Harlow Campbell and Richard Stower, the Commission was able to provide a variety of planning services to the Town. This year our staff worked closely with the Parks and Recreation Committee in developing a Master Plan for public recreation, and in preparing a site plan for the development of a Merrimack Veterans Memorial Park on the current Fisher property site. The Commission also provided assistance to the Planning Board as its members worked on the Town's Master Plan, prepared amendments to the zoning ordinance, and reviewed the impacts of major development proposals. The Town also took an active role in working with the Commission to initiate cooperative purchasing among the municipalities in the Region.

Merrimack's participation in the Commission's activities over the past year has also enabled us the opportunity to address several planning issues at a regional level.

Water quality continued to be a major concern throughout the Region. The Commission targeted its attention on, and was successful in initiating, a three-year cooperative study of regional groundwater supplies working with the U.S. Geological Survey, member municipalities, and a variety of public and private interest groups. The study will locate and map the Region's underground water supplies and will plot strategies on how these resources may be preserved and protected for future generations. Other activities concerning the Region's water supply include the preparation of two handbooks on groundwater contamination and protection (summarizing Municipal Resource Seminar proceedings), and a report summarizing the current laws regulating the usage of New Hampshire's waters, which were published over the past year.

This year the Commission also began the preparation of an update to the Regional Plan which will reflect upon the impacts of the area's rapid growth over the past years, project what growth may be anticipated in the future, and recommend strategies which may be employed to avoid negative impacts which might result from future growth. This policy

document will help guide the Commission's future activities in providing greater information and assistance to local officials faced with making critical planning and land use decisions in their communities.

In other areas, the Commission compiled an inventory of local zoning practices and ordinances; reported on the new Solid Waste Law and sponsored a Municipal Resource Seminar on that topic; conducted a seminar on Historic Preservation; prepared a purchasing manual for local purchasing authorities and initiated the preparation of the first cooperative purchasing venture in the Region; co-sponsored a Tax Assessor's Training Institute for local assessing officials, the 1981 Law Lecture Series for municipal officials, and a series of courses at Rivier College for local government officials.

Transportation planning continued to comprise a substantial portion of the Commission's activities. With the cooperation of the NH Department of Public Works and Highways, the Commission is now able to provide technical assistance under its Highway Program to all twelve of the member communities. The assistance, previously limited to the five communities in the highway study area, is now available upon request by local officials.

The Commission continued to process the annual State Highway Department traffic volume counts and make them readily available for direct use by the general public. In addition, where no state counts were taken, the Commission obtained special counts, upon request, for member communities. The Commission also conducted a 1981 travel time study to monitor the performance of the area's highway network, and also performed a vehicle occupancy study to assess how efficiently the area's vehicles and roadways were being used.

The NRPC also continued its active participation in assisting the consultants responsible for preparing reports on the proposed turnpike improvements, and the Hudson Circumferential Highway. The Commission plays an important role in providing information and assistance, as well as advocating early and continuous involvement of local officials to ensure meaningful results and to avoid final presentations of undesirable surprises.

The Nashua Area Mass Transit Study was also completed in 1981 by the NRPC and will be formally presented to the City early in 1982. The Study concluded that public transit service is feasible in Nashua and a seven route system was recommended for immediate implementation. Even though the cost to the City is less than anticipated when the Study began, recent reductions in the availability of public funds will require a

close examination of the City's capability to support its share of the local costs.

The Commission has also made substantial progress in expanding the variety of professional planning services available to member municipalities. In addition to the current on-going local assistance — the *Soundings* newsletter, *Dispatch* memos, master plan contracts, and local planning assistance projects — the Commission is initiating two new local service options. The first option makes the Commission's professional planning staff available to assist local planning boards in reviewing major development proposals, upon request. The second new service option makes our staff's services available under contract on a regular basis throughout the year. The Towns then may use the "circuit-rider" as professional staff for planning, administration, or other purposes, without having to bear the full burden of the professional's annual salary. Both of these new services are available at a substantially reduced cost due to the continued support of NRPC's member municipalities.

All in all, it's been a busy year for the Commission. We're looking forward to the coming year for continuing our cooperative efforts in providing a full-range of professional planning services in response to the needs of our member municipalities.

ASSESSING DEPARTMENT

The annual report period January 1, 1981 to December 31, 1981, for the Assessing Department, has witnessed some major beneficial changes.

The department has hired a full-time Assessor to keep abreast of the new and changing property base.

The December 1st tax billing was processed on the new computer system; this allowed the property owners to receive their bills in a timely fashion.

In 1981 we had experienced growth in the commercial, industrial expansion, and residential (individual and condominium type) sections of the tax base.

Merrimack property owners will be pleased to know that the annual "Inventory Form" requirement has been abolished. There will be *no* 1982 Inventory Form sent out this year in the Town of Merrimack. This decision was made by the Board of Selectmen.

I look forward to participating in Merrimack's future growth and working with the professional office staff of Anne L. Whitney, Jean H. Geiger, and Joyce A. Bishop.

Respectfully submitted,

Dominic S. D'Antoni
Assessor

ZONING BOARD OF ADJUSTMENT

1981 ANNUAL REPORT

The Board met in public twelve times during the past year to hear forty-six requests for variances, special exceptions or appeals of administrative decisions. Twenty-nine requests were granted, ten were denied and seven cases were withdrawn after discussion. Many of the requests were granted with stipulations imposed to prevent any adverse effects on the neighbors or the community.

The Board this year has one new member, Antone Holevas to replace David Jordan who resigned when elected to the Board of Selectmen. Other present members of the Board are Alfred A. Hinckley, Chairman, George C. Bruno, Vice Chairman, Arthur A. Carlson, and Roland E. Farland.

Several new alternates were appointed to give us our authorized number of members and alternates (5 of each). The new alternates are: Bruce Nightingale, C. R. Porembski, David Paddock, and Charles Roberts. Martin Kelley remains as an alternate.

The Board recognizes the experience on the board of Roland Farland appointed in 1962, Martin Kelley appointed in 1968 and Arthur Carlson appointed in 1969 and appreciates their participation.

The Board wishes to thank Jean Weston for her services as Secretary. The experience she has had over the years as secretary, to both the Planning Board and Zoning Board of Adjustment and now as secretary to the Hazardous Waste Review Committee has enabled us to judge cases more rapidly, and to keep up with the increasing requirements imposed by the State for record keeping and Public Hearings.

We also would like to thank Robert Carver, Code Enforcement Officer, for his aid in attending our hearings and offering his comments and opinions. His help is invaluable.

Respectfully Submitted
by the Board,

Alfred A. Hinckley,
Chairman

BUILDING INSPECTOR'S REPORT

January 1, 1981 through December 31, 1981

This year was again a busy year for Code Enforcement and Inspection. Though the national trend in building construction has dropped, Merrimack has stayed even.

Not covered in the permit breakdown listed below is the period July 1 through December 31, 1980. During that time period permits for 52 single family, 1 duplex and 15 condominium buildings (86 units), etc., were issued. This shows that Merrimack is still a growing community with steady growth of residential and commercial development.

52	Single Family
2	Condominium Buildings (12 units)
2	Apartment Buildings (11 units)
1	Industrial Building
4	Office, Bank & Other Professional Buildings
3	Stores and other Mercantile Buildings
33	Residential Garages
44	Swimming Pools
206	Additions to Single Family Dwellings
48	Additions to other than Single Family Dwellings
34	Septic Repairs
62	Sign Permits
51	Electrical Permits
15	Plumbing Permits
138	Sewer Connections
127	Certificate for Occupancy

I take this opportunity to thank all of you who aided us during this year especially my staff, Sally Raymond, Maurice Cote, Denise DiStasio (who left in June), Andrea Hieken (who joined the staff in November), and Sandra Lavoie who was with us for a short time, and not least of all, Jean Weston of the Planning and Zoning Department.

Respectively submitted,

Robert J. Carver,
Code Enforcement Officer

WELFARE REPORT

Aid was given to 39 families and 5 juveniles during 1980-81. Aid is extended when breadwinners are ill, out of work or in other unusually extenuating circumstances requiring Town assistance. Living expenses are paid for juveniles when the Court places them in private or state schools or foster homes, when they cannot live with parents for various reasons. Parents of juveniles are responsible for children and obligated to reimburse the Town and we are currently actively pursuing monies owed the Town. We will continue to do so. During the 1980-81 year, over \$10,000 was recovered in welfare monies owed. The Town places liens on homes owned by welfare recipients and will continue to do so.

Since Medicare cutbacks, we now have to pay bills for hospital and medical bills once paid by the Federal government. New RSA's make the Town responsible for legal expenses occurred by juveniles.

Donald H. Botsch

Overseer of the Poor

VITAL STATISTICS

**MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, N.H.
FOR THE YEAR ENDING DECEMBER 31, 1981**

Date	Place	Names	By Whom Married
1980			
Sept. 27	Merrimack	Kevin R. McCarthy Donna L. Rivard	Rev. Edward D. Richard
1981			
Jan. 03	Nashua	Thomas R. Jones Emmie D. Reid	Justice Of The Peace Brian P. Andrews
10	Merrimack	Michael E. Elliott Elizabeth J. Spade	Justice Of The Peace G. William Pollock, Jr.
16	Merrimack	Michael L. Robinson Ruth M. Crosby	Minister William R. Keeffe
Feb. 06	Londonderry	Lionel A. Leblanc Kathleen A. Gilbert	Justice Of The Peace Arthur G. Pizzuti
07	Manchester	Robert L. Hendricks Marilynn T. Lacy	Pastor Rev. James C. Horn
14	Merrimack	Joseph Novelli Carol R. Labodycz	Justice Of The Peace Brian P. Andrews
15	Manchester	Norman E. Riggs Linda C. Brinn	Justice Of The Peace Evelyn Tsiatsios
22	Nashua	Norman S. F. Smyser Valerie J. Moore	Justice Of The Peace Joyce E. McCaffery
28	Pembroke	Jeffrey S. Kelley Jane M. Riley	Justice Of The Peace Edward H. Frekey
Mar. 07	Merrimack	Kenneth P. Provencher Karen Hooker	Pastor Rev. James P. Watson
14	Nashua	Daniel R. Lozeau Deborah E. Coggins	Clergyman Pastor Philip A. Crane
20	Bedford	Mel E. Fixman Sheila M. Fumagalli	Minister of the Gospel Rev. Robert E. Ford
20	Merrimack	Carl R. Pinault Anna L. Jean	Catholic Priest Rev. Roger Fortier
21	Bedford	Robert W. Carle Elizabeth L. Barnes	Justice Of The Peace Donald L. Fowler
21	Londonderry	Richard E. Currier Beverly D. Ducharme	Justice Of The Peace Doris N. Iodice
Mar. 21	Hudson	Robert J. Baker Mary M. Small	Pastor Rev. Robert W. LeVitre, Jr.
Apr. 11	Hudson	Raymond E. Pelletier Denise M. O'Brien	Justice Of The Peace Gordon H. MacInnis, Jr.
24	Merrimack	Ronald C. Garstang Linda L. Piscopo	Catholic Priest Rev. Edward D. Richard
24	Merrimack	David S. Morello Theresa M. Coodridge	Catholic Priest Rev. Edward Richard

	25	Bedford	Donald R. Montplaisir	Minister
			Philomena A. Krasinski	Rev. Robert E. Ford
	28	Merrimack	Allen R. Lindahl	Pastor
			Brenda S. Lessor	William R. Keeffe
May	01	Nashua	Timothy S. Dugan	Justice Of The Peace
			Nancy L. Stairs	George L. O'Malley
	01	Hudson	Alastair D. Fordyce	Justice Of The Peace
			Nancy A. Skeffington	Donald L. Fowler
	02	Merrimack	Patrick J. Bishop	Catholic Priest
			Mary Ellen Fulling	Rev. John J. Nally, M.S.
	07	Nashua	David M. Peno	Pastor
			Dorothy E. St. Laurent	Philip Allen Crane
	09	Merrimack	Henry J. Bailey, III	Clergyman
			Dawn P. Bergstrom	William R. Keeffe
	09	Hudson	Ronald R. Peno	Justice Of The Peace
			Tina Marie Constantine	Jeanne L. Marquis
	16	Merrimack	Timothy S. Drew	Baptist Minister
			Deborah J. Sewell	Rev. Tom Hawxwell
	19	Nashua	Donald C. Morse	Justice Of The Peace
			Shirley T. Southall	M. G. Silverstein
	22	Merrimack	Edward R. Brinkman	Justice Of The Peace
			Patricia A. Brown	M. G. Silverstein
	30	Merrimack	Robert D. Rodon	Catholic Priest
			Lynn Ann Bangs	Rev. Edward D. Richard
	30	Merrimack	Gregory A. Wimple	Minister
			Elizabeth L. Peckham	William R. Keeffe
	30	Merrimack	John T. Mall	Catholic Priest
			Cindylynn G. Poliquin	Rev. Edward Richard
June	01	Nashua	Edward J. Golden	Justice Of The Peace
			Sandra J. Erickson	Valerie C. Raudonis
	01	Merrimack	Charles H. Forsyth	Justice O The Peace
			Teresia A. Koutrouba	Dorothy K. Estes
	06	Nashua	Brian J. Lasalle	Pastor
			Linda C. Nicholson	Rev. John B. Newman, Jr.
	06	Nashua	David D. Sakelaris	Ordained Clergyman
			Elaine M. Day	Rev. Soterios Alexopoulos
	06	Merrimack	Keith E. Sebek	Catholic Priest
			Janice A. Rivard	Rev. Edward D. Richard
	13	Merrimack	Raymond F. L'Heureux	Catholic Priest
			Dianna L. Hamel	Rev. Edward D. Richard
	13	Merrimack	Thomas R. Morris	Minister
			Carrie B. Batula	William R. Keeffe
	19	Nashua	Stig W. Jorgensen	Justice Of The Peace
			Asta Lejacq	Robert Winer

19	Merrimack	David E. Spence Betty J. Gould	Pastor William Keefe
20	Merrimack	Stephen M. Bell Kimberly J. Wharff	Minister Jack L. Daniels, Jr.
20	Hollis	Robert J. Lopata, Jr. Deborah J. Foote	Ordained Minister Rev. P. Gene Parkhurst
25	Merrimack	Carl J. Schoeller Genette H. Desalliers	Justice Of The Peace Zoe Georgia Onsruth
27	Merrimack	Kevin A. Gaudette Fawne Glidden	Baptist Minister Rev. Tom Hawxwell
28	Nashua	Peter P. Zis Paula M. Dube	Priest Rev. Soterios Alexopoulos
25	Manchester	Douglas R. Allard Diane Miller	Justice Of The Peace Louise A. Kathan

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, N.H.

FOR THE YEAR ENDING DECEMBER 31, 1981

Date	Place	Baby's Name	Father's Name	Mother's Maiden Name
1980				
July 11	Nashua	Tiffany Jeannette	Gary S. McCorry	Caroline J. Peluso
Dec. 28	Nashua	Sarah Judith	David J. Preysnar	Connie A. McGuire
1981				
Jan. 9	Nashua	Michael Richard	John P. Glennon	Lillian A. Bruno
11	Nashua	Jennifer Marie	Ralph R. Spade, Jr.	Linda M. Bishop
18	Manchester	Travis Jonathan	Ronald E. Mailhot	Doris I. Bourque
21	Nashua	Timothy David	Steven G. Nyblom	Diane J. DeSalvo
21	Nashua	Joseph Philip	Lawrence S. White	Patrice M. Dubois
23	Nashua	Tiffany Joy	Mitchell K. Beland	Mary J. Decato
25	Nashua	Robert Christopher	Michael L. Demers	Debra A. Mansfield
27	Nashua	Daniel Patrick	John P. Cummings	Patricia K. Donovan
27	Manchester	John Bradley	Bradley G. Mousseau	Cheryl A. Hunt
29	Nashua	Susan Marie	Robert P. Dubois	Claire B. Duclos
Feb. 1	Manchester	Crystal Lynn	Gary A. Simpson	Cynthia J. Yarber
2	Nashua	Richard Timothy	Ralph T. Mead, Jr.	Deborah A. Ewain
3	Nashua	Laura Linda	Richard E. DeKostic	Linda K. Schuff
4	Nashua	Joelene Rachel	Ronald G. Smith	Lucy A. St. Onge
9	Nashua	Melissa Jean	Michael E. Elliott	Elizabeth J. Spade
9	Nashua	Jennifer Ann	Warren S. Wright	Sherry A. Eves
10	Nashua	Craig John	Walter F. O'Brien	Julie A. O'Brien
11	Concord	Jennifer Rose	Vincent J. Mamone, Jr.	Paulette M. Chalifoux
13	Nashua	Emily Jillian	Jerry A. Bleich	Katherine A. Balmas

15	Nashua	Evelyn Mildred	Stephen J. Prescott	Peggy A. Pinkal
17	Manchester	Stephanie Anne	James J. Martin	Carol L. Cromidas
17	Manchester	Evanthia	Evangelos C. Pashos	Maria E. Marisis
25	Nashua	Samantha Alane	James A. MacNaughton	Brenda M. Hatton
26	Nashua	Robert Edward	Bernard J. Baronas	Kathleen A. Sheldon
26	Nashua	Timothy Saunders	John J. Lorden	Sandra C. White
27	Nashua	Kristen Merryl	Ernest K. Bjork	Denise M. Canning
Mar.	Nashua	Cynthia Kay	Thomas B. Anderson	Patricia K. Patterson
	Nashua	Sarah Rhean	Richard A. Jean	Debra A. O'Neill
	Nashua	Steven Richard	Richard E. Bellemore	Michele D. Levesque
	Nashua	Marci Ann	David J. Cook	Deborah A. Marquis
	Nashua	Dennis Albert	Dennis A. Zibolis	Marie A. Cote
	Nashua	Matthew	Jeffrey A. Glauber	Robin L. Roth
	Manchester	Jane Margaret	Michael J. Reader	Joyce M. Favreau
	Nashua	Christopher Patrick	Ronald P. Hudon	Estelle G. Moreau
	Manchester	Paul Andrew	Earl E. Hodgdon, Jr.	Alice M. Noyes
	Nashua	Patrick Joseph	Robert C. McCarthy	Jeannette A. Bechard
	Nashua	Kenyon Christopher	Kent C. Trachte	Sharon C. Reed
	Nashua	Cindy Marie	Arthur W. Labrie	Pauline J. Maloney
	Nashua	Jessica Christina	John L. Ball	Charlene A. Buckler
	Nashua	Kevin Alan	Alan D. Pinet	Jeanne R. Pepin
	Nashua	Stephen James	Dennis E. Hamson	Patricia A. Cahill
	Nashua	William John	David W. Smith	Karen R. Gorgone
	Nashua	Heidi Kristina	Harry S. Mann	Lois R. Sherman
	Nashua	Timothy Joseph	Robert J. Morris	Nora C. Lynch
	Nashua	Andrew Edmund	Edmund Sylvia, Jr.	Carol A. Strianse
	Nashua	Kimberly Robin	Scott M. Walsh	Valerie F. Delorey
	Nashua	Nicholas Anthony	Peter P. LaFauci	Nancy J. Surprenant
Apr.	Nashua	Patrick Shayne	Richard K. Bossart	Joan C. Jennings
	Nashua	Adrian Joseph	Roland J. Blais	Antonette C. Zapatka

9	Nashua	Randy Martin	Ronald F. Abrams	Joanne H. Hould
9	Manchester	Owen Edward	Owen E. Matte, Jr.	Cynthia L. Iverson
9	Nashua	Kristin Amy	Robert G. Albert	Kathleen . Neuberger
9	Nashua	Lindsay Suzanne	Daniel M. Skibba	Laurie A. Johnson
9	Nashua	Rebecca Suzanne	George R. Langlais	Sarah E. Buck
10	Manchester	Meredith Marie	Denis Huot	Sharyn P. Houle
12	Nashua	James Frederick	James R. Fraser, Jr.	Donna M. Erickson
13	Nashua	Seth Gregory	Gregory S. Coronis	Sandra C. Olsson
14	Nashua	Jill Amelia	Richard A. Rodenhiser	Janet A. Adikonis
15	Manchester	Matthew Alan	Warren D. Vartanian	Marcia J. Koziatsek
15	Nashua	Nicole Kathleen	Richard H. Cote	Sheila C. Corbin
18	Nashua	Matthew Robert	Robert G. Despathy	Carol A. Bird
21	Nashua	Stacey Michelle	Duane A. Baker	Anita C. Shyposh
25	Nashua	Jamie Lucie	Benoit Fontaine	Dolores D. Gagne
27	Nashua	Dustin Thomas	John P. Burke	Kathryn J. Kennedy
29	Nashua	Robert	Quoc M. On	Cynthia C. Yek
May				
1	Nashua	James Benjamin	Thomas N. Crowther	Carol B. Wiley
2	Manchester	Courtney Lyn	Gerald E. Tremblay	Elaine M. Houle
4	Nashua	Melanie Lynne	Richard A. Cox	Joanne Y. Bailey
6	Nashua	LeeAnn Marie	Gary N. D'Amora, Sr.	Robyn L. Ames
7	Nashua	Joseph Alexander	Kenneth J. Marchilena	Elizabeth A. Hartman
10	Nashua	Joseph William	James H. Gibson	Sandra A. LeRiche
13	Nashua	Eric Thomas	Kevin F. Fitzgerald	Helen F. Piechowiak
15	Nashua	Patti Ann Janice	Paul J. Boucher, Sr.	Antoinette B. Bergeron
16	Nashua	Melissa Ann	Eric J. Mortenson	Sandra J. MacKay
18	Nashua	Sarah Beth	Roland M. Lebrun	Karen L. Folzz
20	Manchester	Susan Marie	Robert A. Page	Colette J. Carignan
20	Concord	Alyssa Lynn	William J. Virtue	Carolyn A. Dolan
24	Nashua	Kelley Margaret	John W. Dolan, Jr.	Cecile A. Charest
26	Nashua	Reva Claire	Seymour A. Friedel	Linda M. Clancy
26	Nashua	Cheryl Anne	Thomas L. Murray	Elizabeth M. Chasse

29	June	Manchester	Ali Rene	Paul S. Shafranek	Carol Roberts
3		Merrimack	Isaac John	Charles A. Dancy	Marie R. Arcifa
4		Nashua	Gregory David	Edmund F. Burke	Janice J. Wollen
5		Nashua	Allison Lea	Ronald A. Royer	Mary A. Mizoras
12		Manchester	Thomas James	William W. Harvey	Andrea J. Barlow
12		Nashua	Andrew Clarke	Edward G. Prentice	Julia M. Witten
12		Nashua	Jennifer Elizabeth	Stephen P. Jobin	LuAnn N. Shepherd
12		Nashua	Hana Elizabeth	Robert S. Watson	Donna M. Herbst
13		Nashua	Adam Peter	Peter A. Tufts	Dianne G. Eastwood
14		Nashua	Anthony Richard	Saverio F. DiFonzo	Patricia M. Griffin
21		Nashua	Meghan Lynne	Mitchell E. Corrigan	Nita L. Ashley
25		Nashua	Eric Joseph	Gary M. Farnsworth	Suzanne M. Vaillancourt
26		Nashua	Sarah Ann	Gary P. Baxter	Michelle M. Ouellette
28		Manchester	Natasha Lyn	Serge B. L'Etoile	Denise A. Marcotte
28		Nashua	Jean Marie	Michael L. Robinson	Ruth M. Crosby
29		Manchester	Karen Lynn	Roland G. Labbe	Doris M. Roy
2	July	Nashua	Andrea Lynn	Dennis J. Wrobel	Debra B. Maynor
3		Winchester, Ma.	Jeremy Paul	Philip F. Meschino	Elaine C. Rich
3		Concord	Joshua	Ronald A. Tannariello	Donna F. Kennedy
4		Nashua	Lynn Ellen	Stephen W. Washburn	Melonie A. Sawatzky
6		Nashua	Christopher Paul	Paul J. Bechard	Nancy J. Bruns
7		Nashua	Joseph Andrew	Lawrence P. Marquis	Leah A. Keating
9		Nashua	Jonathan Edward	Robert A. Hersam	Elizabeth A. Bickel
11		Nashua	Brian Thomas	Richard J. Pietravallo	Carol A. Smart
12		Nashua	Christopher Michael	Carl R. Pinault	Anna L. Jean
12		Nashua	Jarad Patrick	Arthur W. Marks	Deborah A. Giso
18		Nashua	Anthony Manzo	Anthony M. Marrese, Sr.	R. Leslie Brown
19		Nashua	Drew Allen	William V. Hollis	Claire A. Clattenburg
20		Nashua	Thomas Joseph	Daniel D. Principe	JoAnne M. Sonack
23		Nashua	James Robert	Robert A. Williams	Elizabeth Coleman

25	Nashua	Emily Vonne	William E. Roosa	Lavonne R. Griffiths
26	Nashua	Matthew John	John R. Caisse	Kathleen A. Lewis
28	Nashua	Beth Jean	Arthur P. Landry, II	Frieda J. Balamotis
30	Manchester	David Andrew	David W. Ralston	Linda Cyr
Aug.				
1	Nashua	Jeffrey Richard	Gary R. Barrett	Jean Lombard
1	Nashua	Kelly Lynn	James M. Machinchick	Marian Hickey
6	Nashua	Kathleen Elizabeth	Paul M. Kelly	Elizabeth Noyes
6	Nashua	Stephanie Catherine	George F. Rolland	Kathleen A. Clarke
8	Manchester	Jody Ann	Norman D. Bowlanger	Carol A. LaRoche
10	Newton, Ma.	Janelle Elizabeth	Ronald P. Shorton	Gail E. Smith
12	Nashua	Matthew John	John Halvatzes, Jr.	Patricia A. Seney
14	Nashua	Sarah Louise	Wayne R. Bettencourt	Elaine T. Hebert
15	Nashua	Jeremy Brooke	John H. Evans	Joan M. Lind
17	Nashua	Courtney	Robert J. Ryan, Jr.	Kim Lovejoy
20	Nashua	Sarah Elizabeth	David L. Barter	Kathleen A. Marden
22	Nashua	Matthew James	Roger J. Shury	Tabitha B. Carter
22	Nashua	Richard Nicholas	Richard A. Mohrmann	Jamie L. Diehl
24	Nashua	Leah Jean	Ronald F. Flynn	Kathryn M. Hammond
25	Nashua	Ryan Taylor	Clifford A. Moody	Kathleen A. McShea
25	Nashua	Kathryn Kinsale	William C. Saturley	Ellen E. McLaughlin
27	Nashua	Ryan Arthur	Arthur W. Golden	Linda A. Foss
27	Concord	Lindsay Caroline	Smith G. Weldon	Jan M. Prescott
28	Nashua	Jeremy Albin	Henry R. Bourassa	Patricia Freeman
Sept.				
3	Nashua	Tammy Ann	Daniel B. Shiffer	Shirley E. Bissonnett
5	Nashua	Donna Lynn	Donald W. LeFebvre	Susan B. Beland
6	Nashua	John Albert	John V. DeLuca	Lydia M. Knapp
8	Manchester	Teresa Marie Rachel	Robert A. Gilbert	Agnese A. Longionotti
9	Nashua	Marcy Jean	Paul A. Lumino	Jean M. O'Connell
11	Nashua	Bryan Richard	Dennis R. Greenleaf	Judith C. Daniel
13	Nashua	Benjamin Earl	Charles E. Bobich	Carol A. Hunter
13	Nashua	Matthew Morgan	Kevin G. Jarvis	Marilyn S. Morgan

15	Manchester	Matthew Joseph	Robert W. Carle	Elizabeth L. Barnes
17	Nashua	Bethany Roanne	Robert C. Shauermann	Diane L. Bensing
18	Nashua	Alyssa Joy	David A. Sarasin	April L. Ryan
22	Manchester	Kristen Marie	Richard W. Guyette	Claire A. Bergeron
25	Nashua	Jonathan Richard	Richard M. Treadway	Patricia Banka
28	Nashua	Heidi Elizabeth	Mark A. Fritz	Margaret M. McDermott
Oct.				
5	Nashua	Kenneth William	Garry J. Schevey	Mary C. Hamilton
8	Nashua	Nathan Wayne	Wayne B. Gendron	Robin E. Stahl
10	Nashua	Beau Bennett	Mark M. Haseltine	Beverly A. Bennett
10	Nashua	Casey Marie	Edward T. Rebolz	Jill M. Roth
13	Nashua	Jennifer Lee	Michael J. Choiniere	Susan Marie Landry
15	Nashua	Daniel Barrett	William B. Hosford	Virginia R. Johnson
16	Nashua	Joseph Paul	Daniel R. Wilmot, Sr.	Rhonda L. Paradis
23	Nashua	Jeffrey Stephen	Robert M. Meagher	Elizabeth Tannebring
25	Nashua	Michael Robert	Robert S. Gallagher	Diane M. Vaillancourt
29	Manchester	Joni Lee	Robert J. Lacroix	Judith L. Ebol
29	Nashua	Charles Edward	Edward F. Peduto, Jr.	Joy R. Austin
30	Manchester	Cathie Lynn	Ronald P. Blasik	Susan J. Thompson
31	Nashua	Arthur Domenic	Charles Lecece	Judy A. Elie
Nov.				
2	Nashua	Michael Christopher	Douglas M. Hume	Cynthia A. Kennedy
3	Nashua	Jonathan Michael	Michael J. Pfeiffer	Janice D. Evans
4	Nashua	Nicholas Donald	James Michael Daymut	Kelley K. Snodgrass
6	Nashua	Brandon James	Robert C. Arp	Susan P. Baron
8	Nashua	Christopher	John S. Wolczok	Cheryl A. Dunclee
8	Nashua	Christian David	David E. Hall	Sandra T. Sullivan
12	Nashua	Gregory Glen	Glen G. Leedberg	Doris C. Hemeon
12	Nashua	Jason Thomas	Wesley C. Besaw	Rosemary A. Jubenville
13	Nashua	Christopher Michael	Michael R. Bellville	Ann M. Laferriere
17	Nashua	Adam Nicholas	Michael G. Cote	Laura L. Harvey
17	Nashua	Brandon Thomas	Thomas J. Mikulis	Patricia L. Gardiner

19	Nashua	Jacques Andre	Robert A. Shablin	Cecile C. Guguy
22	Nashua	David Andrew	Duane H. McRoberts	Nancy J. Rowell
23	Manchester	Emily Jane	Robert E. Hebert	Elaine M. Caron
23	Nashua	Michael Joseph	David M. Plourde	Katherine M. Sullivan
24	Manchester	Britni Leigh	Richard R. Fortin	Debra A. Crose
25	Nashua	Theresa Marie	David R. Uhrich	Laurianne Hancock
28	Nashua	Beth Arlene	Craig R. Showers	Janet L. Erikson
29	Nashua	Jeffrey William	Kenneth R. Kloppel	Alice J. Trenchard
30	Nashua	Michelle Jean	Michael D. Plude	Kathleen A. Falvey
30	Manchester	Jonathan Michael	John E. Grygalonis	Lorraine Mullaney
Dec. 1	Nashua	Erica Marie	George F. Simmons, Jr.	Kimberly A. Patten
1	Manchester	Bryan David	David J. Fontaine	DeAnne M. Whitney
1	Manchester	Jeffrey Alan	David J. Fontaine	DeAnne M. Whitney
6	Nashua	Katherine Elizabeth	Garrett K. Gavitt	Pamela A. Backner
6	Nashua	Jessica Ann	Dennis M. Lambert, Sr.	Alyce M. Noakes
8	Nashua		William F. McCormick	Renda L. Paulson
8	Nashua	Steven Mark	Michael J. Perrault	Brenda D. Caron
12	Nashua	Tiffany Elizabeth	Anthony D. Rioux	Marcia J. Dooley
15	Manchester	Lynne Marie	David R. Proulx	Susan E. Krystyniak
16	Manchester	Eric Michael	Dennis K. Hirth	Sona L. Asadoorian
18	Nashua	Tyler Paul	Paul F. Meehan	Sandra J. Lustig
19	Concord	Karin Danielle	William Pawluk, Jr.	Diane H. Wolfe
23	Nashua	Jennifer Marie	Leslie P. Kiewert	Julie Andrews
24	Nashua	Nathan D.	Rodney G. Anastasoff	Louise H. Plourde
24	Nashua	Adam D.	Rodney G. Anastasoff	Louise H. Plourde
24	Nashua	Samuel Humes	Chase H. Kenyon	Marilyn A. McManus
29	Nashua	Jessica	Clemens H. Olasz	Anne E. Walker
30	Manchester	Michelle Lynn	Richard M. Roux	Andrea J. Provost
30	Nashua	Troy Nathan	Roger L. Turner	Melissa L. Murray
31	Nashua	Katherine Anne	Jerald C. Leach	Frances A. Krizinauskas

I hereby certify that the foregoing return of births is correct to my best knowledge and belief.

Attest:
 Robert R. Morrill
 Town Clerk of Merrimack, N.H.

DEATHS REGISTERED IN THE TOWN OF MERRIMACK, N.H.

FOR THE YEAR ENDING DECEMBER 31, 1981

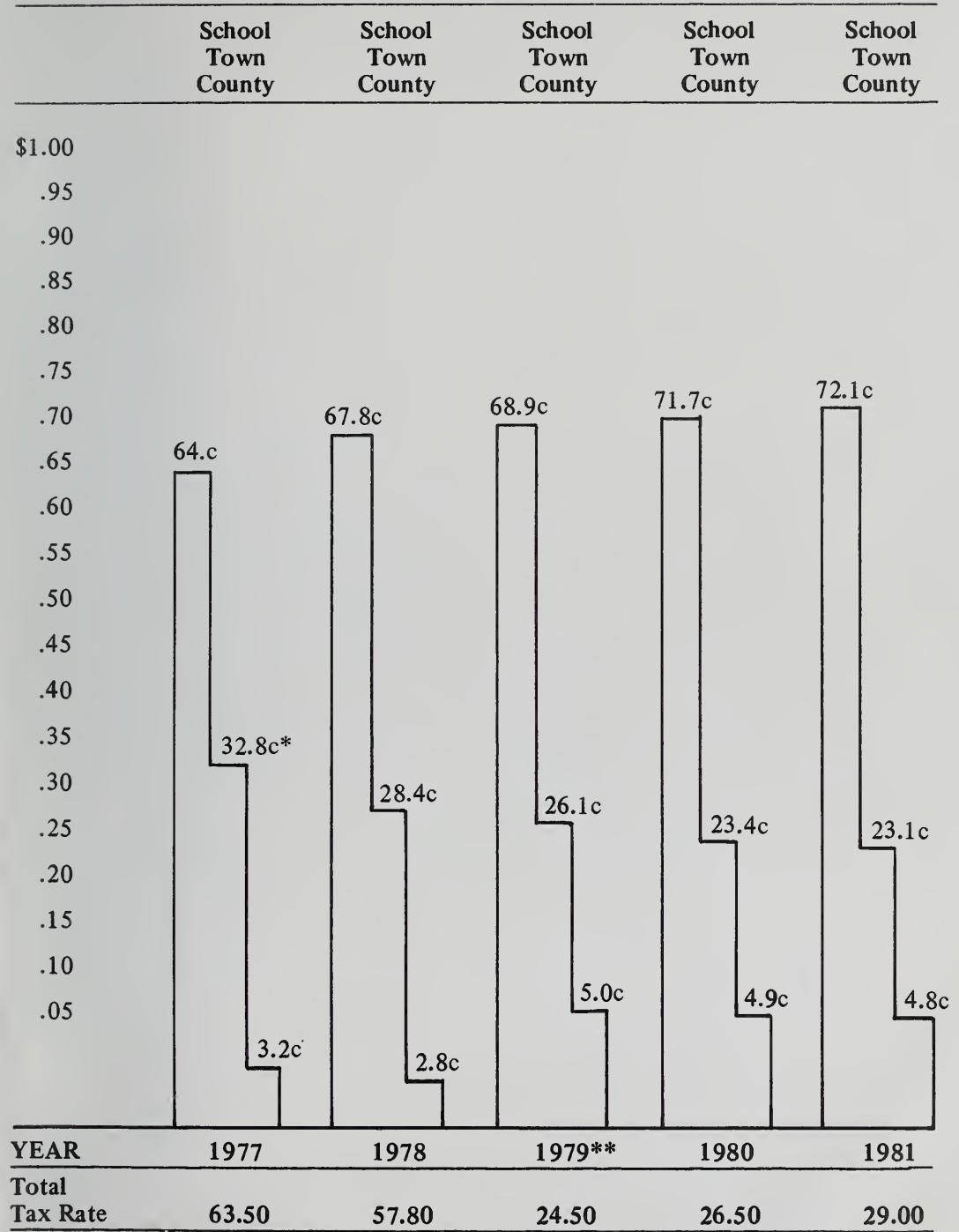
Date		Place of Death	Name of Deceased	Age	Place of Burial
1980					
Sept.	28	Nashua	Timothy D. Milligan	18	Merrimack
1981					
Mar.	20	Casco Me.	Pamela J. Jones	29	Merrimack
Apr.	4	Nashua	John H. Cadegan	53	Merrimack
	23	Bedford	Lillian Manning	89	Merrimack
May	18	Nashua	Eva O. Long	74	Nashua
June	14	Merrimack	Frank L. Guest	72	Nashua
	26	Merrimack	Wilson Higham	71	Merrimack
July	12	Nashua	Mildred L. Farland	66	Merrimack
Aug.	4	Nashua	Myrl C. Reed	63	Merrimack
	27	Nashua	Marion C. Newton	56	Merrimack
	27	Nashua	Kingdon R. Lott	57	Queens, NY
	31	Manchester	Franklin L. Haseltine	85	Merrimack
Nov.	7	Merrimack	Frank Jellerson	58	Amherst
	10	Merrimack	Henry O. Chouinard	66	Merrimack
	11	Merrimack	Arthur A. Burgess	80	Merrimack
Dec.	24	Merrimack	Otis P. Gilpatrick	88	Merrimack
	27	Manchester	Thayer G. Read	72	Merrimack

I hereby certify that the foregoing return of deaths is correct to my best knowledge and belief.

Attest:

Robert R. Morrill
Town Clerk of
Merrimack, N.H.

5 YEAR GRAPHIC TAX RATE COMPUTATION



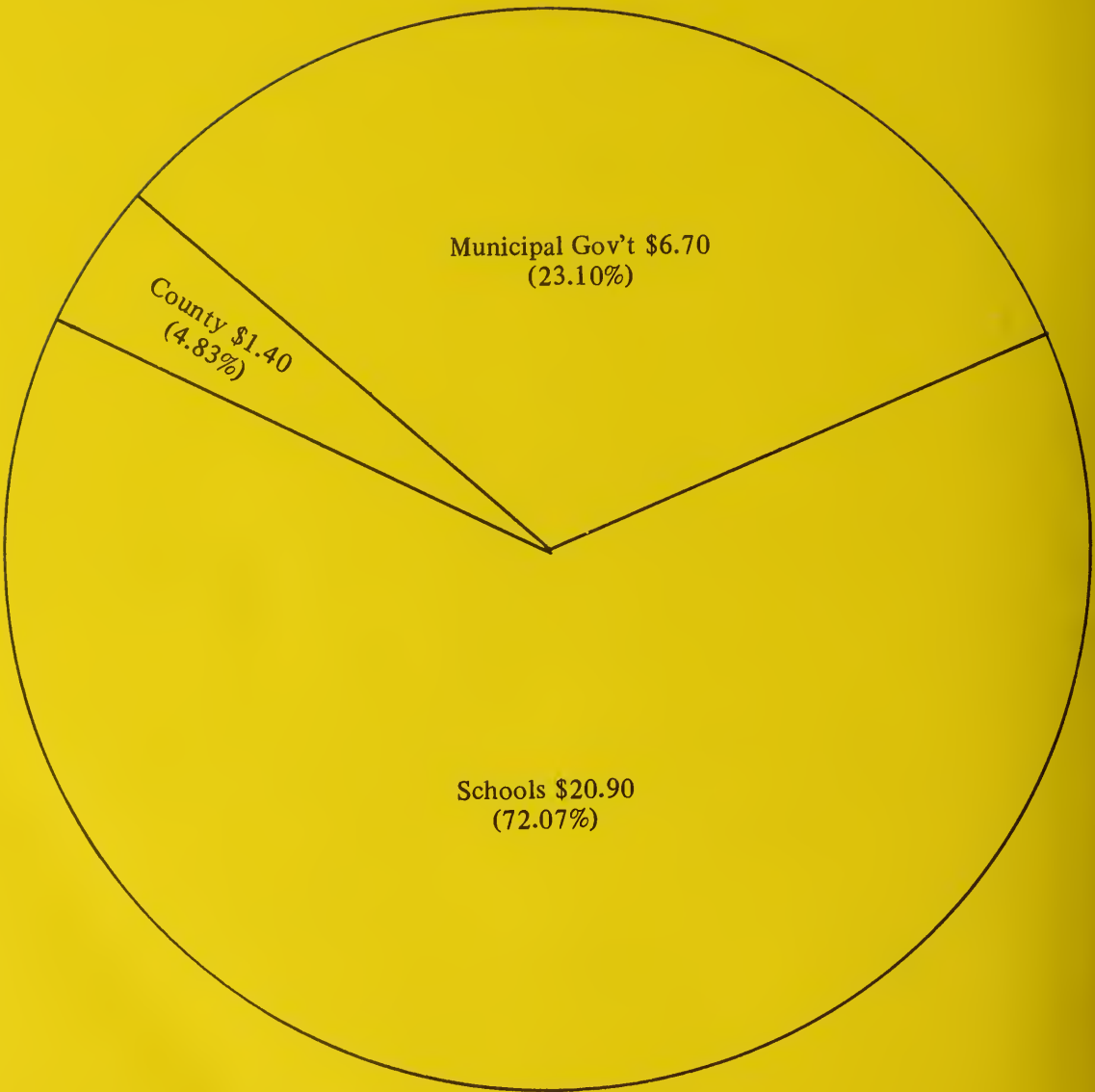
YOUR TAX DOLLAR AND WHERE IT GOES

*18 Month budget period
**Revaluation

DATES TO REMEMBER

July 1, 1982	Fiscal year begins. Last day to pay first installment on 1982 property taxes without interest penalty.
December 1, 1982	Last day to pay final installment on 1982 property taxes without interest penalty.
March 25, 1983	Filing period for elected office begins; ends April 11.
March 29, 1983	Annual Village District Meeting
April 1, 1983	All property, both real and personal, assessed to owner of record this date. Dog licenses available.
April 15, 1983	Last day to file Current Use Application per R.S.A. 79-A:5. Last day for veterans to file permanent application for tax exemption (green card). Applies only to those who have not previously applied in Merrimack, per R.S.A. 72:33. Last day for filing exemption for elderly, blind, handicapped, and tax exempt properties, and for special assessment of residences in industrial or commercial zone, per R.S.A. 75:11. Timber Tax Report of Cut due.
April 25, 1983	FAST DAY (legal holiday in New Hampshire)
May 1, 1983	Dog licenses expire.
May 10, 1983	Annual Town Meeting
May 31, 1983	Bicycle registration expires. Apply at Merrimack Bicycle Shop.
June 30, 1983	Fiscal Year Ends.

YOUR 1981 TAX DOLLAR



Total Tax Rate \$29.00 per Thousand